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FIRE AND PUBLIC SAFETY COMMISSION
COUNTY OF MAUI

TRANSCRIPT OF PROCEEDINGS
REGULAR MEETING

Held at Maui Fire Department Prevention Bureau, 313
Manea Place, Wailuku, Hawaii, commencing at 10:03 a.m., on
November 21, 2019.

REPORTED BY: SANDRA J. GRAN, RPR/CSR #424

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(November 21, 2019, 10:03 a.m.)

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CHAIR MISAKI: I'd like to start today's meeting.

00:00:03 I'd like to call today's meeting to order. Welcome, everyone.

00:00:08 I'd like to thank everybody who got back to Richelle to make

00:00:14 sure she knew who was coming. Making quorum is always a

00:00:18 challenge, but we have quorum today.

00:00:21 So I want to take roll call. Vice Chair Ginoza.

00:00:23 VICE CHAIR GINOZA: Here.

00:00:27 CHAIR MISAKI: Linda Fernandez.

00:00:28 COMMISSIONER FERNANDEZ: Here.

00:00:29 CHAIR MISAKI: Jack Freitas.

00:00:29 (No response.)

00:00:30 CHAIR MISAKI: Travis Tancayo is excused. He's on

00:00:35 travel.

00:00:35 Gregg Lundberg.

00:00:37 COMMISSIONER LUNDBERG: Present.

00:00:37 CHAIR MISAKI: Dwight Burns.

00:00:38 COMMISSIONER BURNS: Here.

00:00:39 CHAIR MISAKI: Lisa Vares.

00:00:42 MS. WAKAMATSU: She mentioned she wasn't going to

00:00:45 make it.

00:00:46 CHAIR MISAKI: Okay. And Donna Sterling.

00:00:48 COMMISSIONER STERLING: Here.

00:00:49 CHAIR MISAKI: You made it just in time.

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ATTENDANCE

COMMISSION MEMBERS PRESENT:

Edwin Misaki, Chair

Kyle Ginoza, Vice-Chair

Linda Fernandez, Member

Gregg Lundberg, Member

Dwight Burns, Member

Donna Sterling, Member

STAFF:

David Thyne, Fire Chief

Bradford Ventura, Deputy Fire Chief

Richard Kawasaki, Assistant Fire Chief

Michael Werner, Battalion Chief

Jennifer Oana, Deputy Corporation Counsel

Richelle Wakamatsu, Commission Secretary

Misty Cordeiro, Office Operations Assistant

Herman Andaya, Maui Emergency Management Agency (left 11:02)

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00:00:54 COMMISSIONER STERLING: Yes, Chair.

00:00:55 CHAIR MISAKI: I'd like to call for the approval of

00:00:58 our minutes from October 17th.

00:01:01 COMMISSIONER LUNDBERG: So moved.

00:01:02 COMMISSIONER BURNS: Second.

00:01:03 CHAIR MISAKI: Okay. It's been moved and seconded.

00:01:05 All those in favor?

00:01:05 (Response.)

00:01:07 CHAIR MISAKI: Who moved?

00:01:07 COMMISSIONER LUNDBERG: I did.

00:01:10 CHAIR MISAKI: Okay. Gregg and then Dwight, yeah?

00:01:14 COMMISSIONER BURNS: Yep.

00:01:16 CHAIR MISAKI: Okay. Thank you, guys.

00:01:20 MS. OANA: I'm sorry. Did we do all in favor?

00:01:23 CHAIR MISAKI: Yes.

00:01:24 MS. OANA: Okay.

00:01:26 CHAIR MISAKI: Is there any public testimony?

00:01:26 (No response.)

00:01:28 CHAIR MISAKI: Richard, you're not testifying?

00:01:30 (Laughter.)

00:01:32 ASSISTANT CHIEF KAWASAKI: Not unless I have to.

00:01:34 CHAIR MISAKI: Thank you.

00:01:35 I'd like to call on Herman to give the MEMA report.

00:01:39 MR. ANDAYA: Good morning, Mr. Chair, Commissioners.

00:01:42 You have my report in front of you, I'll just highlight some

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00:01:46 **1** items in this report. Well, first of all, I'd like to say
00:01:52 **2** we're at the tail end of our hurricane season, so as you
00:01:57 **3** recall when I reported at the beginning of the hurricane
00:01:58 **4** season, we were expecting an active -- an active season, but
00:02:04 **5** as it turned out, we got more fires than hurricanes that we
00:02:07 **6** had to deal with. We do have a prediction from the National
00:02:13 **7** Weather Service regarding the wet weather season and it --
00:02:19 **8** they predicted that it's going to be a wet season above normal
00:02:24 **9** this year and so because of that, we're preparing more for
00:02:29 **10** like flash floods and those types of events.
00:02:32 **11** With respect to the CERT program, CERT is the
00:02:41 **12** Community Emergency Response Team, this program is very
00:02:45 **13** important because it adds to the resiliency of a community.
00:02:50 **14** So it trains members of our community certain skills, like
00:02:57 **15** first aid, entering a building, cribbing, things like that.
00:03:02 **16** It's a six-day training, very, very intense, very
00:03:08 **17** comprehensive. And the fire department provides the trainers
00:03:13 **18** for these, for this program, and the trainers are paid for
00:03:20 **19** through a grant they receive from Homeland Security. And so
00:03:26 **20** we sent individuals, two individuals to the Emergency
00:03:35 **21** Management Institute, EMI, and that's the premiere educational
00:03:41 **22** institute when it comes to emergency management. In fact,
00:03:44 **23** it's under the -- on the campus of the fire -- National Fire
00:03:49 **24** Academy, yeah.
00:03:50 **25** DEPUTY CHIEF VENTURA: Yes.
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00:03:53 **1** MEMA OFFICER ANDAYA: So I think, Chief, you're a
00:03:55 **2** graduate, I know you're a graduate of the institute and is
00:03:59 **3** Chief Ventura too?
00:04:01 **4** DEPUTY CHIEF VENTURA: Just certain classes, not the
00:04:04 **5** whole program.
00:04:05 **6** MEMA OFFICER ANDAYA: Just classes. So we've had
00:04:06 **7** people from the department who've attended the EMI institute.
00:04:11 **8** It's kind of a -- it's very prestigious, you have to apply to
00:04:16 **9** go to the -- to this institute, and so we were very lucky to
00:04:22 **10** have two people from Maui who went up and they got training
00:04:26 **11** specifically for CERT. So the two individuals we have is Owen
00:04:31 **12** Deatrick from the Maui Fire Department, a Firefighter III, and
00:04:36 **13** the other person is Everett Balmores and he is presently the
00:04:40 **14** Maui County Hotel and Resort Security Association. So he
00:04:45 **15** plays an important role because at a hotel, it's the security
00:04:49 **16** guards that end up being the emergency managers and so -- and
00:04:54 **17** he's the president of this association and the hope is that we
00:05:00 **18** will have CERT teams at all of our hotels. So since a quarter
00:05:07 **19** of our population is made up of visitors at any given time,
00:05:11 **20** that's a large population that we want to take care of, and so
00:05:16 **21** we're very glad that he was able -- he was willing to step up
00:05:19 **22** and take part in this institute. It's all expense paid, so
00:05:25 **23** everything was paid for through a Homeland Security grant,
00:05:31 **24** their -- everything, you know, from airfare, hotel, and all of
00:05:36 **25** their other travel expenses.
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00:05:38 **1** The last thing I want to bring up is the
00:05:41 **2** activations, so for the month of October we had two
00:05:45 **3** activations: One was the Maalaea Mauka Fire and the other was
00:05:50 **4** the Kahana Ridge Fire. I do want to mention every -- at every
00:05:57 **5** fire we apply for what's called FMAG, it's the Fire Management
00:06:02 **6** Assistance Grant program, and we haven't been very successful,
00:06:07 **7** the past six years we have not received an FMAG grant. FMAG
00:06:11 **8** is when there's a fire and it threatens structures or
00:06:17 **9** communities, then we can apply for this grant. And if we get
00:06:23 **10** it, we receive -- well, we get reimbursed for 75 percent,
00:06:29 **11** that's the federal share of the cost of the fire. So for
00:06:34 **12** Kahana Ridge Fire, we applied for it and I had one of our
00:06:40 **13** staff members do it this time, his name is Dr. Anthony Joyce,
00:06:47 **14** he's a Ph.D. in climatology. So I had him apply for the grant
00:06:52 **15** and he did a very -- an excellent job on it; in fact, we had
00:06:58 **16** comments from FEMA Region 9 saying that whoever wrote this
00:07:03 **17** grant was -- did an extraordinary job. And so as a result,
00:07:07 **18** we -- it was approved, first time in six years we got this
00:07:11 **19** FMAG approved. So we're looking at -- well, we understand
00:07:15 **20** that the cost of the fire was about 500,000, so the county
00:07:20 **21** will be getting 75 percent of that, that -- reimbursed 75
00:07:26 **22** percent.
00:07:26 **23** COMMISSIONER LUNDBERG: Will this go back to the
00:07:29 **24** fire department or does this go into the black hole of general
00:07:31 **25** fund?
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00:07:31 **1** MEMA OFFICER ANDAYA: Yeah, so I -- we don't know.
00:07:34 **2** I think we can direct it to the fire department. It should,
00:07:37 **3** it should go back to the fire department.
00:07:40 **4** COMMISSIONER LUNDBERG: It should.
00:07:43 **5** MEMA OFFICER ANDAYA: Yeah.
00:07:43 **6** COMMISSIONER LUNDBERG: So, Chief --
00:07:44 **7** MR. ANDAYA: Yeah. But we don't know how these
00:07:46 **8** things -- I mean, it's been a while since we applied -- since
00:07:49 **9** we got one, so --
00:07:50 **10** COMMISSIONER LUNDBERG: Good job.
00:07:52 **11** MEMA OFFICER ANDAYA: Well, this -- Dr. Joyce did a
00:07:55 **12** great job. He's two months, only two months on the job, and
00:08:01 **13** he took it upon himself, he wanted to apply and see what he
00:08:06 **14** could do, if he could, you know. So, yeah, we're very lucky
00:08:10 **15** to have him on board.
00:08:12 **16** That's all the -- that's all I have for now, unless
00:08:15 **17** there's any questions.
00:08:15 **18** CHAIR MISAKI: I have one. Do you have an update on
00:08:18 **19** the -- you know, the meeting room you guys were going to do on
00:08:21 **20** the Kaunakakai Station?
00:08:24 **21** MEMA OFFICER ANDAYA: So my understanding is that --
00:08:26 **22** well, let me give some background information. So there's
00:08:31 **23** a -- there's a room at the station that --
00:08:33 **24** CHAIR MISAKI: The new station, yeah.
00:08:35 **25** MEMA OFFICER ANDAYA: The new station, Kaunakakai
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00:08:38 **1** Station, that was supposed to be a training room.
 00:08:40 **2** CHAIR MISAKI: A training room and a conference
 00:08:42 **3** room.
 00:08:43 **4** MEMA OFFICER ANDAYA: Training/conference room and
 00:08:46 **5** we were -- we had offered to -- you know, we could create an
 00:08:49 **6** EOC, some -- you know, something like an EOC. And so we had
 00:08:54 **7** Homeland Security monies that we could use to buy furniture
 00:08:58 **8** and monitors and whatnot. And this would assist people on
 00:09:04 **9** Molokai with, you know, getting situational awareness and, you
 00:09:08 **10** know, as a place to coordinate emergency management efforts.
 00:09:14 **11** And so the fire station was built, but then that room was not
 00:09:20 **12** finished and so I think the fire department was -- they had
 00:09:24 **13** some monies to finish the room up, but when they went out to
 00:09:29 **14** bid, it came back really high, I believe like 500,000 or
 00:09:35 **15** 400,000, something like that, just to finish the room and
 00:09:40 **16** so -- and on top of that, Molokai -- I understand that the
 00:09:44 **17** construction cost on Molokai is usually high, yeah, compared
 00:09:48 **18** to Maui.
 00:09:49 **19** CHAIR MISAKI: Nah. Just the cost of material makes
 00:09:51 **20** it higher, yeah.
 00:09:53 **21** MEMA OFFICER ANDAYA: Makes it higher, yeah. So I'm
 00:09:56 **22** not sure what the intent of the fire department is. I heard
 00:10:01 **23** that, you know, they may just not do -- not finish the room.
 00:10:08 **24** I also heard that they were going to rebid the project, you
 00:10:14 **25** know. Whatever the case is, we have these Homeland Security

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00:10:19 **1** monies, we bought the -- in fact, we already bought like
 00:10:23 **2** video-telephone conference or video-conferencing equipment for
 00:10:27 **3** them and so we have different things. Monitors, we bought
 00:10:31 **4** those. So we're ready to send it over to Molokai as soon
 00:10:36 **5** as -- as soon as there's a room available, so -- and that's
 00:10:40 **6** where we're at this point.
 00:10:42 **7** CHAIR MISAKI: Okay. So it was the bid to fix
 00:10:44 **8** the -- to finish the room that was -- is the roadblock right
 00:10:48 **9** now?
 00:10:49 **10** CHIEF THYNE: Well, so to -- Chair, to provide a
 00:10:53 **11** little bit of history, Herman's predecessor or Administrator
 00:10:58 **12** Andaya's predecessor was the one who proposed the project. My
 00:11:03 **13** predecessor, Chief Murray, agreed -- because it's a fire
 00:11:07 **14** station facility, of course, it's a county facility, it's not
 00:11:10 **15** just a fire station -- to move forward with the project. It
 00:11:13 **16** was primarily driven by the need to have what they felt at the
 00:11:18 **17** time, Herman's predecessor, an area for emergency management
 00:11:23 **18** activities to be coordinated and it was a county facility that
 00:11:28 **19** that could happen at. So the process just kind of went along
 00:11:34 **20** like that without anybody necessarily taking the forefront
 00:11:38 **21** other than some conceptual ideas and all of that.
 00:11:43 **22** So I was the chief of operations at the time and I
 00:11:47 **23** just said, Well, as long as our operations at the fire station
 00:11:50 **24** aren't affected in an emergency situation, then -- and, of
 00:11:54 **25** course, it's not my decision anyway, the chief at the time, it

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00:11:57 **1** was his decision. So by the time it all came to fruition, as
 00:12:01 **2** Administrator Andaya mentioned, it was several underfunded.
 00:12:07 **3** And so then it became, Well, should we continue with the
 00:12:12 **4** project? And so it wasn't the -- necessarily a fire
 00:12:14 **5** department function, Administrator Andaya didn't feel it was
 00:12:17 **6** necessary for them to pursue, so it just -- the bid went out,
 00:12:21 **7** it came back way over what was expected, so it's just gone
 00:12:25 **8** right now.
 00:12:26 **9** We use the room, just for your reference, for
 00:12:29 **10** storage for equipment, we have backup mechanic's equipment
 00:12:34 **11** there, we have tires for replacement on the vehicles, so -- we
 00:12:39 **12** don't have anywhere else to store it, so the room is being
 00:12:42 **13** used, so -- so, anyway, that's where it's at.
 00:12:45 **14** CHAIR MISAKI: To go back even further, when the --
 00:12:47 **15** when the fire station was conceived of and then budgeted and
 00:12:52 **16** built, they didn't budget enough to finish that room; right?
 00:12:56 **17** CHIEF THYNE: So what happened was I was -- at the
 00:12:59 **18** time I was Fire 4, which is support services, which is admin.,
 00:13:04 **19** and we were driven by the council at the time to lop --
 00:13:07 **20** because it was -- the bids were coming in way too high, so we
 00:13:12 **21** took out, I mean, 40 percent of what was previously proposed.
 00:13:17 **22** The -- our predecessors in our agency as well as in the
 00:13:22 **23** council, you know, God bless Member Mateo who's passed
 00:13:28 **24** recently, had this plan for this futuristic facility with -- I
 00:13:33 **25** mean, they had cubby holes for training and you could pull out

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00:13:35 **1** ladders out of the wall and they had all of these different --
 00:13:38 **2** they had hired a fire station consultant, a long story short,
 00:13:42 **3** and so he came in with all the bells and whistles and they
 00:13:45 **4** had, I mean, trenches that you could do trench rescue training
 00:13:46 **5** in the station. And so, obviously, that all adds to cost and
 00:13:51 **6** so when everybody started sharpening their pencil, it became
 00:13:56 **7** loping certain areas and taking out certain bells and whistles
 00:14:01 **8** and that's what the pared-down station became in order to
 00:14:06 **9** continue the project.
 00:14:06 **10** CHAIR MISAKI: It's a pretty big room, it's about
 00:14:08 **11** twice this size.
 00:14:09 **12** CHIEF THYNE: It is a very large room. There is
 00:14:10 **13** potential if, you know, down the road either Administrator
 00:14:15 **14** Andaya or, you know, the county administration decides that
 00:14:18 **15** that's a project -- for instance, we have the dispatch for
 00:14:20 **16** police is in that facility as well.
 00:14:20 **17** CHAIR MISAKI: Yeah.
 00:14:22 **18** CHIEF THYNE: So it's one of those combined
 00:14:23 **19** facilities already. Our concern is just that we don't have --
 00:14:27 **20** you know, operationally, we aren't impacted by, you know,
 00:14:31 **21** having another function happening at the station, that's
 00:14:34 **22** our -- that's our concern from a fire department perspective.
 00:14:37 **23** CHAIR MISAKI: So just to let you guys know, the
 00:14:40 **24** police station never was in there before and so there was a
 00:14:43 **25** lot more room, but then I guess the police station is making

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00:14:48 **1** plans to move the station out of the inundation zone.
 00:14:52 **2** CHIEF THYNE: Correct.
 00:14:53 **3** CHAIR MISAKI: And so temporarily their dispatch
 00:14:55 **4** center is right in the middle of the fire station, which was
 00:14:58 **5** offices, right, and could be used for a mini conference room
 00:15:02 **6** at one time.
 00:15:03 **7** DEPUTY CHIEF VENTURA: Exactly. I think if the
 00:15:05 **8** police department goes through with the construction of their
 00:15:08 **9** proposed facility in Molokai and if dispatch moves to their
 00:15:12 **10** building, that would serve as a plenty big enough EOC
 00:15:17 **11** conference room --
 00:15:17 **12** CHAIR MISAKI: Yeah.
 00:15:17 **13** DEPUTY CHIEF VENTURA: -- classroom, multipurpose-
 00:15:20 **14** use room.
 00:15:21 **15** CHAIR MISAKI: Yeah. So -- just so you guys know,
 00:15:23 **16** we've had meetings in the living room of the living quarters.
 00:15:26 **17** CHIEF THYNE: Correct.
 00:15:27 **18** CHAIR MISAKI: I remember you had a pretty big
 00:15:30 **19** meeting. I had my monthly -- my quarterly fire task force in
 00:15:33 **20** there, so it's -- it's not the perfect place to have it, but
 00:15:36 **21** the guys at the Engine 4 welcome us to meet there.
 00:15:41 **22** CHIEF THYNE: Absolutely, absolutely.
 00:15:43 **23** CHAIR MISAKI: Okay. Thank you for all this update.
 00:15:46 **24** MS. OANA: I have a question. If this goes through,
 00:15:49 **25** you guys have a place to put all the stuff that you have in
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00:15:53 **1** there now?
 00:15:53 **2** CHIEF THYNE: No. So what --
 00:15:55 **3** MS. OANA: You'll have to think of building
 00:15:57 **4** something or --
 00:15:57 **5** DEPUTY CHIEF VENTURA: That's why it's, you know,
 00:15:59 **6** easy for us --
 00:16:00 **7** CHIEF THYNE: So we were -- when the bid went out,
 00:16:02 **8** we were scheming -- not -- I shouldn't say scheming, but you
 00:16:04 **9** know what I mean. We were planning, Well, okay, what happens
 00:16:06 **10** if it starts construction, where we moving all this stuff? So
 00:16:10 **11** we were talking about containers, some sort of construction
 00:16:12 **12** off the back of the building, and -- and as it turned out, no
 00:16:17 **13** need, because it came in, you know, 50 times higher than what
 00:16:20 **14** was anticipated. So it's still going to remain a storeroom
 00:16:25 **15** until further notice, so...
 00:16:29 **16** MS. OANA: Lots to think about if this goes through
 00:16:32 **17** for you guys.
 00:16:33 **18** CHIEF THYNE: Yeah. Well, and the good thing is
 00:16:35 **19** that I know the police, like chair mentioned, the police are
 00:16:37 **20** moving forward with their project and relocating the station.
 00:16:39 **21** That was the former police station dispatch and fire station
 00:16:41 **22** in the lower part of Kaunakakai.
 00:16:44 **23** CHAIR MISAKI: Right. It's all in the inundation
 00:16:47 **24** zone.
 00:16:47 **25** CHIEF THYNE: It's in the inundation zone, so they
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00:16:49 **1** petitioned the council and I think they're moving forward with
 00:16:50 **2** a property for the police to build a new station and they may
 00:16:53 **3** work that into their plans or -- we'll -- it's a county
 00:16:57 **4** facility. We own it as a fire station, but we'll accommodate
 00:17:02 **5** whatever needs to be accommodated, for sure.
 00:17:05 **6** CHAIR MISAKI: Okay. Thank you.
 00:17:08 **7** I guess we can move on to you.
 00:17:09 **8** CHIEF THYNE: Okay. So I know our focus is the
 00:17:12 **9** budget, so we've given you an update. I don't need to go
 00:17:17 **10** through everything, you have it in your notes. You see our
 00:17:20 **11** calls for this past October, you know. We're pretty much
 00:17:24 **12** along the same lines, pretty much the same thing.
 00:17:27 **13** An update on the training, we did do a great -- a
 00:17:30 **14** good exercise with the Coast Guard, we do that annually, we
 00:17:33 **15** like to do it twice a year, if possible. You see that on the
 00:17:36 **16** training. And then also the familiarization with the
 00:17:39 **17** telescope up there, 'cause we do get calls from time to time
 00:17:42 **18** and it's good to be familiar with the altitude and things we
 00:17:47 **19** may run into up there. And as well as we go into our normal
 00:17:50 **20** required training which is equal opportunity employment
 00:17:54 **21** training that's required by the county, as well as haz. mat.
 00:17:58 **22** pro, which is one of our required training as well.
 00:18:01 **23** The other addition you have is our monthly update.
 00:18:04 **24** So that what this is -- we wanted to include this, Richelle
 00:18:06 **25** thought this was a good idea and we agreed that -- this is
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00:18:08 **1** what we hand out to our fire department members after we have
 00:18:11 **2** our meeting with you. So it is one month behind, meaning
 00:18:15 **3** after this meeting, Richelle and the folks in our office
 00:18:19 **4** summarize what we've transmitted to you folks and put it on
 00:18:23 **5** this monthly update that we send out to all of our personnel.
 00:18:25 **6** So we felt it was good for you guys to see that as well,
 00:18:28 **7** 'cause it may not be everything we covered in our meeting,
 00:18:30 **8** there's other things on here that we don't necessarily cover,
 00:18:34 **9** but this is what we send out to our personnel. So we felt
 00:18:37 **10** we're going to start to include that within your handout as
 00:18:39 **11** well for you to peruse and take a look at. So it talks about
 00:18:44 **12** our procurements and some of the other vacancies and things
 00:18:48 **13** that we have.
 00:18:49 **14** So unless you have questions, our plan was just to
 00:18:52 **15** focus on the budget, Chief Ventura is going to take us through
 00:18:56 **16** that process, but we're all collectively just going to answer
 00:19:00 **17** questions if you have any based on what we've presented to you
 00:19:04 **18** at this point. So that's really all I have, Chair.
 00:19:08 **19** CHAIR MISAKI: Okay. But before we move ahead to
 00:19:10 **20** the budget, I just wanted to -- I got this in the mail. Did
 00:19:14 **21** you guys all get this in the mail?
 00:19:17 **22** COMMISSIONER LUNDBERG: Yes, the 27th.
 00:19:18 **23** CHAIR MISAKI: So if you guys do wanna attend this,
 00:19:21 **24** please see Richelle afterwards.
 00:19:23 **25** CHIEF THYNE: So thank you, Chair. Could I
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00:19:25 **1** interject right here? So this is a small ask of our training
 00:19:29 **2** bureau, what happened was is we reserved a facility -- 'cause
 00:19:32 **3** as you know on Maui, we have to reserve facilities like a year
 00:19:37 **4** ahead of time. So she reserved the Maui Beach Hotel
 00:19:39 **5** conference room where we've had graduation banquets before as
 00:19:42 **6** well as police have had. What she didn't anticipate was us
 00:19:46 **7** having 30 recruits, so it's -- basically, we're packed to the
 00:19:49 **8** gills. So if you cannot come, okay, that's okay.
 00:19:49 **9** (Laughter.)
 00:19:54 **10** CHIEF THYNE: Don't feel like you're obligated to
 00:19:58 **11** come. So she's basically saying we've got more people than we
 00:20:01 **12** have room for, so if the commission is feeling like almost
 00:20:03 **13** obligated that they've gotta come, just tell them that they
 00:20:05 **14** don't necessarily have to if their schedules are busy, because
 00:20:08 **15** it's super packed. That's the sort version.
 00:20:12 **16** CHAIR MISAKI: I do feel as the chair I need to be
 00:20:15 **17** there.
 00:20:16 **18** CHIEF THYNE: Yeah. So, anyway, it's up to you
 00:20:17 **19** folks to decide and we'll accommodate you if you choose to,
 00:20:18 **20** but don't feel like -- because we're busting at the seams, so,
 00:20:21 **21** you know.
 00:20:21 **22** CHAIR MISAKI: Okay. Thank you for that.
 00:20:24 **23** CHIEF THYNE: And I just wanted to -- I just wanted
 00:20:26 **24** to touch briefly on the FMAG because that's why I was wagging
 00:20:29 **25** my head over here, Gregg. I've done two of those in the past
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00:20:31 **1** with the fire in 2009 on Molokai we got an FMAG for, and I
 00:20:35 **2** also had to do one in 2010 for one of the big Maalaea fires.
 00:20:37 **3** So I personally had to shepherd those through the process for
 00:20:42 **4** our agency and I can tell you that it takes -- well, at that
 00:20:45 **5** time, you know, it's almost a decade later, it takes about two
 00:20:47 **6** to three years to get that value recovered, just by the time
 00:20:51 **7** all the paperwork is shuffled and lists are checked and boxes
 00:20:54 **8** are checked and other people sign. And so what does that mean
 00:20:57 **9** for our county process? It goes back to the general fund.
 00:21:00 **10** The good thing is, like Administrator Andaya mentioned, is
 00:21:05 **11** that the budget office also knows this. So a for instance is
 00:21:09 **12** two years later we had requested two fire trucks in our
 00:21:12 **13** budget, they gave us one because they just didn't have enough
 00:21:16 **14** money to go around, but because we're receiving that FMAG
 00:21:21 **15** money, they went ahead and put that back to us. They don't
 00:21:23 **16** have to do that, it goes back to the general fund because it's
 00:21:25 **17** old money in the county system. So to kind of almost answer
 00:21:29 **18** your question, it will go back to the general fund, but they
 00:21:34 **19** can put it back if they choose to because it's kind of like
 00:21:37 **20** those, you know, unexpected income that comes in, so -- but it
 00:21:42 **21** usually takes about two years to recover that money. It's the
 00:21:47 **22** federal government, they're here to help.
 00:21:49 **23** COMMISSIONER LUNDBERG: They're here to help.
 00:21:52 **24** (Laughter.)
 00:21:52 **25** CHAIR MISAKI: One size fits all.
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00:21:56 **1** COMMISSIONER LUNDBERG: Yeah.
 00:21:58 **2** CHAIR MISAKI: Thank you.
 00:21:59 **3** COMMISSIONER LUNDBERG: Thanks, Chief.
 00:22:03 **4** DEPUTY CHIEF VENTURA: So I guess just moving on,
 00:22:05 **5** based on my kind of notes, is there any questions? If not,
 00:22:08 **6** I'll let -- move on to Three and Four, if there's any
 00:22:11 **7** questions about their notes. If not, then we'll get into the
 00:22:15 **8** budget presentation. Just give you guys a moment to peruse
 00:22:18 **9** the next three pages in case there's a question. If not, I'll
 00:22:24 **10** just get things ready.
 00:22:25 **11** CHAIR MISAKI: I guess I just have one question on
 00:22:26 **12** the report.
 00:22:27 **13** DEPUTY CHIEF VENTURA: Sure.
 00:22:28 **14** CHAIR MISAKI: Anybody getting close to nabbing this
 00:22:31 **15** guy? There must be a firebug, right, on Maui?
 00:22:37 **16** DEPUTY CHIEF VENTURA: You know, it's so hard to
 00:22:40 **17** tell nowadays, but, you know, as far our biggest events that
 00:22:46 **18** we've had this year, the Waiko Fire being 9,000 acres started
 00:22:50 **19** by somebody who lit a car on fire, caught that guy; 5,000
 00:22:57 **20** acres below Pukalani that started with machinery, so we knew
 00:23:00 **21** that one: Kihei, the pot smoker, the kid smoking pot in the
 00:23:10 **22** weeds, he uses ash out of the fire and tried to put it out,
 00:23:12 **23** burnt himself and the police arrested him on scene, that was a
 00:23:15 **24** couple hundred acres; and there's one more that we have proof
 00:23:20 **25** of, you know, ignition. The rest of them, yeah, it's hard to
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00:23:24 **1** tell. It's very hard to eliminate everything and then even if
 00:23:29 **2** we do eliminate everything and think it is human factor, we
 00:23:34 **3** have no proof of who that human was, so that's the toughest
 00:23:37 **4** thing.
 00:23:38 **5** CHAIR MISAKI: I'm just concerned because almost
 00:23:39 **6** weekly I expect a fire on Maui.
 00:23:42 **7** DEPUTY CHIEF VENTURA: Yeah. Well, there was a call
 00:23:44 **8** for one just the other day on Molokai and we were thinking,
 00:23:48 **9** Okay, well, we burnt all of Maui, so here we go.
 00:23:48 **10** (Laughter.)
 00:23:51 **11** DEPUTY CHIEF VENTURA: So that's that, yeah.
 00:23:52 **12** CHAIR MISAKI: Thanks.
 00:23:54 **13** DEPUTY CHIEF VENTURA: Okay. Does everybody have
 00:23:56 **14** the blue copy of the PowerPoint?
 00:24:03 **15** CHAIR MISAKI: Do we have to move out of the way?
 00:24:03 **16** DEPUTY CHIEF VENTURA: Yeah, you might so you don't
 00:24:03 **17** have to...
 00:25:39 **18** (Setting up PowerPoint presentation.)
 00:25:39 **19** DEPUTY CHIEF VENTURA: Okay. So thank you all for
 00:25:43 **20** being here today. We're going to go through our budget.
 00:25:50 **21** We're going to go through kind of how our department is broken
 00:25:54 **22** down, how we evaluate how to prepare our budget, and then how
 00:25:58 **23** we prioritize the asks. So as I go through, as you see, many
 00:26:05 **24** slides, stop me at any time if you have a question. There are
 00:26:09 **25** some acronyms in here that you may not know, just tell me to
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00:26:14 **1** stop, I'll try to explain through all of them. But if you --
 00:26:18 **2** like I said, if you feel you have a question, please stop me
 00:26:21 **3** so that I can answer your questions.
 00:26:23 **4** We'll probably take at least one break in the middle
 00:26:26 **5** of this so that I'm just not speaking numbers for 45 minutes
 00:26:31 **6** and nobody's going to absorb it all. Also, if you have
 00:26:37 **7** anything that I don't mention on here, please feel free to ask
 00:26:43 **8** what is this or what is that, that way we can go through it.
 00:26:47 **9** So that being said, we just want to make sure
 00:26:50 **10** everybody knows where we anchor a lot of our decision making
 00:26:54 **11** to, which is our mission: To protect and preserve
 00:26:58 **12** environment -- life, environment, and property. So when we
 00:27:01 **13** talk about prioritizations, we'll talk about health and
 00:27:04 **14** safety, those sorts of things, because that is tied to life;
 00:27:08 **15** environment, which is superseded property because we only have
 00:27:13 **16** one environment and a lot of times once things are damaged,
 00:27:19 **17** it's irreversible, so we try to take care of that stuff
 00:27:22 **18** immediately.
 00:27:23 **19** So our department, fire and ocean safety under our
 00:27:28 **20** purview, is broken down into five programs. 399 1/2
 00:27:33 **21** employees. So how do we get a half employee? They work 20
 00:27:37 **22** hours a week. So we currently are employing one half-time
 00:27:42 **23** person at Makena, they're part of the 10 1/2 lifeguards we
 00:27:47 **24** have at Makena. We're also going to be getting 10 more
 00:27:50 **25** half-time employees in ocean safety once we work with DPS

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00:27:56 **1** through our expansion this year.
 00:27:58 **2** We have -- if you look at training bureau, that nine
 00:28:02 **3** employees also includes our health and safety bureau. So I'll
 00:28:05 **4** go over the org. charts here coming up, but it's not just in
 00:28:09 **5** training, that's also in health and safety, so they gave a lot
 00:28:11 **6** of responsibilities as far as our firefighter safety,
 00:28:17 **7** equipment, ordering, stocking stations. This year we didn't
 00:28:21 **8** have a warehouse person, the position became vacant, so our
 00:28:24 **9** health and safety bureau also took on all the ordering for the
 00:28:26 **10** whole department, so that was a big undertaking for them.
 00:28:30 **11** What else do I have on here? So those five
 00:28:33 **12** programs, administration is base -- is mostly all the people
 00:28:37 **13** that are in our building and work with us. So if you look at
 00:28:43 **14** this next slide here, this chart, the only thing that's --
 00:28:47 **15** we're going through a reorg. right now, so the mechanic's shop
 00:28:50 **16** is actually moved to operations, but everything on the top and
 00:28:55 **17** the right bottom is part of our administration program. Then
 00:29:01 **18** as you guys see, most of the top people here, every -- One,
 00:29:06 **19** Two, Three, Four, and Richelle is the secretary for the deputy
 00:29:12 **20** chief on there, the secretary III. She's the one that's
 00:29:16 **21** helping now with the commission.
 00:29:17 **22** And then in administration where you see we have the
 00:29:21 **23** business administrator which oversees -- right now she
 00:29:24 **24** oversees kind of our fiscal and our HR, but we're working with
 00:29:28 **25** DPS and the mayor's office right now to separate those, so

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00:29:31 **1** we're going to have an HR department and a fiscal department,
 00:29:35 **2** so it will be slightly separated.
 00:29:38 **3** Then we get into our fire and rescue operations
 00:29:45 **4** program. So the easiest way to explain our battalions is
 00:29:47 **5** anything that touches Haleakala or the foothills of Haleakala
 00:29:50 **6** is Battalion 1. Then Battalion 2 being Wailuku, which is on
 00:29:56 **7** the West Maui Mountains, and everything west of there, so that
 00:30:00 **8** is Lahaina, Napili, and the two outer islands out there. So
 00:30:06 **9** Battalion 1 is Haleakala --
 00:30:09 **10** CHAIR MISAKI: So there's basically a third tier
 00:30:11 **11** here that says mechanics.
 00:30:12 **12** DEPUTY CHIEF VENTURA: On operations, yeah, the
 00:30:14 **13** mechanics -- basically they reprogrammed working with the
 00:30:19 **14** managing director at the time, I think, to move that program
 00:30:23 **15** and move that money out from admin. and put it in operations
 00:30:28 **16** and that was -- maybe the chief can explain more about why.
 00:30:32 **17** CHAIR MISAKI: Yes. The question is if they were to
 00:30:33 **18** be reflected on there, it would be on this page?
 00:30:37 **19** DEPUTY CHIEF VENTURA: Yes. Operations, correct.
 00:30:40 **20** COMMISSIONER LUNDBERG: Chair, question.
 00:30:40 **21** CHAIR MISAKI: Yes.
 00:30:41 **22** COMMISSIONER LUNDBERG: Chair, is that your
 00:30:43 **23** signature on the box?
 00:30:45 **24** CHAIR MISAKI: Yes.
 00:30:47 **25** COMMISSIONER LUNDBERG: Okay. So we've fulfilled

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00:30:49 **1** our charter responsibility as a commission and have signed off
 00:30:53 **2** on the budget?
 00:30:55 **3** DEPUTY CHIEF VENTURA: The org. chart.
 00:30:57 **4** CHAIR MISAKI: I signed the okay for the org. chart.
 00:31:00 **5** COMMISSIONER LUNDBERG: Okay.
 00:31:01 **6** DEPUTY CHIEF VENTURA: Yeah.
 00:31:03 **7** CHIEF THYNE: So the reason they moved the -- the
 00:31:06 **8** reason they made the change is the past council determined
 00:31:10 **9** that the mechanic shop, which was underfunded every year
 00:31:15 **10** because we have 200 vehicles in there and the mechanics are
 00:31:19 **11** fixing vehicles for operations and operations is our largest
 00:31:23 **12** pool of money, as you'll see when we get into numbers, that's
 00:31:26 **13** our largest pool of money, so we're able to move money around
 00:31:29 **14** in that large pool of money versus having a small pool of
 00:31:34 **15** money in the mechanic shop and then having to always come in
 00:31:36 **16** for budget amendments and supplement and chase dollars,
 00:31:41 **17** basically. So they made a determination to move the mechanic
 00:31:45 **18** shop into operations, because it doesn't make sense in the
 00:31:48 **19** sense of doing the work. It's like, okay, firefighters are
 00:31:51 **20** operations, mechanics aren't operations, they're support
 00:31:55 **21** services as well as other payroll and whatnot. But they
 00:31:59 **22** determined that was the best way to do it because it was a way
 00:32:02 **23** to fiscally support the mechanic shop.
 00:32:06 **24** COMMISSIONER LUNDBERG: Makes sense.
 00:32:07 **25** CHIEF THYNE: Okay. Good.

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00:32:10 **1** DEPUTY CHIEF VENTURA: So the next slide kind of
 00:32:12 **2** draws a picture of what our different stations look like. So
 00:32:16 **3** we look back at the previous slide, we talked about the two
 00:32:20 **4** battalions, then now we break the battalions down into
 00:32:23 **5** platoons or companies.
 00:32:24 **6** So the first one here, Platoon A, would be a fire
 00:32:26 **7** station that only has one fire truck, so we would have 15
 00:32:29 **8** personnel, generally, at that station, and on duty every day
 00:32:33 **9** would just be one captain, one firefighter III, which is the
 00:32:37 **10** driver, and the three firefighter I's.
 00:32:39 **11** If you look at the middle one, to me that's Lahaina
 00:32:42 **12** Station, that -- it would reflect both Lahaina and Wailea. So
 00:32:44 **13** you have an engine and a ladder, this engine captain,
 00:32:49 **14** different from the one on the left, has two firefighter IIIs
 00:32:50 **15** underneath it, that's because they have a tanker attached to
 00:32:53 **16** them. So they have a captain who oversees the engine driver
 00:32:57 **17** as well as the tanker driver and then the three firefighters
 00:33:01 **18** below them. On the ladder side, there's only one firefighter
 00:33:04 **19** III because that's the only apparatus that they assign the
 00:33:06 **20** driver to.
 00:33:07 **21** And then if we head over to the right, Platoon C,
 00:33:09 **22** that's Kahului Station, our biggest station, our only three
 00:33:13 **23** company stations, that's haz. mat, rescue, and engine. And
 00:33:17 **24** then they follow the same model: A captain and a firefighter
 00:33:21 **25** and then -- I'm sorry, a captain and a firefighter III and

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00:33:24 **1** then three firefighter IIs. On haz. mat. and rescue you will
 00:33:30 **2** have -- they're firefighter IIs, not I's, so on haz. mat. and
 00:33:15 **3** rescue, they're -- they've been given additional tasks,
 00:33:35 **4** skills, training, and equipment to basically categorize them
 00:33:39 **5** as firefighter IIs, so they get more pay and we only have
 00:33:45 **6** firefighter IIs on haz. mat. and rescue in the whole
 00:33:49 **7** department. Everywhere else are firefighters 1's.
 00:33:52 **8** Our training bureau, so if you look at our training
 00:33:54 **9** program on the next slide and you come down to the second box
 00:33:58 **10** on both columns, there's the training bureau and the health
 00:34:03 **11** and safety bureau, both lead by captain and overseeing a
 00:34:08 **12** variety of firefighter IIIs. The training program does have a
 00:34:12 **13** program services assistant, which is the training admin.
 00:34:16 **14** staff, the secretary who works in there, she coordinates all
 00:34:20 **15** the notifications, travel. We do a lot of interisland travel
 00:34:26 **16** for training, whether we're bringing instructors over to each
 00:34:29 **17** here or we're sending people to Lanai to teach a CPR class or
 00:34:32 **18** sending somebody to Molokai to teach, or we're bringing
 00:34:35 **19** students here because we only have one burn box at our JTC and
 00:34:40 **20** we want to run them through that, so we have to transport
 00:34:43 **21** people back to Maui. So she does a lot of travel stuff,
 00:34:47 **22** interisland stuff for them.
 00:34:48 **23** Our health and safety bureau on the right, the fire
 00:34:52 **24** captain and two firefighter IIIs, they're responsible --
 00:34:55 **25** they're the ones that I was telling you earlier are

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00:34:58 **1** responsible for not only health and safety, but they also took
 00:35:01 **2** care of our warehouse this year. And then they ended up
 00:35:05 **3** winning our Team of the Year this year for our employee
 00:35:08 **4** recognition.
 00:35:09 **5** Prevention, this is where we currently sit, in our
 00:35:14 **6** prevention bureau. They have two personnel who work in
 00:35:17 **7** admin., an account clerk III because they do everything from
 00:35:22 **8** permit fees and collection as well as firecracker permits,
 00:35:28 **9** building permits, 10 permits, and all those sorts of things.
 00:35:34 **10** So there is a -- the office staff here stays pretty busy with
 00:35:38 **11** that.
 00:35:38 **12** Then if you look down one level, there's two
 00:35:40 **13** firefighter IVs. So the firefighter IVs, this is the only
 00:35:43 **14** area of the department that you'll see a firefighter IV, it's
 00:35:44 **15** a lieutenant, and those are our two plans reviewers. Their
 00:35:49 **16** work ebbs and flows with the construction industry. Right now
 00:35:53 **17** it's booming, so they're buried, that's pretty much what it
 00:35:57 **18** comes down to. They oversee the firefighters IIIs who are
 00:36:01 **19** inspectors and part-time investigators. If we do get a fire
 00:36:05 **20** that needs to be investigated, generally speaking, if it's not
 00:36:08 **21** the captain who's available, it would be one of the
 00:36:12 **22** firefighters IVs who've received a little bit more of the
 00:36:15 **23** investigation training to go do fire investigations. And then
 00:36:19 **24** they can work hand in hand with one of the firefighters IIIs
 00:36:22 **25** or the inspectors to work together on an investigation.

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00:36:26 **1** Ocean safety program, so on this page it looks
 00:36:31 **2** really bulky, but basically we're broken down into three
 00:36:39 **3** districts plus Makena. So if you look, we have west, north
 00:36:40 **4** and south, and then Makena on the far right. That's basically
 00:36:47 **5** how their divisions are broken down. West includes Fleming's
 00:36:49 **6** and Hanakao Beach Park. North we have Kanaha and Hookipa and
 00:36:54 **7** Baldwin. South, the Kam parks is what we cover down there,
 00:37:00 **8** Kam I, II, and III. And then on the far right you see Makena,
 00:37:04 **9** that is two towers on Makena Beach.
 00:37:07 **10** And then that fifth group, the training captain, she
 00:37:11 **11** oversees our training bureau for ocean safety and she also is
 00:37:17 **12** getting, shortly, a lieutenant to assist her. Their
 00:37:20 **13** department grew from 60 to 75 employees this year, so that's
 00:37:27 **14** just more people to train, more things to do, more places to
 00:37:31 **15** go. If we open additional towers in the future, that's more
 00:37:34 **16** places they have to get to to train people, so we definitely
 00:37:38 **17** saw the need in that little office to try to get another
 00:37:42 **18** person in there to help them with their training bureau.
 00:37:46 **19** One of the things we're doing as a department as a
 00:37:48 **20** whole is we're trying to incorporate ocean safety members, so
 00:37:51 **21** to get all of these people down here to come to fire side for
 00:37:55 **22** CPR, first responder training. It's the same certification,
 00:38:00 **23** so we might as well not be giving two classes if we can just
 00:38:04 **24** give one, so we're trying to streamline that so that it'll
 00:38:05 **25** take the burden off of their training captain for those more

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00:38:08 **1** broad trainings that both sides of our department do, and then
 00:38:12 **2** our instructors can just kind of do it and invite them as
 00:38:16 **3** well.
 00:38:16 **4** So before I kind of get into how the money is broken
 00:38:23 **5** down, I just want to kind of explain what we're about to go
 00:38:29 **6** over. So the way we come up with our needs is a few different
 00:38:36 **7** ways: Our battalion chiefs go out and do station inspections
 00:38:41 **8** twice a year. So they meet with the crew and try to determine
 00:38:44 **9** what their needs are, they try to determine what the quality
 00:38:47 **10** of the facility is, what improvements need to be made.
 00:38:50 **11** Basically it's like we have 15 robust houses and then some of
 00:38:55 **12** them like Molokai, Wailea, and Kahului are like small hotels,
 00:39:01 **13** so we have -- it's a pretty big project for them to go out and
 00:39:06 **14** do inspections, so we use that inspection to gather
 00:39:09 **15** information.
 00:39:09 **16** And then we also use just normal operations and
 00:39:12 **17** training. Where have we had gaps, where do we have -- we need
 00:39:16 **18** more equipment placed because we're -- either it takes too
 00:39:20 **19** long to respond or we don't have enough manpower on a certain
 00:39:24 **20** type of call. And then we'll do -- after big incidents, we'll
 00:39:27 **21** do after actions and post-incident analysis to see how things
 00:39:31 **22** are, if we have the right equipment, is there better equipment
 00:39:34 **23** out there, is there a piece of equipment that we need that we
 00:39:37 **24** don't have, and we use all of those things to identify budget
 00:39:40 **25** items.

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00:39:41 **1** And then we ask the bureaus -- prevention, health
 00:39:43 **2** and safety, ocean safety, training -- what do you guys need to
 00:39:47 **3** be more effective, efficient, capable of getting everybody
 00:39:50 **4** what they need?
 00:39:51 **5** So we'll take all of those things into account and
 00:39:53 **6** that list comes in about a month ago and there is hundreds of
 00:39:58 **7** items that come our way. So we sit down with as many people
 00:40:02 **8** that are available, we meet as an administration, we bring in
 00:40:06 **9** the battalion chiefs to give their input as well, and then we
 00:40:10 **10** use -- the method for what we approve or what we select as
 00:40:14 **11** first, second, and third, we go with things that are -- we
 00:40:17 **12** need to be compliant for. So if there's HIOSH or OSHA
 00:40:21 **13** compliance that we're not, then we target those things
 00:40:24 **14** immediately. If there's a safety hazard at a station, an old
 00:40:27 **15** door, an old window, a trip hazard, something of that nature,
 00:40:31 **16** those are like priority ones and those get -- those are like
 00:40:34 **17** right at the top, our ones and twos. So anything like really
 00:40:37 **18** health and safety related would be that.
 00:40:39 **19** So we have compliance, HIOSH stuff, and then we have
 00:40:43 **20** health and safety. Health and safety is what we've gotta do
 00:40:45 **21** to protect our firefighters. We can give them the best piece
 00:40:47 **22** of equipment to go fight the fire, but then we don't protect
 00:40:49 **23** them and give them the right PPE or the right breathing
 00:40:53 **24** apparatus and then -- so we fail them before they even get
 00:40:57 **25** there. So we'll look at health and safety concerns, how we

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00:41:00 **1** can make lifeguards safer, healthier, whether it's through
 00:41:04 **2** equipment or through training.
 00:41:06 **3** And then we'll look at operational needs again and
 00:41:09 **4** those will take kind of the third step in prioritization. And
 00:41:12 **5** then we've also looked -- in 2018 there was a third-party
 00:41:17 **6** audit done by the council of our department and that audit is
 00:41:22 **7** pretty extensive, so we look to that to make sure we're kinda
 00:41:24 **8** fill some of the gaps that they recommended. It's a totally
 00:41:28 **9** neutral third party, so it's not our ideas, it's somebody who
 00:41:32 **10** analyzed our department and said, You guys should be doing
 00:41:35 **11** this or should be doing that, so we try to -- try to
 00:41:37 **12** accomplish some of those goals every year.
 00:41:39 **13** And then, lastly, the last thing that we'll wanna
 00:41:42 **14** support and prioritize is support items, functional, things
 00:41:44 **15** that make us comfortable. These are the things that we need
 00:41:48 **16** for the stations, but are not health and safety related or
 00:41:52 **17** compliance related.
 00:41:53 **18** So that's kind of how we decide on what we're going
 00:41:55 **19** to put first, second, third, fourth, and so on. This is
 00:41:58 **20** how -- and I went over this back in July with some of you who
 00:42:01 **21** were here. This is how our money is broken down. So we
 00:42:05 **22** basically get about five -- three different -- four different
 00:42:07 **23** accounts of money. Sorry. A is salaries and premium pay, so
 00:42:13 **24** if we have big fire, some people out days on end on overtime
 00:42:17 **25** or we have a hurricane, that taxes all of our premium pay.

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00:42:21 **1** Salaries, they're calculated every year based on the seniority
 00:42:26 **2** of the department because every year somebody gets a step,
 00:42:31 **3** they get a pay raise, so our business administrator calculates
 00:42:33 **4** all of that and puts that in the budget for all 299 -- or
 00:42:36 **5** 399 1/2 people.
 00:42:39 **6** So B account stuff and C account stuff, that's the
 00:42:42 **7** things we want to go buy. B account things are operational
 00:42:46 **8** expenses, they cover repair and maintenance. So even though
 00:42:50 **9** the next line says items under \$1,000, we could have a
 00:42:53 **10** plumbing repair that's 1500 or \$2,000 and it'll fall into the
 00:42:56 **11** B account. So it's not only like a widget that's under a
 00:43:01 **12** thousand dollars, but it could be a service or a contract that
 00:43:04 **13** goes over a thousand dollars. And then there's a whole gamut
 00:43:10 **14** of things that fall under B account: Our utilities for our
 00:43:14 **15** stations; our PUC physicals that are required for all
 00:43:17 **16** firefighters to have as well as our mechanics need to have
 00:43:20 **17** them; and then station supplies, anything from a microwave to
 00:43:24 **18** a couch to -- or, sorry, couches are usually in C account --
 00:43:30 **19** toilet paper, cleaning supplies and whatnot.
 00:43:34 **20** C account, items over a thousand dollars. So that's
 00:43:37 **21** generally things that we've identified that they want to know
 00:43:40 **22** specifically what we're going to spend money on that's going
 00:43:43 **23** to be over a thousand dollars. We'll go over a bunch of those
 00:43:46 **24** items.
 00:43:46 **25** Captain improvement projects, this is where it kind

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00:43:49 **1** of gets gray and it sometimes changes from administration to
 00:43:53 **2** administration with our mayor's office, but a general way of
 00:43:57 **3** understanding this is a capital improvement project is an
 00:44:00 **4** addition or a modification to a facility. So if we just
 00:44:05 **5** pulled that window out and put the same size window in, that's
 00:44:08 **6** just repair and maintenance. But if we wanted to take that
 00:44:11 **7** window out and maybe put in a big door or a garage door or
 00:44:14 **8** something different, that might be considered a capital
 00:44:16 **9** improvement because it's not kind of the same for same.
 00:44:20 **10** Then the bottom one, countywide fire facilities,
 00:44:25 **11** countywide fire facilities fall in a category where we look at
 00:44:30 **12** anything that needs maintenance on a building from painting to
 00:44:33 **13** roofing, driveways, garage floors, anything like that. These
 00:44:37 **14** items basically are described as they make the station last
 00:44:42 **15** longer, make the building last longer, but not going to change
 00:44:45 **16** or modify.
 00:44:48 **17** Any questions? Yes.
 00:44:49 **18** CHAIR MISAKI: Where would replacement of fire
 00:44:54 **19** trucks go?
 00:44:54 **20** DEPUTY CHIEF VENTURA: That goes in our operational
 00:44:56 **21** budget, which depending on where they get the money from, it
 00:45:00 **22** would probably be bonded 30 years, so it would be in -- in
 00:45:04 **23** that sort of money, not in C account. But when we organize
 00:45:09 **24** it, we'll ask for it in C account because it's an item over a
 00:45:13 **25** thousand dollars, but the mayor's office will determine where

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00:45:17 **1** the money is actually coming from, if they're going to just
 00:45:19 **2** cash out in C or if they're gonna bond it and then pay it over
 00:45:22 **3** 30 years.
 00:45:23 **4** CHAIR MISAKI: So it depends.
 00:45:25 **5** DEPUTY CHIEF VENTURA: Yeah. It's up to them kind
 00:45:27 **6** of where the money comes from.
 00:45:30 **7** CHIEF THYNE: Typically it's bonded because it's a
 00:45:32 **8** large sum. Our fire trucks are anywhere from three-
 00:45:34 **9** quarters -- seven hundred fifty to a million dollars, right,
 00:45:36 **10** so they'll usually bond it because they pay it over 30 years,
 00:45:38 **11** so...
 00:45:39 **12** DEPUTY CHIEF VENTURA: Yeah. And then in our ask we
 00:45:41 **13** put it in C.
 00:45:43 **14** So as we go through these next few slides and items,
 00:45:47 **15** I'll kind of explain to you, we have -- we have performance
 00:45:52 **16** measures. Every quarter we look at where our performance
 00:45:55 **17** measure is. And so I'm only going to go over about a third to
 00:46:00 **18** half of them, but each one is something that a department or
 00:46:02 **19** bureau or administration can actually measure how we're doing,
 00:46:05 **20** are we doing well or doing poor, and that will justify if we
 00:46:10 **21** need more manpower, more equipment, more training, or need to
 00:46:14 **22** change a process.
 00:46:15 **23** So the first one is our health and safety measures,
 00:46:22 **24** performance measures. So the goals here, kind of like I
 00:46:25 **25** stated, is to ensure compliance with OSHA, our respiratory

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00:46:31 **1** protection is one of our main things. We send firefighters
 00:46:34 **2** into highly dangerous to health environments or really, really
 00:46:40 **3** bad environments daily, and so we need to make sure we have
 00:46:43 **4** the right equipment and then that they're also tested. A
 00:46:46 **5** person's face can change in a year, and so every year we have
 00:46:49 **6** to go out and make sure the mask fits properly to their face,
 00:46:55 **7** that it doesn't leak, especially doesn't get anything let in.
 00:46:56 **8** The masks and the packs are positive pressure, which means as
 00:47:00 **9** soon as it cracks, air comes out of it. We don't want that
 00:47:03 **10** happening, because that has potential for the bad stuff going
 00:47:06 **11** in and then they're breathing it. So our respiratory
 00:47:10 **12** protection is paramount, our health and safety bureau runs
 00:47:15 **13** that.
 00:47:16 **14** Overall wellness, goal No. 2, we offer our
 00:47:21 **15** physicals. So the PUC physicals are mandatory, if you don't
 00:47:23 **16** have a PUC physical, you can't be a firefighter. So if you
 00:47:25 **17** have something that prohibits you from getting your PUC, we
 00:47:28 **18** look at it as are you rehabilitatable or not, and then we go
 00:47:32 **19** from there. If you are, then we'll work with you, your
 00:47:35 **20** doctor, and try to get you back on track and get your PUC
 00:47:40 **21** done. HGEA is our ocean safety group, they have money this
 00:47:45 **22** year for physicals, which is great, but it's not in their
 00:47:49 **23** contract, so we can't make them do it. As much as we'd like
 00:47:52 **24** them to go do it just so that they're healthy, just so that
 00:47:54 **25** they -- you know, when they do something strenuous on the

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00:47:56 **1** beach, they don't have a heart attack, that we'd like them to
 00:47:59 **2** do a physical, but we can't make them do it. So we're working
 00:48:02 **3** on a -- working on something with their medical coverage with
 00:48:06 **4** Kaiser and HMSA to try to see what they'll do for them and
 00:48:11 **5** then see how we can make it a little more robust, so we're
 00:48:15 **6** trying to get that done.
 00:48:16 **7** And then the third, basically, you know, injuries,
 00:48:19 **8** workers' comp, on-duty/off-duty injuries, whatever we can do
 00:48:23 **9** to keep people healthier. Sometimes it's just training and
 00:48:26 **10** education, but a lot of times it's equipment, so we have --
 00:48:30 **11** basically, we have 15 gyms in our department. Each station
 00:48:34 **12** has a gym, prevention has a gym, and if we don't provide, you
 00:48:39 **13** know, the right equipment so that they can do their job,
 00:48:41 **14** whatever their job is, then they're going to get hurt, then
 00:48:45 **15** we're going to have more people out of work and so on and so
 00:48:48 **16** forth. So as we go through these next items, you'll see
 00:48:49 **17** there's gym equipment in there.
 00:48:52 **18** So here's kind of the breakdown of numbers. So if
 00:48:57 **19** we look at the items that are attached to this performance
 00:49:00 **20** measure, we looked at our respiratory protection, that's our
 00:49:04 **21** self-contained breathing apparatus. So we're in transition of
 00:49:09 **22** going into a new system, which is this bottle on the left
 00:49:13 **23** here, MSA is the brand, and we're at probably our final 10
 00:49:19 **24** percent, final 15 percent of getting the department a hundred
 00:49:22 **25** percent compliant on this. So it's been a couple-year project

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00:49:26 **1** and this push here, this last \$265,000, will outfit every fire
 00:49:33 **2** truck, all the relief trucks, training as well as the cache
 00:49:37 **3** for repair. So that's going to be important for us to close
 00:49:42 **4** that door and finish that project.
 00:49:44 **5** The turnouts, so if you look at the turnouts as well
 00:49:49 **6** as the extractor at the bottom, in 2018 there was legislation
 00:49:53 **7** that firefighters, if they have cancer after five years of
 00:49:58 **8** working, they're going to presume that it's from their job, so
 00:50:01 **9** we're going to do as much as we can to minimize a firefighter
 00:50:05 **10** getting cancer. So breathing apparatus is huge, the second
 00:50:11 **11** thing would be turnouts and extractors. The extractors are
 00:50:14 **12** basically a high-end washing machine that uses special
 00:50:18 **13** chemicals to properly clean and decon turnouts. So we have
 00:50:23 **14** them at about four of our stations right now, but that doesn't
 00:50:27 **15** quite give the guys enough to really get them all done. If we
 00:50:31 **16** have a fire right now in, let's say Makawao, if Kula, Makawao,
 00:50:35 **17** and Kahului comes up, you're looking at least 15 sets of
 00:50:39 **18** turnouts that might need to be washed. And Kula doesn't have
 00:50:42 **19** an extractors, Makawao has a small one that does like three
 00:50:46 **20** sets of turnouts, and Kahului does have an extractor. So the
 00:50:49 **21** next day we're basically scrambling going to other stations to
 00:50:54 **22** get things clean on people's days off. So we want to kind of
 00:50:57 **23** make that program a little bit more robust just to protect our
 00:51:01 **24** firefighters, minimize the cancer as much as possible.
 00:51:05 **25** Wildland PPE, you know, obviously a very busy year

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00:51:10 **1** in wildland firefighting for us. We -- they're about \$200 for
 00:51:15 **2** pants and \$200 for a jacket and we -- the problem we have with
 00:51:18 **3** this is that nationwide there are shortages, so there could be
 00:51:24 **4** nothing available for months on end. So we always wanna stock
 00:51:28 **5** up our shelves and our warehouse so that if we do have, you
 00:51:32 **6** know, a run or a demand or a recruit class or something, we
 00:51:36 **7** have the PPE available for them.
 00:51:38 **8** So the N95 mask tester, so an N95 is basically that
 00:51:45 **9** paper mask that you see people wear with the little metal clip
 00:51:49 **10** on top. And there is actually a machine that we can get to
 00:51:51 **11** test if the fit is right so that people now how to properly
 00:51:55 **12** wear their masks. So we ask and we provide these masks for
 00:51:59 **13** guys, if they go to a scene that doesn't quite need the SCBA,
 00:52:05 **14** but they want some level of protection, then they'll order
 00:52:07 **15** those masks. Whether you're going into a house with a whole
 00:52:10 **16** bunch of sick people or you're going into something that has
 00:52:13 **17** dust particulates, but not, you know, gas that would harm you,
 00:52:18 **18** you would use your N95 mask.
 00:52:21 **19** Going down there, the fuel locker, that's basically
 00:52:24 **20** an ocean compliance thing, we can't have gas just sitting
 00:52:28 **21** around, we can't have -- whatever cleaning supplies that are
 00:52:33 **22** volatile need to be put in a -- those yellow closet cabinets
 00:52:37 **23** that are for storage of fuel and flammable liquids.
 00:52:41 **24** And then portable radios, this particular item here
 00:52:43 **25** is for ocean safety is because we have, one, new expansion

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00:52:46 **1** positions and then, two, we also have some radios that were
 00:52:50 **2** damaged, so they're being replaced, so it's kind of a variety
 00:52:53 **3** of asks here. But with the 15 new positions, we will be
 00:52:58 **4** probably covering one and a half more beaches or at least one
 00:53:03 **5** that we have a tower at, but we don't staff all the time, so
 00:53:07 **6** we're going to need radios and everything else down there.
 00:53:10 **7** Any questions on that side?
 00:53:11 **8** COMMISSIONER STERLING: I have a question.
 00:53:11 **9** DEPUTY CHIEF VENTURA: Yes.
 00:53:13 **10** COMMISSIONER STERLING: Where are the uniforms made?
 00:53:15 **11** Is it US or who's the main --
 00:53:20 **12** DEPUTY CHIEF VENTURA: So the uniforms that we --
 00:53:22 **13** the blue uniforms we have on right now or the turnouts?
 00:53:26 **14** COMMISSIONER STERLING: The turnouts, yeah.
 00:53:28 **15** DEPUTY CHIEF VENTURA: From what I understand, all
 00:53:29 **16** of our vendors are -- that we use for turnouts are made in the
 00:53:33 **17** USA. Some of the -- the way it works, though, is the person
 00:53:38 **18** that supplies the material, they do all the testing on the
 00:53:42 **19** fabrics and then a manufacturer will build the turnout however
 00:53:47 **20** we want. It's almost like ordering a custom car, it's like
 00:53:51 **21** they have -- they make ten different shells, they make ten
 00:53:55 **22** different liners, and then we just tell them, you know, what
 00:53:56 **23** quality, what can we afford, what fits in our budget, what
 00:54:00 **24** level of protection, you know, we want. Because there are
 00:54:02 **25** products that are inferior and products that are superior, so

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00:54:05 **1** I'll do the research on, you know, how to best match those
 00:54:09 **2** things. And then one of the big things in firefighting
 00:54:14 **3** ensembles these days is the mobility of a firefighter. They
 00:54:17 **4** used to just be a big, bulky bag that bogged you down and now
 00:54:23 **5** they're like you're going into fires, you're like an athlete,
 00:54:26 **6** they want to cut them, fit them, make them so that they're
 00:54:29 **7** more flexible, you can bend, so that when you are crawling
 00:54:32 **8** through fire or you're pulling house or you're running for an
 00:54:35 **9** hour as fast as you can, that your outfit is not the one
 00:54:39 **10** that's causing you to have a heart attack.
 00:54:42 **11** COMMISSIONER STERLING: Good. Thank you.
 00:54:44 **12** DEPUTY CHIEF VENTURA: Yes.
 00:54:45 **13** All right. Continuing on, health and safety, the
 00:54:48 **14** portable radios that we're asking for here are for extended
 00:54:53 **15** incidents. So as you guys have seen this past summer, we've
 00:54:57 **16** had a lot of incidents where we call additional resources,
 00:54:59 **17** sometimes we get five bulldozers and five water tankers and if
 00:55:03 **18** we can't communicate with them, it's kind of a really bad
 00:55:06 **19** thing. So our battalion chiefs carry a small cache of radios
 00:55:11 **20** right now and if a contractor brings a bulldozer, we want to
 00:55:14 **21** give them a radio so we can tell them, Hey, you're going the
 00:55:17 **22** wrong way, can you go the other way? And a water tanker, we
 00:55:21 **23** need you to move from the north side of the fire to the south
 00:55:23 **24** side of the fire. We can't tell you that if you don't have
 00:55:25 **25** com's with you, so we're putting in for these radios so that

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00:55:27 **1** we can improve communications.
 00:55:29 **2** The AEDs here is basically the second phase of our
 00:55:33 **3** AEDS. This year, as you can see all that CPR equipment that
 00:55:35 **4** we have on this list as well, we kind of rebuilt, rebranded
 00:55:39 **5** our whole CPR program. We have new AEDs because our old ones
 00:55:45 **6** expired, they're out of warranty, they're breaking down.
 00:55:48 **7** They're not even making the pads anymore, so we've gotta move
 00:55:51 **8** on. So we rolled out a whole bunch of AEDs last year, the
 00:55:57 **9** firefighters have been trained on them, that was last month,
 00:55:59 **10** and then now this is going to be kind of the second phase of
 00:56:02 **11** the rest of the AEDs. We have them on our engines, we have
 00:56:06 **12** them on a lot of our minis. And if we go to a beach call at
 00:56:09 **13** Honolulu, we can't take an engine down there, so we've gotta
 00:56:12 **14** take the mini truck down there and so we've gotta have an AED
 00:56:15 **15** on that truck as well.
 00:56:16 **16** Large gym equipment and small gym equipment, like I
 00:56:22 **17** mentioned earlier, we have 15 gyms in our department and some
 00:56:24 **18** are really small, they're a third the size of this room, and
 00:56:26 **19** those are the single company stations that have less people,
 00:56:30 **20** and then we have some gyms that are three times, four times
 00:56:32 **21** the size of this room, but that's at Kahului Station where we
 00:56:35 **22** train our recruit academy as well as our three companies that
 00:56:39 **23** work there on any day and administration health and safety
 00:56:43 **24** also work out. So our gyms vary in size, but equipment is
 00:56:48 **25** needed. That large gym equipment is, for the most part,

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00:56:52 **1** treadmills. We've tried, we worked with different companies
 00:56:56 **2** and looked at different size treadmills and basically any
 00:57:00 **3** treadmill that's about under \$3,500 or \$4,000, the beating it
 00:57:04 **4** takes from the running on it from the firefighters every day,
 00:57:08 **5** sometimes several hours, it just dies in a year. So we're
 00:57:10 **6** looking at buying more like hotel size, robust, strong
 00:57:15 **7** equipment so that it lasts longer so we don't have to ask for
 00:57:18 **8** this replacement every year.
 00:57:20 **9** The last four items on the bottom there all are for
 00:57:23 **10** our CPR program. So part of our program this year was -- if
 00:57:27 **11** any of you have done CPR before, you know that there's the
 00:57:31 **12** manikin that you practice on and it's basically like a big
 00:57:34 **13** plastic diaphragm with a spring in it. Well, our manikins now
 00:57:39 **14** give feedback, are you deep enough, are you keeping the right
 00:57:43 **15** rate, and so we -- there's, basically, a tablet that's hooked
 00:57:48 **16** up to it so that it can give you good or bad feedback based on
 00:57:52 **17** your training.
 00:57:52 **18** And that's important because the AEDs that we just
 00:57:57 **19** got have a vocal command as well and what's important about
 00:58:02 **20** that is for us to understand kind of the ins and outs of that
 00:58:06 **21** machine, 'cause basically if we're doing CPR on one of your
 00:58:09 **22** family members and there's ten people in the room, they all
 00:58:10 **23** hear what the machine says. And the machine now says things
 00:58:14 **24** like, faster, deeper, and then we have to understand and
 00:58:19 **25** justify what's going on to the family, so the -- it's good to

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00:58:24 **1** a certain point 'cause we want to provide perfect CPR, but at
 00:58:29 **2** the same time there's still some kind of glitches in the
 00:58:30 **3** system. So what we do is we put a device between the pads on
 00:58:34 **4** the person's chest where we're going to be doing compressions,
 00:58:37 **5** it's called an accelerometer, and it measures depth. So it
 00:58:42 **6** measures basically if the chest is having deep enough
 00:58:43 **7** compressions and if the rate is fast enough, which is 120
 00:58:46 **8** times a minute.
 00:58:47 **9** Now, not everybody's done CPR on an old person, but
 00:58:50 **10** what happens is their ribs break and when their ribs break,
 00:58:54 **11** now you don't have recoil. So now you could be doing perfect
 00:58:56 **12** CPR and you could be giving the right compression on the chest
 00:59:00 **13** of the patient, but the machine, the accelerometer, it only
 00:59:05 **14** reads how far up and how far down it's going. So now the
 00:59:08 **15** machine's telling you, deeper, deeper, deeper, and you're
 00:59:10 **16** basically, I cannot go any deeper. So then we have to be able
 00:59:14 **17** to explain to the family who's listening, This is what's
 00:59:17 **18** happening. So there's good and bad to everything. It's going
 00:59:20 **19** to provide us with feedback, it's also going to provide our
 00:59:24 **20** firefighters with more direction on how to give good CPR and
 00:59:28 **21** that's essential for any successful CPR call.

Any questions about that?

CHAIR MISAKI: Chief.

DEPUTY CHIEF VENTURA: Yes.

CHAIR MISAKI: I want to recommend we take a five-
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00:59:38 **1** minute break.
 00:59:38 **2** DEPUTY CHIEF VENTURA: Sounds good.
 00:59:40 **3** CHAIR MISAKI: Everybody okay with that?
 00:59:40 **4** COMMISSIONERS: Yes.
 00:59:40 **5** (Pause in Proceedings: 11:02 a.m.-11:09 a.m.)
 01:00:49 **6** (MEMA Officer Herman is not present.)
 01:06:29 **7** CHAIR MISAKI: Go ahead, Chief. Continue.
 01:06:33 **8** DEPUTY CHIEF VENTURA: Okay. We shall resume. So
 01:06:36 **9** getting into operations, which is our second priority, like I
 01:06:39 **10** said, the goal is basically tracking, that our records
 01:06:43 **11** management system, which it's important that we do fire
 01:06:46 **12** reports and we track certain things like our visitor to
 01:06:50 **13** resident percentage ratio, that seems to be a common question,
 01:06:57 **14** especially by our council, and right now it's about 80/20, 80
 01:07:02 **15** percent residents, about 20 percent visitors. There's other
 01:07:05 **16** things that we're adding to our RMS system like how many
 01:07:07 **17** medicals we go on that we actually do CPR, so we're adding
 01:07:11 **18** that, tracking that, and some other little things.
 01:07:15 **19** Goal 2 is basically reducing the risk to the
 01:07:19 **20** community, so we do fire preplans in every district. What we
 01:07:26 **21** want to do is we want to identify high-risk/high-hazard areas,
 01:07:30 **22** then places that have high occupancy, and then make sure we
 01:07:32 **23** know kind of the ins and outs of those facilities so that if
 01:07:35 **24** there is a fire, we can effectively fight the fire and do the
 01:07:40 **25** rescues. There recently was a fire, actually, at Maui

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01:07:44 **1** Memorial Medical Center, and that is like a major like red
 01:07:45 **2** flag for us, 'cause there's all sorts of issues there. You
 01:07:46 **3** have people that can't walk, you have tons of people, you have
 01:07:50 **4** oxygen, you have all the things that you don't want in a fire.
 01:07:54 **5** Goal 3 is basically our mechanics and our mechanic
 01:08:00 **6** group of five employees. They're currently taking care of,
 01:08:05 **7** like chief said earlier, over 200 vehicles, that's everything
 01:08:08 **8** from a jet ski to a fire truck and everything in between, but
 01:08:12 **9** they have a lot to do. Some of you were here for Victor's
 01:08:17 **10** presentation a few months back. And on top of the -- their
 01:08:24 **11** needs, they also have -- they also utilize other mechanics
 01:08:28 **12** that we contract out to, which I'll get into later here.
 01:08:32 **13** So for operations on the next slide, we have our
 01:08:36 **14** helicopter contract, which is a -- which is a one-year
 01:08:38 **15** contract with three years of extensions added, so essentially
 01:08:42 **16** it's a four-year contract if everything is going right. It's
 01:08:45 **17** tiered, so every year the price of our aircraft goes up just a
 01:08:47 **18** little bit per hour, so this is the difference, is about
 01:08:50 **19** \$50,000. So we -- everything we're asking for here is either
 01:08:55 **20** a replacement or in addition to what we've already in our
 01:08:59 **21** budget. So the helicopter contract is an increase of 50,000
 01:09:05 **22** this year.
 01:09:05 **23** Brushfire assistance, we asked for about \$110,000
 01:09:10 **24** this year, it got cut to 90, we spent that by July 11th. So
 01:09:14 **25** in the first two weeks of the fiscal year, it was gone. The

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01:09:18 **1** Waiko Fire, as you guys know, that was 9,000 acres and we went
 01:09:22 **2** on that thing for four days, that ended up eating a lot of
 01:09:25 **3** money. So this year we're asking for 200,000 based on what we
 01:09:29 **4** project will be planted, weather. We had, what, 33 record
 01:09:34 **5** highs this past summer in Maui, so we can anticipate more of
 01:09:39 **6** the same next year.
 01:09:40 **7** The battalion chief's pickup truck is 12 years old,
 01:09:45 **8** 120,000 miles, so by the time we actually take possession of
 01:09:48 **9** this vehicle, it's going to be about 13 and a half years old
 01:09:51 **10** and it'll have, you know, one hundred forty-something thousand
 01:09:56 **11** miles on it. We will put this as a reserve vehicle, so it'll
 01:09:59 **12** continue to be used for several years, as will all the
 01:10:03 **13** vehicles that I'm going to talk to in the next 15 minutes.
 01:10:07 **14** But that's kind of -- that's one of our main priorities.
 01:10:10 **15** The utility truck at Kaunakakai Fire Station is
 01:10:14 **16** already 14 years old, but it does have low miles, which is
 01:10:17 **17** nice. So we don't use just use miles and we don't just use
 01:10:20 **18** years to replace a vehicle, but we use a matrix, a scoring
 01:10:22 **19** matrix, so this one will be able to go a few more years
 01:10:26 **20** because it has low miles, but now it's time for replacement.
 01:10:29 **21** The airbags, these are lifting airbags. The picture
 01:10:32 **22** that you see on the bottom right corner, that's six different
 01:10:36 **23** size airbags and the hoses. It attaches to our air bottle
 01:10:39 **24** that we breathe with in a fire, we put an air bottle on the
 01:10:41 **25** ground, hook up the regulator and the hoses to it, and then

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01:10:44 **1** we'd be able to lift upwards of 40,000 pounds. They are like
 01:10:49 **2** 20-ton airbags. So our trucks have them right now, but
 01:10:53 **3** they're expired, so the airbags are reaching the end of their
 01:10:56 **4** life. We currently have them on all of our fire trucks, but
 01:11:00 **5** we're kind of making a shift to just be a little bit more
 01:11:05 **6** fiscally smart about it and we're going to put them
 01:11:06 **7** strategically located throughout the county, so that's why
 01:11:09 **8** we're only asking for seven. It's not an item we use often,
 01:11:13 **9** but when we need it, it definitely comes in handy. So we're
 01:11:16 **10** gonna, basically, like I said, geographically place them so we
 01:11:20 **11** have them Upcountry, on the west side, the south side, in
 01:11:23 **12** town, and then Molokai and Lanai.
 01:11:26 **13** Question?
 01:11:26 **14** COMMISSIONER LUNDBERG: Yeah. Chief, you said in
 01:11:28 **15** the beginning and I don't know if it's just the helicopter
 01:11:28 **16** contract is 50,000 more, so for all of these items is it --
 01:11:33 **17** for the four-wheel drive truck, is it 100,000 more?
 01:11:38 **18** DEPUTY CHIEF VENTURA: So, basically, to replace the
 01:11:41 **19** truck.
 01:11:41 **20** COMMISSIONER LUNDBERG: So that's a replacement?
 01:11:45 **21** DEPUTY CHIEF VENTURA: So it's a replacement, yeah,
 01:11:47 **22** correct.
 01:11:47 **23** COMMISSIONER LUNDBERG: So that I'm understanding
 01:11:48 **24** how you wrote your document.
 01:11:50 **25** DEPUTY CHIEF VENTURA: Right.

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01:11:51 **1** COMMISSIONER LUNDBERG: So I understand, the
 01:11:52 **2** brushfire assistance, is that \$200,00 more?
 01:11:54 **3** DEPUTY CHIEF VENTURA: Than we asked for last year?
 01:11:54 **4** COMMISSIONER LUNDBERG: Yeah.
 01:11:55 **5** DEPUTY CHIEF VENTURA: That's what the increase is
 01:11:56 **6** going to be, it's going to be 200,000, from what I understand.
 01:11:59 **7** Let me see if I have -- I don't have Cindy's
 01:11:59 **8** document with me.
 01:12:07 **9** COMMISSIONER LUNDBERG: I was just curious.
 01:12:08 **10** DEPUTY CHIEF VENTURA: And so I'll -- yeah, I'll hit
 01:12:09 **11** on that, I'll hit on that on each one, then, just so I keep
 01:12:10 **12** my -- so like for the airbags, for example, we didn't put it
 01:12:13 **13** in the budget for the last ten years, so it's a \$36,000
 01:12:16 **14** increase to our budget this year.
 01:12:18 **15** COMMISSIONER LUNDBERG: Okay.
 01:12:19 **16** DEPUTY CHIEF VENTURA: But then we wouldn't have to
 01:12:21 **17** revisit it next year if we get it replaced this year.
 01:12:25 **18** COMMISSIONER LUNDBERG: Okay.
 01:12:25 **19** DEPUTY CHIEF VENTURA: Yeah. So they're either
 01:12:27 **20** replacement or expansion items, so if I -- I'll kind of
 01:12:32 **21** explain on that --
 01:12:32 **22** COMMISSIONER LUNDBERG: Okay.
 01:12:33 **23** DEPUTY CHIEF VENTURA: -- on each item, so you kind
 01:12:36 **24** of get an idea.
 01:12:38 **25** COMMISSIONER LUNDBERG: Thank you, Brad.

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01:12:39 **1** DEPUTY CHIEF VENTURA: So relief equipment, the
 01:12:42 **2** apparatus that go basically to our reserve staff, our backup
 01:12:48 **3** flight, they need equipment. There's been two different kinds
 01:12:51 **4** of trains of thought, do we order fire trucks with equipment
 01:12:53 **5** or without? If we order them with, then our relief truck
 01:12:58 **6** automatically is outfitted, but if we order them without
 01:13:02 **7** equipment, it's a cheaper fire truck, so we're looking at
 01:13:05 **8** about \$180,000 is just the equipment on a fire truck. So when
 01:13:09 **9** we get down to the next slide and you see the price of the
 01:13:12 **10** fire trucks, we were advised by our budget director to include
 01:13:17 **11** equipment so we that we don't have to ask for these items in
 01:13:20 **12** the future. So for this coming year we'll be asking for the
 01:13:23 **13** 65 and 70 thousand dollars to outfit the trucks that are
 01:13:28 **14** coming off front line that are going to be replaced this year
 01:13:33 **15** with -- 'cause those trucks are going to be replaced without
 01:13:35 **16** equipment, so we're going to need more relief equipment.
 01:13:39 **17** CHIEF THYNE: So, remember, there's two different
 01:13:40 **18** categories, right, the stuff that's under a thousand, which
 01:13:41 **19** would be the smaller fire equipment like, you know, gated Ys
 01:13:46 **20** and some potentially nozzles and things that aren't as
 01:13:50 **21** expensive, you know, lengths of hose versus jaws of life might
 01:13:57 **22** be \$15,000 for that one jaws of life that's on every fire
 01:14:01 **23** truck. Right? So that's where you would have that other over
 01:14:04 **24** a thousand dollars, that's why there's those two categories.
 01:14:08 **25** Right? That's just the way the fiscal budget works in the

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01:14:10 **1** county.
 01:14:11 **2** DEPUTY CHIEF VENTURA: So it's B and C account.
 01:14:13 **3** CHIEF THYNE: And generally speaking, that's larger
 01:14:14 **4** equipment and then smaller equipment, kind of like the gym
 01:14:15 **5** equipment, you know, the more expensive stuff, the less
 01:14:19 **6** expensive, but it's all relief equipment.
 01:14:21 **7** DEPUTY CHIEF VENTURA: The quads are a replacement.
 01:14:25 **8** They live on the beach and anything steel that lives on the
 01:14:29 **9** beach barely lasts four years, so we anticipate them lasting,
 01:14:34 **10** hopefully, four years and that -- with the amount of quads and
 01:14:38 **11** UTVs that ocean safety has, we have to replace two a year and
 01:14:43 **12** that'll get us to have, you know, reasonably conditioned
 01:14:48 **13** vehicles on the beach throughout the life of the program. If
 01:14:53 **14** we don't replace them, then we end up falling behind and then
 01:14:58 **15** we're going to have to ask for three next year, so that's
 01:15:01 **16** just -- just for us, it's just simple replacement. They've
 01:15:04 **17** done everything they could to try to make the life of the
 01:15:08 **18** vehicles last longer. They've done greasing, they've done
 01:15:12 **19** sprays, they've filled the frames with oils, they've done
 01:15:15 **20** whatever, but to be honest with you, I think all of that
 01:15:16 **21** stuff, sand sticks to it. And then, you know, we're talking
 01:15:19 **22** about the ocean, we want none of that on there. So basically
 01:15:23 **23** it's here's a steel vehicle that we drive on the beach every
 01:15:25 **24** day and it's going to fall apart in two, three, four years,
 01:15:28 **25** and so we just have to keep replacing them.

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01:15:31 **1** The rescue watercraft, same thing as the ATVs/UTVs.
 01:15:37 **2** This is we're replacing, we can do two a year. Ocean safety
 01:15:40 **3** requires 12 for their program, they last about five to six
 01:15:43 **4** years, so if we replace two every year, we stay right on that,
 01:15:46 **5** you know, we'll get -- every six years, we'll have replaced
 01:15:49 **6** all 12 of them.
 01:15:50 **7** Fire prevention, they currently have two SUVs,
 01:15:57 **8** they're 11 years old at this moment with 100 to 160 thousand
 01:16:02 **9** miles on them, so they're up for replacement.
 01:16:05 **10** Then on the next page we have our pickup truck for
 01:16:10 **11** prevention, so prevention is looking at two SUVs and then an
 01:16:14 **12** additional pickup truck that's four-wheel drive. The one that
 01:16:18 **13** we're replacing is currently 12 years old with 130,000 miles.
 01:16:23 **14** The two engines, so that price on the engines is
 01:16:26 **15** total for two engines and it's a total including all
 01:16:30 **16** equipment. So like I mentioned earlier, we talked to our
 01:16:35 **17** budget director and we were not sure if they wanted us to bond
 01:16:39 **18** all the equipment on the truck as well, because now you're
 01:16:42 **19** paying for equipment over 30 years, or if you -- they wanted
 01:16:45 **20** us to separate it, but they advised us to put it on the spec
 01:16:49 **21** of the truck. So the last couple of years our trucks have
 01:16:54 **22** been spec'ed at about \$875,000, but now we're adding \$180,000
 01:17:00 **23** of equipment, plus tariffs, plus an increase annually; we're
 01:17:04 **24** looking at about 1.13 per truck with equipment.
 01:17:08 **25** So those two engines that are being replaced, we're

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01:17:11 **1** looking at a 12-year-old truck in Hana and that 12-year-old
 01:17:15 **2** truck, by the time it gets -- it gets replaced, if received in
 01:17:20 **3** this budget, it'll be almost 14 years old by the time we swap
 01:17:24 **4** that out. And the truck in Paia, that is run a lot harder and
 01:17:28 **5** that truck runs all the way out towards Door of Faith and it
 01:17:32 **6** goes down to Pulehu -- I'm sorry, it goes down to Peahi and
 01:17:36 **7** into the pineapple fields to do all of those car fires and
 01:17:40 **8** rubbish fires. The truck is nine years old, but it's been
 01:17:44 **9** used hard, so that truck is up for replacement already.
 01:17:47 **10** The four-wheel drive pickup truck for ocean safety,
 01:17:50 **11** it's replacing a nine-year-old vehicle that is on the south
 01:17:53 **12** side in Kihei.
 01:17:55 **13** The structural protection sprinkler system, so what
 01:17:58 **14** this is, it's something new that our department is wanting to
 01:18:01 **15** use. We have seen it used at national level fires and what it
 01:18:06 **16** is is that we're going to plumb a long line around a
 01:18:09 **17** neighborhood where a wild fire would be approaching. So what
 01:18:12 **18** that's gonna do is that's going to provide a man-free
 01:18:16 **19** sprinkler system that can be in place when a fire arrives at
 01:18:21 **20** the back of a neighborhood. So we all know that wild-urban
 01:18:25 **21** land interface between all of those fallow fields and all the
 01:18:29 **22** homes, whether you're in Pukalani, North Kihei, we just had it
 01:18:33 **23** in Kahana, below Kapalua Airport; those are places that we
 01:18:40 **24** could utilize this type of equipment, so that's something
 01:18:41 **25** we're going to try to incorporate into our wildland strategy.

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01:18:43 **1** COMMISSIONER LUNDBERG: Chief, what do you do with
 01:18:44 **2** all the vehicles that are being replaced? Say your budget's
 01:18:46 **3** approved and you've got nine or ten vehicles, whatever in
 01:18:49 **4** here, what do you do with those vehicles that are being
 01:18:52 **5** replaced?
 01:18:53 **6** DEPUTY CHIEF VENTURA: So depending on how much life
 01:18:55 **7** is left in the vehicle, we have a lot of support needs for
 01:18:59 **8** pickup trucks and utilities. So, for example, right now we
 01:19:04 **9** have our training bureau, they're doing jet ski training and
 01:19:08 **10** so they're utilizing five department vehicles right now to tow
 01:19:14 **11** skis and trailers to the beach every day. So something that's
 01:19:17 **12** not going to be front line anymore, would go into a fleet that
 01:19:21 **13** we would use as relief vehicles for stuff like that.
 01:19:25 **14** Engines, their lifespan goes front line to relief.
 01:19:28 **15** When it's not reliable per our mechanics for a relief
 01:19:32 **16** vehicle -- and the relief vehicle, basically we want to feel
 01:19:35 **17** confident that if we roll up to any structure fire, that it's
 01:19:37 **18** going to perform the minimum requirements. Once it cannot
 01:19:40 **19** perform that, then it can go into our FADOP driver program.
 01:19:44 **20** So it can still be CDL driven, it can still pass the PUC, it
 01:19:49 **21** can drive on the road, the transmission, the tires, all that
 01:19:52 **22** kind of stuff is legal and passed its inspection, but the pump
 01:19:55 **23** is failing. And then after that we would send it to our joint
 01:19:59 **24** training center, which is our -- down by the airport, and we
 01:20:02 **25** would use it as a prop to pump water into or use it just as a

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01:20:08 **1** distributor to chain -- direct water into hoses to fight the
 01:20:13 **2** fires that they train on down there. And then once it reaches
 01:20:17 **3** that, then it goes to Hammerhead Metals.
 01:20:21 **4** COMMISSIONER LUNDBERG: You're really doubling up on
 01:20:23 **5** your mechanics. If you've got 200 vehicles and you get
 01:20:26 **6** another 10 or 15 this year in your budget and you don't get
 01:20:30 **7** rid of any of them because there's still life in them, then
 01:20:32 **8** your mechanics are now taking care of 215 vehicles.
 01:20:36 **9** DEPUTY CHIEF VENTURA: Agree completely.
 01:20:39 **10** COMMISSIONER LUNDBERG: So you're doubling, almost.
 01:20:42 **11** DEPUTY CHIEF VENTURA: So the conversation we just
 01:20:43 **12** had, ironically, two days ago was there's an old 17-year-old
 01:20:49 **13** truck in Molokai that they still use for training. The
 01:20:53 **14** mechanics will go to Molokai to do work on the truck, so
 01:20:56 **15** they'll do it at the airport, so they'll pick it up and take
 01:20:57 **16** it there, but the water pump went out. So at what point, what
 01:21:01 **17** is too -- what is too big of a repair to send the truck to
 01:21:04 **18** Hammerhead versus -- 'cause, yeah, you're right, we don't
 01:21:08 **19** wanna to continue to tax and tack on another ten trucks every
 01:21:12 **20** year and not tack on mechanic staff.
 01:21:14 **21** COMMISSIONER LUNDBERG: 'Cause you've asked for a
 01:21:15 **22** budget to maintain 200 vehicles, you're already in the hole
 01:21:19 **23** because you've got to maintain 215.
 01:21:22 **24** CHIEF THYNE: Yes and no, because we do take stuff
 01:21:24 **25** off of the fixed asset record, which is demob'ing them and

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01:21:27 **1** getting rid of them. So it's a constant plus. We hover
 01:21:31 **2** around 200, but it's -- I hear what you're saying, but it's
 01:21:35 **3** never really that, because we'll take in, let's say, 15 more,
 01:21:39 **4** hypothetically --
 01:21:39 **5** COMMISSIONER LUNDBERG: Yeah.
 01:21:39 **6** CHIEF THYNE: -- we'll get rid of some of them, you
 01:21:41 **7** know what I mean? So we'll keep them for as long as their
 01:21:44 **8** useful life, but once it hits that -- and Brad's really good
 01:21:47 **9** at that. Once it hits that hinge point, we've gotta change
 01:21:50 **10** the transmission and whatnot, take it off the asset record,
 01:21:53 **11** demob. it, and put it to scrap.
 01:21:53 **12** COMMISSIONER LUNDBERG: Okay.
 01:21:56 **13** CHIEF THYNE: You know, we're not gonna drive unsafe
 01:21:56 **14** vehicles and we're not gonna throw good money at bad projects,
 01:22:00 **15** basically. So we have, for instance, Tower Ladder 14, if you
 01:22:04 **16** drove up to that right now and looked at it at our joint
 01:22:06 **17** training center, you'd be like, Fix this thing. This thing --
 01:22:08 **18** but it's 14 years old, 16 years old. But in appearance, it
 01:22:13 **19** looks great, but the aerial is shot, it's going to take us
 01:22:17 **20** hundreds of thousands of dollars to make it road ready, so
 01:22:20 **21** we're gonna scrap it. But if you drove up to it right now and
 01:22:22 **22** looked at it, you'd be like, Why aren't they fixing this
 01:22:25 **23** thing? As an example. But we constantly play that -- so, for
 01:22:28 **24** instance, another thing is that the mechanics -- we've ordered
 01:22:31 **25** one truck -- all the time we've had our mechanics we've

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01:22:33 **1** ordered one truck for our mechanics and that was a boom lift
 01:22:36 **2** truck to be able to remove engines and stuff. They drive all
 01:22:40 **3** of the supplemental vehicles, you know, kind of thing. So it
 01:22:44 **4** is a moving number, but you'll find that as long as you stay
 01:22:47 **5** on this commission, you'll find it hovers right around that
 01:22:49 **6** amount because we'll get rid of vehicles as well.
 01:22:53 **7** COMMISSIONER LUNDBERG: Okay. I'm just curious.
 01:22:55 **8** CHIEF THYNE: I hear you. It's a very good point,
 01:22:58 **9** though, you know. It doesn't continue to add on every year we
 01:22:58 **10** get more vehicles and we keep these rubbish ones around, they
 01:23:02 **11** end up getting demob'ed.
 01:23:05 **12** COMMISSIONER LUNDBERG: And I would think that
 01:23:06 **13** you've got a limited number of mechanics also and they don't
 01:23:07 **14** need to be tied up fixing a 15-year-old machine.
 01:23:11 **15** CHIEF THYNE: So our mechanics -- so that's one
 01:23:12 **16** thing he just kind of glossed over, and that's we have -- you
 01:23:13 **17** know, Steve's Auto Quick Fix and various different vendors
 01:23:17 **18** that do the oil changes and the brake jobs so our specialized
 01:23:21 **19** mechanics are working on fire trucks. So that's part of that,
 01:23:24 **20** you know, give and take we have with our mechanics. We don't
 01:23:26 **21** have them changing oil on a, you know, Ford pickup when they
 01:23:30 **22** should be working on a fire pump.
 01:23:32 **23** COMMISSIONER LUNDBERG: So is there a budget line
 01:23:34 **24** item for outside mechanics?
 01:23:36 **25** CHIEF THYNE: Absolutely.

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01:23:38 **1** COMMISSIONER LUNDBERG: Okay. Thank you.
 01:23:39 **2** DEPUTY CHIEF VENTURA: Another thing is we do
 01:23:42 **3** recognize that the fleet growing is not necessarily a healthy
 01:23:47 **4** thing for our mechanics, so we talked about two options: One
 01:23:50 **5** is if we sell a vehicle, where would the money go? It'd go
 01:23:52 **6** back into the general fund, so it wouldn't help us. And then
 01:23:55 **7** the other thing is could we trade it in to reduce the price of
 01:24:00 **8** the vehicle? Our budget is public record, so when somebody
 01:24:03 **9** bids something that we're trying to sell, they know exactly
 01:24:07 **10** how much money we have. It's quite an unfair -- in our eyes,
 01:24:13 **11** it's unfair. Like we have this year, for example, a sedan to
 01:24:14 **12** replace a 16-year-old sedan that we got in last year's budget
 01:24:18 **13** and if the vendors wanted to look at our budget, they'll give
 01:24:22 **14** us a \$29,999 car so they can get every dime out of our budget.
 01:24:27 **15** Trade in, they know that we have no value in the vehicle,
 01:24:31 **16** they'll offer us like \$100 for the trade in, so that's all in
 01:24:36 **17** the contract. So it's kind of like do we keep it, do we trade
 01:24:39 **18** it in, do we sell and give the money back to the county; we've
 01:24:41 **19** kind of explored all those options.

01:24:44 **20** COMMISSIONER LUNDBERG: Okay. Thank you.
 01:24:45 **21** DEPUTY CHIEF VENTURA: Yeah.
 01:24:46 **22** So the mobile data terminals, that's the MDTs, so
 01:24:51 **23** we're working with our IT department right now to put
 01:24:53 **24** computers on most all of our trucks and that's going to
 01:24:55 **25** provide for them a -- the firefighters will have computer-

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01:24:58 **1** based programs, they'll have pictures of buildings that we're
 01:25:01 **2** responding to, they'll have preplans, they'll have -- the
 01:25:05 **3** information that dispatch receives, they'll have it right
 01:25:07 **4** there on their computer, so any update, a second caller, third
 01:25:10 **5** caller, fourth caller, it's printing, it's expanding right
 01:25:14 **6** there on their dashboard as they respond to a call. So the
 01:25:18 **7** data plan is basically we provide a Verizon data plan to every
 01:25:24 **8** fire truck, so that's an expansion then there.

01:25:28 **9** Our drone program, we've worked with a vendor, we
 01:25:29 **10** went through a couple of classes, we talked to Kauai, to the
 01:25:31 **11** police department. We're looking at a large drone and a
 01:25:34 **12** smaller support drone, the capabilities are both video as well
 01:25:38 **13** as thermal imaging. So that program includes five pilots who
 01:25:44 **14** are trained and certified as well as two drones, software
 01:25:48 **15** support, and other things.

01:25:50 **16** The mini truck is located in Hana, that truck,
 01:25:54 **17** again, is up for replacement and what's not on the -- your
 01:25:58 **18** paperwork is also a Paia mini truck as well, so that is two
 01:26:03 **19** mini trucks that we're asking for this jeer.

01:26:06 **20** VICE CHAIR GINOZA: For the -- for the drone
 01:26:08 **21** program, I thought there was some kind of grant program that
 01:26:10 **22** we're looking at. Did that happen?

01:26:13 **23** DEPUTY CHIEF VENTURA: We are. So we have two
 01:26:14 **24** things going on to try to support this with grants: One is
 01:26:17 **25** our haz. mat. program, statewide program, LEPC. They helped

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01:26:23 **1** Kauai a little bit, so we're -- we have our haz. mat. captain
 01:26:27 **2** tasked to go talk to them. And then we have a firefighter
 01:26:29 **3** who's tasked with seeking any programs out there to support a
 01:26:34 **4** drone program. So we're going at it from three prongs. And,
 01:26:38 **5** yeah, any time we can say, Hey, we've got this money, but we
 01:26:42 **6** got 20,000 in grants, the county is obviously very grateful
 01:26:46 **7** for that, so we'll try to get that as well.

01:26:49 **8** The rescue water sled here is for our training
 01:26:52 **9** bureau and, again, this is a replacement. So this would be --
 01:26:56 **10** this water craft would go into our training reserve cache and
 01:27:02 **11** get off of the -- currently, this ski is located at Wailea
 01:27:07 **12** Fire Station, they do use it, but then when we do have
 01:27:10 **13** training, we pull it back out of Wailea so that they can use
 01:27:14 **14** it for the training of other members and recruit classes.

01:27:17 **15** The tanker truck at Kula is an expansion vehicle, so
 01:27:21 **16** this is basically from Haiku through Kula, there's a lot of
 01:27:27 **17** places where any time we have a structure fire, we send a
 01:27:31 **18** tanker. The reason being just all the infrastructure is
 01:27:35 **19** small, so we have lots of standpipes and very few fire
 01:27:38 **20** hydrants. So the water that we can get out of there is very
 01:27:40 **21** limited, the pressure is very limited. Sometimes we'll even
 01:27:42 **22** lay our hose out and get to the fire and when we turn the
 01:27:46 **23** standpipe on, the water doesn't even reach the fire truck. So
 01:27:51 **24** we send a tanker so the tanker can now roll up with the
 01:27:54 **25** engine. So this truck would be parked either at Makawao or

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01:27:56 **1** Kula, we're working on certain things right now. Right now,
 01:28:00 **2** Kula's ready, it has a bay we can move in the mini and park
 01:28:05 **3** the truck inside, so that's where it could be put. It might
 01:28:08 **4** be better placed in Makawao in the future, because then it can
 01:28:09 **5** also respond up to Kula, into Haiku, as well as downtown where
 01:28:15 **6** all of our brushfires are. So placement of that vehicle may
 01:28:19 **7** change, but right now we're asking for it in Kula.

01:28:22 **8** So we talked about the mechanics, so this is
 01:28:25 **9** expansion stuff for the mechanics. So we currently are asking
 01:28:26 **10** for an additional \$110,000 in auto parts. The R&M is that --
 01:28:32 **11** those contractor services. So on Molokai, we have Josh's and
 01:28:35 **12** they help us with trailer repairs, small engines repairs.
 01:28:40 **13** Here we have Steve's Fix It -- whoever wants to become a
 01:28:44 **14** county vendor and is certified to do the work, our mechanics
 01:28:47 **15** will work with them. Just currently those are the names off
 01:28:50 **16** the top of my head that we use.

01:28:52 **17** Our mechanics have diagnostic software to run and we
 01:28:57 **18** have everything from Fords to Chevys to Yamahas to Pierce
 01:29:01 **19** to -- it doesn't end what type of different manufacturers we
 01:29:05 **20** have. So if we only have one or two laptops and there's three
 01:29:08 **21** mechanics working on three different trucks, the diagnostic
 01:29:10 **22** software can't be shared, so we wanna put it on five different
 01:29:14 **23** laptops. And then also, the diagnostic software bogs the
 01:29:17 **24** computer down, 'cause its reading and checking, you know, all
 01:29:20 **25** this stuff, so if you have multiple softwares on one laptop,

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01:29:24 **1** it's -- the laptop's super slow. So this, we just talked
 01:29:28 **2** IT yesterday, public works has this, so they're totally
 01:29:31 **3** supportive of it and they're like, yep, you guys should
 01:29:34 **4** definitely have it based on your fleet.
 01:29:36 **5** Tires and tubes, we ask for this every year and,
 01:29:38 **6** like we said, with the ocean safety vehicles that we now take
 01:29:42 **7** care of and this is all the way down to ocean safety's beach
 01:29:47 **8** carts which you see, they're called Rollies on the beach where
 01:29:50 **9** they can roll into sand, that needs a special tire as well.
 01:29:53 **10** So all of that has been absorbed into our budget, so we're
 01:29:57 **11** asking for more money for tires and tubes.
 01:29:59 **12** And then the mechanics, like I said, we send them to
 01:30:02 **13** Molokai, we send them to Lanai, and so they need travel money
 01:30:07 **14** and per diem.
 01:30:09 **15** Performance measures for prevention. So prevention,
 01:30:13 **16** obviously, has a super huge impact on what our operations are
 01:30:18 **17** doing. The more inspections, the more preventative measures
 01:30:21 **18** that they make, the safer the community is, the better
 01:30:23 **19** decisions the community makes, the less fires we could
 01:30:25 **20** potentially go to. So if you look at the three goals there,
 01:30:29 **21** they're basically lined up with manpower. For us in the
 01:30:33 **22** prevention bureau, like I said, when construction is booming
 01:30:36 **23** like it is right now, our two lieutenants are totally buried
 01:30:40 **24** in plans. Some of them -- and then if we get a fire and they
 01:30:44 **25** have to do an investigation, that just sets them back even

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01:30:47 **1** farther. So those three performance measures are to do with
 01:30:53 **2** mostly inspections and then investigations.
 01:30:56 **3** So what we're asking for is four new positions.
 01:31:00 **4** The -- if you remember the firefighter IV is a lieutenant and
 01:31:06 **5** that's who we have doing our plans review, so what we're
 01:31:08 **6** asking for is somebody who can be a dedicated investigator,
 01:31:12 **7** who can go to class, get the training to do -- his primary job
 01:31:16 **8** would be investigations and then, cross our fingers, we don't
 01:31:19 **9** have any investigations going on, that person would be helping
 01:31:24 **10** them with plans review, so that's why they're a firefighter
 01:31:28 **11** IV.
 01:31:28 **12** This 72 thousand and this 202, this -- so for the
 01:31:32 **13** first line, that \$72,000 is for that firefighter IV, that's an
 01:31:35 **14** eight-month salary number. So when we get a new position with
 01:31:39 **15** the county, they say, Okay, we're gonna tell you in July, so
 01:31:41 **16** you can't hire, you're not ready for it, so they'll fund it
 01:31:45 **17** from October 1st. So in this first year, if they did give us
 01:31:50 **18** this position, an expansion position of a firefighter IV, we
 01:31:53 **19** would get money starting October 1st through June 30th and
 01:31:53 **20** that's the eight-month funding.
 01:31:57 **21** Same thing with the inspectors, so that's three
 01:31:59 **22** inspectors, so that's divided by three, that number, and it's
 01:32:01 **23** eight-month funding. So if we did get those inspectors, that
 01:32:05 **24** would help our guys get out to do more brush abatement stuff,
 01:32:09 **25** to do more annual inspections. There are -- different

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01:32:14 **1** occupancies require different rates of inspection, some are
 01:32:18 **2** annual, some are biannual, so it just depends what the
 01:32:22 **3** occupancy is. Right now, they -- they're very, very, very
 01:32:26 **4** understaffed.
 01:32:28 **5** COMMISSIONER LUNDBERG: How many positions are
 01:32:30 **6** currently existing? 'Cause this is above; right? This is
 01:32:34 **7** additional?
 01:32:34 **8** DEPUTY CHIEF VENTURA: This is additional. So we
 01:32:36 **9** currently have the two lieutenants that each oversee three and
 01:32:39 **10** three inspectors. So that group of them, there's a captain
 01:32:44 **11** that oversees them and then you have those two lieutenants and
 01:32:47 **12** those two lieutenants oversee three each, so there's six
 01:32:51 **13** inspectors right now. It's broken down usually by district
 01:32:54 **14** and depending on the workload, the captain can kind of adjust
 01:32:59 **15** the districts. So usually somebody's responsible for west
 01:33:01 **16** side, somebody's responsible for outer island, somebody's
 01:33:04 **17** responsible for south, maybe two guys in central, and somebody
 01:33:07 **18** Upcountry. And a lot of times it's relationships, so if you
 01:33:09 **19** have the same guy going out to inspect all of the hotels in
 01:33:12 **20** Kaanapali, he knows exactly what to expect. What I told you,
 01:33:16 **21** I'm gonna tell your neighbor. What I told your neighbor, I
 01:33:19 **22** should tell the next guy. And so there's consistency if we
 01:33:22 **23** have people running one district, you know, and the message is
 01:33:24 **24** the same, so that's kind of how they break it down.
 01:33:26 **25** Support, get to the support stuff, this is where we

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01:33:34 **1** talk about our capital asset program, our CIP, and our
 01:33:38 **2** countywide fire facilities. So capital asset program, we're
 01:33:43 **3** trying to work on identifying everything we own and how long
 01:33:48 **4** we expect it to last. So a refrigerator these days doesn't
 01:33:54 **5** last 20 years, sad but true, and so we're trying to identify
 01:33:59 **6** how many of these items we have, how new/how old they are, and
 01:34:03 **7** then how many we need to ask for every year. Kind of like the
 01:34:06 **8** jet skis and the engines and the quads, but this is just a
 01:34:10 **9** greater -- a greater thing.
 01:34:11 **10** For example, in our department we have 50
 01:34:14 **11** refrigerators and there's three at every stations, there's
 01:34:18 **12** multiple companies at multiple stations, so there's more. So
 01:34:22 **13** if we can replace about six or seven a year, they last six or
 01:34:26 **14** seven years, we're going to be on pace to replace -- keep them
 01:34:30 **15** all in good working order. What we're trying to avoid is
 01:34:34 **16** we're trying to avoid emergency procurement, like, Oh, shucks,
 01:34:37 **17** this died and we don't have any money and now we have to go
 01:34:39 **18** cancel something or go and do a budget amendment and go ask
 01:34:43 **19** for more money to get these items taken care of.
 01:34:47 **20** So this list is pretty self-explanatory. The
 01:34:52 **21** appliances would be everything from smaller refrigerators to
 01:34:55 **22** stoves, washers, dryers, microwaves, freezers, all of those
 01:34:59 **23** things. Like I said, we have 15 houses that we take care of,
 01:35:03 **24** so that's what we cover there.
 01:35:05 **25** Air conditioning, you'll see air conditioning three

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01:35:06 **1** times on here and the reason why it was broken to three
 01:35:08 **2** different air-conditioning asks is because some of these
 01:35:11 **3** systems are robust central air-conditioning systems. So, for
 01:35:16 **4** example, in the right column, Classroom 1 and 2, those systems
 01:35:19 **5** are standalone, big, robust systems that are aging out,
 01:35:24 **6** they're over 12 years old. We've been told for I think
 01:35:28 **7** several years, You guys gotta replace it. And we were like,
 01:35:30 **8** It still works, we're gonna wait as long we can, but sooner or
 01:35:36 **9** later we look at the cost of repair and it's just getting too
 01:35:38 **10** high. It gets irresponsible to spend that kind of money
 01:35:41 **11** repairing these systems every year. And then on the left
 01:35:44 **12** side, those air conditioners there, Kahului has one central
 01:35:48 **13** unit as well as Napili, and then Lahaina and Makawao have
 01:35:52 **14** split units. So that \$51,000 would be to replace several
 01:35:56 **15** split units as well as a couple of central units.

01:35:59 **16** Furniture, which would include mattresses, same
 01:36:03 **17** thing, you know. We have five to six beds at every station
 01:36:08 **18** and they age out. That's also going to include dining tables,
 01:36:13 **19** chairs, office chairs that age out and need replacement, so
 01:36:16 **20** that's all in the furniture. The sofas, that's going to be --
 01:36:20 **21** that's isolated because that's C account items, which is
 01:36:23 **22** things over a thousand dollars. We try to come up with an
 01:36:27 **23** idea of how many, what is a -- what does a single company
 01:36:31 **24** station get? So they have one fire truck, they have five
 01:36:33 **25** people, what do they need for seating? How big is their

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01:36:38 **1** dining table? How big should their refrigerator be? And in
 01:36:40 **2** some places it's really easy 'cause there's lots of space, and
 01:36:42 **3** then some places, we just can't fit a sofa, so we're like,
 01:36:44 **4** Sorry, you get chairs. So it just sometimes depends on the
 01:36:48 **5** construction of the building, so it's not really one size fits
 01:36:52 **6** all.

01:36:52 **7** CHIEF THYNE: And if it's a fire station, just so
 01:36:53 **8** you know, and there's five people assigned there, they want
 01:36:56 **9** five Lazyboys. Five Lazyboys, reclining, automated, heated if
 01:37:05 **10** possible.

01:37:05 **11** (Laughter.)

01:37:05 **12** COMMISSIONER LUNDBERG: Massagers.

01:37:07 **13** CHIEF THYNE: Yeah. Unfortunately, we've gotta be
 01:37:08 **14** the ones who go, No, you're getting a love seat, a sofa and
 01:37:13 **15** couch or whatever, you know.

01:37:13 **16** DEPUTY CHIEF VENTURA: You can sit together on the
 01:37:16 **17** couch, it's okay.

01:37:17 **18** (Laughter.)

01:37:17 **19** DEPUTY CHIEF VENTURA: Lockers, so we have different
 01:37:22 **20** environmental challenges at every place. Some places it's
 01:37:26 **21** termites, some places it's salt, some places it's mold, so it
 01:37:29 **22** just depends where we're at. But we are always replacing
 01:37:32 **23** lockers because they either rust or fall apart or they're --
 01:37:36 **24** you know, they age out or the termites eat them and the doors
 01:37:39 **25** fall off or whatever it is. So this here is lockers, this

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01:37:45 **1** is -- that's 75 lockers there. Like I said, one fire truck,
 01:37:50 **2** five guys, so they need 15 lockers for a fire truck. Some of
 01:37:54 **3** them are multiple stations, so lots of lockers.

01:37:58 **4** A speaker system in Wailuku, that's basically what
 01:38:01 **5** we hear the alarm come over. So if you're sleeping and don't
 01:38:06 **6** hear an alarm, bad thing. So that station has been falling
 01:38:10 **7** apart, the PA system has been deteriorating over the years, so
 01:38:14 **8** we've gotta get that replaced, so that's a replacement.

01:38:16 **9** Security lighting on Lanai, that's new. There is no
 01:38:20 **10** lighting, so they wanna make it a little bit safer and easier
 01:38:23 **11** to work and clean trucks at night outside, so that's just
 01:38:30 **12** lighting out where they do their evening work.

01:38:33 **13** Any questions on that slide?
 01:38:35 **14** (No response.)

01:38:35 **15** DEPUTY CHIEF VENTURA: Okay. Heading into ocean
 01:38:37 **16** safety, ocean safety came us to several years back and we want
 01:38:43 **17** to make sure that they feel as supported as our firefighters
 01:38:46 **18** do, so we've been working really hard in the last year to show
 01:38:47 **19** them that we value their opinion, we want to work with them,
 01:38:50 **20** we want to give them just as good equipment and training as we
 01:38:54 **21** give our firefighters because some of them feel that they
 01:38:57 **22** weren't going to get that. So we talked about these
 01:39:00 **23** fiberglass towers, we have two that are old, they're brittle,
 01:39:07 **24** they're breaking, we've replaced windows on them, they're
 01:39:11 **25** cracking, so we're looking at -- the bids that we got for

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01:39:14 **1** those were \$70,000 each. There's pros and cons to wood and
 01:39:18 **2** fiberglass. We're working with our lifeguards as well with
 01:39:21 **3** our building maintenance repairer, 'cause he's the one that
 01:39:24 **4** goes out there and fixes these, as to which way we should
 01:39:26 **5** really go in the future. Should we go with wood, should we go
 01:39:31 **6** with these fiberglass ones? The good thing about the
 01:39:31 **7** fiberglass ones is sometimes -- there's two wheels on them,
 01:39:35 **8** you pick up the back and you just moving it. So when we're
 01:39:37 **9** talking sea level rise and managed retreat, we can just move
 01:39:40 **10** it; whereas if we're building wood and putting footings in,
 01:39:43 **11** then we need SMA permits, we need -- are we in the flood zone.

01:39:48 **12** It's gonna a lot more time to get through the process and then
 01:39:51 **13** we can't just move it if the sea level rises or there's king
 01:39:54 **14** tides or something. So every beach is a little different. We
 01:39:58 **15** might say this is a perfect beach for fiberglass, this is a
 01:39:59 **16** perfect beach for wood, and that's just where it's going to
 01:40:02 **17** land.

01:40:02 **18** So the PA system, same thing, salt air just
 01:40:07 **19** deteriorates all of that, so those are replacements. So
 01:40:10 **20** that's something we didn't ask for in the last several years
 01:40:14 **21** that needs to be done, so...

01:40:15 **22** And the South Maui roller door is basically a small
 01:40:19 **23** construction project on their existing building. There's a
 01:40:21 **24** roller door -- if you drive past Kam I, there's a roller door
 01:40:24 **25** that they pull the ski out and you end up right on top Kihei

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01:40:28 **1** Road, so unsafe, not good, pedestrians as well. They just
 01:40:31 **2** want to put up a roller door on the makai side of the building
 01:40:34 **3** so now they can just take the ski and go straight out to the
 01:40:37 **4** ocean. It makes sense, it's just we have to go jump through
 01:40:41 **5** all the permitting process.
 01:40:43 **6** Baldwin Beach container, totally deteriorated, the
 01:40:46 **7** door fell off, I think, last week, so our BMRs, they're
 01:40:49 **8** Band-Aiding it, so we're replacing them as quickly as
 01:40:54 **9** possible. This is where they store everything, this is where
 01:40:56 **10** their workout equipment would be, their potential lockers,
 01:40:59 **11** this is where they store the ski and all of the equipment they
 01:41:02 **12** need for the beach. So this is the best type of facility that
 01:41:06 **13** we can offer our lifeguards at this time, so that beach needs
 01:41:11 **14** to be replaced. We're -- right now there's currently one, our
 01:41:15 **15** goal is to put two next to each other with a roof over it and
 01:41:20 **16** a fence around it and then they have like a little, quote/
 01:41:22 **17** unquote, facility where their equipment -- 'cause we have
 01:41:23 **18** theft issues. All of our places are on like solar alarm or
 01:41:29 **19** alert alarm, because we have theft issues, we have vandalism
 01:41:34 **20** issues, people breaking into things, and, you know, so we're
 01:41:37 **21** constant repairing and fixing. So the idea they have now is
 01:41:40 **22** two containers with a roof over it and a fence around it and
 01:41:44 **23** then they would have a Porta Potty inside so that they have
 01:41:47 **24** their own little space of facilities from the public.
 01:41:49 **25** Okay. Countywide fire facilities, so, remember,
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01:41:53 **1** this is extending the life of your current facilities or
 01:41:58 **2** buildings. So on here we're asking for about 1.1 million, I
 01:42:03 **3** think it comes out to. Last year we asked for \$827,000, they
 01:42:09 **4** gave 500,000 and said some of your priority one and work your
 01:42:12 **5** way down the list, stretch the money where you can, and when
 01:42:15 **6** the money's gone, come back and see us next year. So what
 01:42:18 **7** we're -- we're guessing gonna get the same thing with this.
 01:42:20 **8** Like I said, we're asking for about \$1.1 million and working
 01:42:25 **9** with our fire service officer, he will prioritize what's the
 01:42:31 **10** most degraded, what needs immediate repair, what is a safety
 01:42:34 **11** issue, what's a compliance issue, those will happen first, and
 01:42:38 **12** then the comfort things will happen afterwards.
 01:42:40 **13** You can kind of glance over them. The facility
 01:42:43 **14** consultant is basically we want to pay a consultant to come to
 01:42:47 **15** our oldest fire stations, so Wailuku, Paia, Lahaina, and
 01:42:53 **16** Makawao -- because Kaunakakai has just been rebuilt, so
 01:42:57 **17** Stations 1, 2, 3, and 5, and do an assessment of the facility.
 01:43:01 **18** How's the roof, how's the floor, how's the electrical, what
 01:43:05 **19** needs to be repaired in the next two years, five years, ten
 01:43:07 **20** years, and what's it going to cost? So that's what they --
 01:43:09 **21** they just gave us a bid, it's about \$40,000 per building to do
 01:43:14 **22** an assessment of our stations.
 01:43:16 **23** Painting, that's pretty obvious. We want to just,
 01:43:20 **24** you know, resurface to take care of the stations.
 01:43:22 **25** The apparatus bays, some of them are slip hazards,
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01:43:27 **1** some of them are cosmetic, some of them are chipping and, you
 01:43:31 **2** know whatever because we drive fire trucks and heavy equipment
 01:43:33 **3** on them every day, they just a need little bit more repair on
 01:43:38 **4** them. So that is to resurface several bays. Kahului has four
 01:43:43 **5** bays, Hana has one bay, Paia has two bays, Kula has two bays
 01:43:48 **6** in their station, so different prices for different stations.
 01:43:52 **7** Wailuku garage doors, that's just a, you know,
 01:43:54 **8** repair and maintenance thing, it's they're old and falling
 01:43:58 **9** apart.
 01:43:59 **10** The Lahaina Fire Station, like the floor we have
 01:44:02 **11** right here, this is becoming more and more acceptable. You
 01:44:05 **12** don't need flooring. Polish the cement, put a sealer on it,
 01:44:09 **13** it's pretty firefighter proof, which there's not a lot of
 01:44:13 **14** things that are firefighter proof. So we want to do that in
 01:44:16 **15** Lahaina.
 01:44:17 **16** The hose tower repair is basically if we get on it
 01:44:20 **17** now, everything inside the hose tower is metal and it's slowly
 01:44:25 **18** starting to -- the paint's chipping and we're seeing some
 01:44:29 **19** rust, so if we can get somebody in there to sand and repair it
 01:44:31 **20** now, it'll be a lot cheaper than us needing to replace all the
 01:44:36 **21** stairs, all the pulley systems, all the hose drying racks that
 01:44:40 **22** are in the -- in the towers, so we're trying to get ahead of
 01:44:40 **23** that.
 01:44:42 **24** Kitchen cabinets at Kahului, it's been a multiple
 01:44:46 **25** phase thing. They're replaced two walls at the station, this
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01:44:50 **1** is the third wall that needs to be replaced and because some
 01:44:53 **2** of it is termite issue, we're getting away from wood and we're
 01:44:55 **3** putting in like restaurant style just stainless countertops
 01:44:59 **4** and stainless racks and that kind of thing kind of like
 01:45:03 **5** Kaunakakai.
 01:45:06 **6** Kitchen cabinets at Kaunakakai, that's actually in
 01:45:10 **7** the living room, it's totally termite eaten, so same thing,
 01:45:12 **8** we're going to steel. We're working with them right now to
 01:45:15 **9** identify -- you know, get a couple of metal cabinets so that
 01:45:18 **10** they can store things in and then get a metal stand for where
 01:45:21 **11** the television is because the termites have eaten that whole
 01:45:25 **12** thing.
 01:45:25 **13** And then Kihei Fire Station, although it's one of
 01:45:28 **14** our stations that we intend to move in several years, because
 01:45:31 **15** it does take several years, there's certain things that we
 01:45:35 **16** need to do to that building to keep it from becoming, you
 01:45:39 **17** know, non-livable. So we've got a few projects down there
 01:45:45 **18** that are associated with the roofing and hardening of the
 01:45:48 **19** station to make sure that it can last another at least five or
 01:45:52 **20** six years before we relocate the station.
 01:45:55 **21** So that's the countywide fire facilities. Like I
 01:45:58 **22** said, we'll -- our ask will be about 1.1 million and we'll see
 01:46:00 **23** what is given to us in the budget. Any questions on that?
 01:46:04 **24** (No response.)
 01:46:04 **25** DEPUTY CHIEF VENTURA: So the last thing here is the
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01:46:10 **1** capital improvement projects, so what I'm handing out is what
 01:46:14 **2** we call our GANTT chart. This one is broken down to about
 01:46:22 **3** nine years. It's the same thing that I have in the next two
 01:46:29 **4** slides, but it's linear, so you can see how projects overlap.
 01:46:36 **5** So our capital improvement projects, priority-wise, we have
 01:46:42 **6** that -- those countywide fire facilities that we need to
 01:46:45 **7** repair, 'cause those are things we currently own and need to
 01:46:48 **8** take care of, so that's priority No. 1, it's at the top.
 01:46:52 **9** This year you can see we got 500,000, next year
 01:46:57 **10** we're asking 1.1 million. The -- as you go down the list,
 01:47:02 **11** that'll tell you what our other projects are and then what
 01:47:05 **12** year we're going to be in what phase. So if you just look at
 01:47:08 **13** Haiku, for example, which is priority No. 2 on the list, we
 01:47:11 **14** are in -- we have the property, we're doing an assessment this
 01:47:14 **15** year, FY '20. Next year we're going to do design and then,
 01:47:19 **16** hopefully, if everything goes well and they support it with
 01:47:22 **17** funds, we can do construction FY '22.
 01:47:25 **18** So each project is outlined on that GANTT chart and
 01:47:29 **19** then in the PowerPoint is the order which matches the GANTT
 01:47:35 **20** chart with the priorities. So I can go over all of them, but,
 01:47:39 **21** basically, the prioritization is Haiku Fire Station, we
 01:47:43 **22** currently own the property and there's been requests from both
 01:47:47 **23** mayor and council to look into expanding that direction.
 01:47:50 **24** Pukoo Fire Station being No. 2 because that fire
 01:47:54 **25** station is almost unlivable, so it needs to be -- those

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01:47:58 **1** firefighters need to be put in another place already.
 01:48:03 **2** The Makawao Fire Station improvements and Hoolehua
 01:48:08 **3** Fire Station improvements, our design is being done this year,
 01:48:12 **4** so we hope to be getting money for it next year.
 01:48:15 **5** So this is -- if you look at the slides -- it might
 01:48:17 **6** take a second to come on. This is Pukoo Fire Station, it's a
 01:48:21 **7** department of health property that we have a 30-day lease on
 01:48:25 **8** and nobody will go on the roof to repair leaks anymore, some
 01:48:30 **9** of the building has been, you know, shut down. The building,
 01:48:34 **10** you see on the corner there, it's totally been condemned
 01:48:38 **11** already, so we don't do anything in that. So this is Pukoo
 01:48:40 **12** Fire Station, so that's why it's a priority. Also, our fire
 01:48:43 **13** truck is in that tent, so we've got a million dollars sitting
 01:48:48 **14** in a tent, so not so good. So the challenge we have on
 01:48:49 **15** Molokai right now is finding a piece of property that
 01:48:52 **16** everybody's happy we build on.
 01:48:53 **17** CHAIR MISAKI: Good luck.
 01:48:57 **18** DEPUTY CHIEF VENTURA: We all saw the news lately,
 01:48:59 **19** so --
 01:48:59 **20** CHIEF THYNE: The chair is taking care of that for
 01:48:59 **21** us.
 01:48:59 **22** (Laughter.)
 01:49:05 **23** CHIEF THYNE: He and Travis are working it out for
 01:49:06 **24** us.
 01:49:08 **25** DEPUTY CHIEF VENTURA: Yeah. So we're open-minded,

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01:49:09 **1** we're hopeful, and we'll see that happens.
 01:49:10 **2** This is Makawao Fire Station, so if you look at
 01:49:13 **3** priority No. 4, the improvement is to turn what you see on the
 01:49:15 **4** right, which is a little lean-to with our gym in it, into a
 01:49:20 **5** second bay, so it would closely mirror what the engine is in
 01:49:24 **6** right now, except they would be able to fit -- remember how
 01:49:27 **7** said that tanker might live in Kula, it might live in Makawao?
 01:49:32 **8** So it depends on if this construction goes through or not, you
 01:49:35 **9** know, we're -- we'll see where it ends up. But basically we
 01:49:38 **10** have a lack of space.
 01:49:39 **11** Just our like fire trucks, we started with this is
 01:49:41 **12** the fire truck and you go fight fire. Now, this is a fire
 01:49:45 **13** truck and you've gotta do ocean rescues and you've gotta do
 01:49:47 **14** extrications and you've gotta do this and you've gotta do
 01:49:49 **15** that. Now every cabinet is overflowing with equipment, so is
 01:49:53 **16** the fire station, it's the same thing. So this fire station,
 01:49:57 **17** being one of our older stations, we need this growth and
 01:50:00 **18** construction so that we can house the things we own. So
 01:50:02 **19** that's Makawao Fire Station, so that's No. 4 on the list.
 01:50:07 **20** And this is Pukoo Fire -- sorry. This is Hoolehua
 01:50:11 **21** Fire Station in Molokai, so this was a house that a bay was
 01:50:16 **22** built on and the same thing. If you look on the far right,
 01:50:19 **23** that houses the jet ski currently and that's about all that
 01:50:23 **24** fits in there. We want to do the same thing that we do in
 01:50:25 **25** Makawao Fire Station, which is build a big second bay there

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01:50:29 **1** and now we can put -- we can protect our vehicles. So this
 01:50:33 **2** vehicle, the engine that you currently see, is now the relief
 01:50:38 **3** vehicle and has been replaced already, so potentially those
 01:50:40 **4** two vehicles would now be indoors. 'Cause right now one is
 01:50:44 **5** just sitting outside in the elements. So that's Makawao's --
 01:50:47 **6** sorry, that's Hoolehua.
 01:50:50 **7** CHAIR MISAKI: Hoolehua.
 01:50:52 **8** DEPUTY CHIEF VENTURA: Yeah. And the last one I
 01:50:54 **9** have an image for Lanai Fire Station. So the station is where
 01:50:58 **10** the pin is dropped and we currently have money and we're
 01:51:02 **11** working on the design right now for this. And what this is,
 01:51:06 **12** is in the back of the station, which is this area here where
 01:51:10 **13** the cursor is, we want to put a couple of bays to store
 01:51:14 **14** equipment. Right now all of our relief stuff is out in the
 01:51:18 **15** weather, they don't have gym space, they don't have locker
 01:51:22 **16** space, they don't have -- that station has just been
 01:51:25 **17** overgrown. So we're working on -- in land court with getting
 01:51:28 **18** the land that's been donated to us, now we just have got to
 01:51:32 **19** through the process of getting the land. We have the money,
 01:51:35 **20** the money's good until next Christmas, December, so that we're
 01:51:38 **21** hoping we can get something under contract and get that
 01:51:41 **22** project done.
 01:51:42 **23** So those are our main priorities. Then the last one
 01:51:47 **24** you see there, No. 11, is Kahului apparatus shelter, again,
 01:51:52 **25** we're at the design and construction phase of that, somebody's

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01:51:55 **1** designing it for us right now and, hopefully, it stays within
 01:51:58 **2** the budget, hopefully. Every time we estimate cost of things
 01:52:02 **3** and it comes in 20 times over, it's super frustrating, but --
 01:52:06 **4** like the Molokai EOC, we had a hundred something thousand, it
 01:52:11 **5** came in at 420,000, you know. So we're trying to get these
 01:52:14 **6** numbers accurate as we can and those are only two.
 01:52:17 **7** CHIEF THYNE: So that's how you spend \$50 million.
 01:52:22 **8** Any questions?
 01:52:22 **9** (Laughter.)
 01:52:22 **10** COMMISSIONER STERLING: Just like that.
 01:52:24 **11** VICE CHAIR GINOZA: What is the level of this year's
 01:52:28 **12** budget compared to the proposed in total?
 01:52:32 **13** DEPUTY CHIEF VENTURA: The current budget that we're
 01:52:35 **14** in?
 01:52:36 **15** VICE CHAIR GINOZA: Yeah.
 01:52:36 **16** CHIEF THYNE: I don't know.
 01:52:37 **17** DEPUTY CHIEF VENTURA: I think we'd have to go see
 01:52:38 **18** the budget office.
 01:52:38 **19** CHIEF THYNE: I asked our budget director, How much
 01:52:38 **20** can we go over?
 01:52:38 **21** VICE CHAIR GINOZA: Yeah.
 01:52:39 **22** CHIEF THYNE: She said 3, 3 percent. Oh, okay.
 01:52:42 **23** Good luck with that.
 01:52:44 **24** DEPUTY CHIEF VENTURA: Yeah. So we were --
 01:52:44 **25** (Multiple speakers.)

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01:52:47 **1** DEPUTY CHIEF VENTURA: We were told growth would be
 01:52:48 **2** about 3 percent, but we'll see what happens, so...
 01:52:52 **3** COMMISSIONER LUNDBERG: My budget was 3 percent,
 01:52:56 **4** what they gave to me.
 01:52:58 **5** CHAIR MISAKI: So what we're charged today as the
 01:53:00 **6** commission, we either support their budget request to the
 01:53:04 **7** council or we don't support it. And I think Jennifer had an
 01:53:11 **8** example of what kind of motion we can make.
 01:53:13 **9** MS. OANA: So if the commission supports the
 01:53:17 **10** department's proposed budget fully, I recommend a motion to
 01:53:21 **11** send a letter to the mayor stating that the commission
 01:53:25 **12** recommends that the mayor approve the department of fire and
 01:53:28 **13** public safety's proposed budget as submitted, if that's the
 01:53:32 **14** way you want to go.
 01:53:34 **15** CHAIR MISAKI: So any discussion on this?
 01:53:38 **16** VICE CHAIR GINOZA: Where is the -- oh.
 01:53:40 **17** COMMISSIONER LUNDBERG: Go ahead.
 01:53:42 **18** VICE CHAIR GINOZA: Where in the process is this?
 01:53:44 **19** Is the -- has the mayor approved this or --
 01:53:45 **20** CHIEF THYNE: No.
 01:53:47 **21** VICE CHAIR GINOZA: -- this is to go to the mayor?
 01:53:47 **22** CHIEF THYNE: Yeah.
 01:53:47 **23** VICE CHAIR GINOZA: Okay.
 01:53:50 **24** CHIEF THYNE: So we asked for an extension based on
 01:53:50 **25** this meeting.

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01:53:50 **1** VICE CHAIR GINOZA: Yeah, okay.
 01:53:52 **2** CHIEF THYNE: So we have to submit it, the deadline
 01:53:54 **3** is tomorrow, basically, so --
 01:53:56 **4** CHAIR MISAKI: So the process is it goes to the
 01:53:59 **5** mayor, the mayor puts it in the budget, then it's up to the
 01:54:02 **6** council to --
 01:54:03 **7** CHIEF THYNE: Correct.
 01:54:03 **8** CHAIR MISAKI: Yeah. And that's where you don't
 01:54:05 **9** know what's going to happen; right?
 01:54:08 **10** CHIEF THYNE: Right.
 01:54:09 **11** MS. OANA: So the mayor can knock their number or
 01:54:13 **12** the council.
 01:54:14 **13** CHAIR MISAKI: Right, right. There's a process --
 01:54:15 **14** CHIEF THYNE: Historically, they knock it down
 01:54:19 **15** considerably.
 01:54:20 **16** DEPUTY CHIEF VENTURA: So I guess the question is:
 01:54:22 **17** Is there anything on there that you guys want supported that's
 01:54:26 **18** not on there? You know, if there -- if you had a, Huh, where
 01:54:33 **19** is this, or a, Huh, where is that, then that -- this is our
 01:54:36 **20** opportunity to fix that before we have to submit to the
 01:54:39 **21** mayor's office tomorrow.
 01:54:41 **22** COMMISSIONER LUNDBERG: Is there a drop dead time to
 01:54:43 **23** get it to the mayor?
 01:54:45 **24** CHIEF THYNE: We have to submit it tomorrow. We've
 01:54:47 **25** already asked for an extension. It was supposed to be due on

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01:54:51 **1** the 6th of November, but based on this meeting and you folks
 01:54:54 **2** are supposed to approve it -- I don't know if you've done it
 01:54:55 **3** before. To my recollection, being involved with this
 01:54:57 **4** commission since almost day one, it's never happened.
 01:55:00 **5** CHAIR MISAKI: No.
 01:55:01 **6** CHIEF THYNE: It was just a pencil width kind of
 01:55:01 **7** thing.
 01:55:01 **8** CHAIR MISAKI: Yeah.
 01:55:02 **9** CHIEF THYNE: We feel it's important to incorporate
 01:55:04 **10** you in the process and it is the charter.
 01:55:06 **11** COMMISSIONER LUNDBERG: Well, your charter --
 01:55:07 **12** CHIEF THYNE: That's correct. I'm aware of that,
 01:55:09 **13** but it's never happened before, is what I'm saying.
 01:55:09 **14** COMMISSIONER LUNDBERG: Yeah.
 01:55:11 **15** CHIEF THYNE: The last year when we asked the Chair
 01:55:14 **16** Chuck Hirata to come in -- and now this is a better step
 01:55:18 **17** forward and, hopefully, it continues to get to where it should
 01:55:21 **18** be, because I agree, it is in the charter.
 01:55:23 **19** COMMISSIONER LUNDBERG: I guess for me, I'm
 01:55:24 **20** comfortable with the budget and willing to vote for it;
 01:55:28 **21** however, I would like to some sort of executive overview of
 01:55:32 **22** the financial. Is there a P & L, is there a summary sheet
 01:55:36 **23** that adds it all up and says that you're spend 49 million.
 01:55:38 **24** CHIEF THYNE: Oh, yeah, there is.
 01:55:40 **25** COMMISSIONER LUNDBERG: If there's a summary sheet,

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01:55:42 **1** a one-pager that just show the outlines of what the finances
 01:55:45 **2** are.
 01:55:46 **3** CHIEF THYNE: It's actually three sheets, it's the
 01:55:49 **4** A, B, and C accounts.
 01:55:49 **5** COMMISSIONER LUNDBERG: Okay.
 01:55:50 **6** CHIEF THYNE: So that's something -- I don't if we
 01:55:50 **7** have that here.
 01:55:50 **8** COMMISSIONER LUNDBERG: You have that already.
 01:55:52 **9** CHIEF THYNE: We call it our Cindy format, because
 01:55:54 **10** that's what -- we all have it on our desk back at the station.
 01:55:58 **11** DEPUTY CHIEF VENTURA: I don't think I brought it.
 01:56:01 **12** I have it there, but that doesn't show all 40 million, that
 01:56:04 **13** only shows what this year's asks are.
 01:56:10 **14** CHIEF THYNE: Yeah. So it would look something like
 01:56:12 **15** this, is what we typically work off of.
 01:56:14 **16** COMMISSIONER LUNDBERG: Yeah, that's what I'm
 01:56:15 **17** looking for.
 01:56:16 **18** CHAIR MISAKI: Yeah. I'm fully supportive of your
 01:56:20 **19** budget proposal, but like Gregg, I would've liked to see a
 01:56:26 **20** summary sheet that adds everything up and compares it to last
 01:56:29 **21** year's budget, it would've been great.
 01:56:31 **22** DEPUTY CHIEF VENTURA: That's something we can
 01:56:32 **23** provide, we just don't have it with.
 01:56:32 **24** COMMISSIONER LUNDBERG: A 2018 column of actual and
 01:56:37 **25** budget.

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01:56:38 **1** CHAIR MISAKI: Right. That just shows us what the
 01:56:38 **2** increase is so we're aware of it, yeah.
 01:56:41 **3** DEPUTY CHIEF VENTURA: That's all made, it's 13
 01:56:43 **4** attachments, if you want all of them. I don't know if she can
 01:56:46 **5** summarize it onto a sheet or two, though, but we could just it
 01:56:51 **6** put in the program.
 01:56:53 **7** COMMISSIONER LUNDBERG: But I don't think -- for me
 01:56:54 **8** personally, it's not gonna stop me from voting in favor. It's
 01:56:58 **9** just as a point of interest, I'd like to see some sort of
 01:57:01 **10** executive overview on the finances that wraps it all up.
 01:57:04 **11** CHAIR MISAKI: So the another comment I have is as
 01:57:07 **12** chair this year, I would recommend whoever is the chair next
 01:57:11 **13** year to have you guys maybe do this meeting in October instead
 01:57:15 **14** of November, yeah, then you have -- then the commission has
 01:57:19 **15** time to digest some of this, that's all.
 01:57:22 **16** DEPUTY CHIEF VENTURA: Yeah, we would -- I agree the
 01:57:24 **17** timeline would definitely be better. And sometimes it's the
 01:57:29 **18** direction of how to do the budget that we wait to get to start
 01:57:33 **19** the budget process, then --
 01:57:34 **20** CHAIR MISAKI: Right.
 01:57:35 **21** DEPUTY CHIEF VENTURA: But, yeah, it would've been
 01:57:38 **22** better.
 01:57:39 **23** CHAIR MISAKI: Okay.
 01:57:40 **24** COMMISSIONER LUNDBERG: So I'll make the motion.
 01:57:43 **25** CHAIR MISAKI: Go ahead. The motion that she said?

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01:57:45 **1** COMMISSIONER LUNDBERG: The motion that corp counsel
 01:57:48 **2** just gave us so elegantly.
 01:57:50 **3** CHAIR MISAKI: Anybody second?
 01:57:52 **4** VICE CHAIR GINOZA: I'll second.
 01:57:53 **5** CHAIR MISAKI: Okay. All those in favor?
 01:57:53 **6** (Response.)
 01:57:55 **7** CHAIR MISAKI: All those opposed?
 01:57:55 **8** (No response.)
 01:57:56 **9** CHAIR MISAKI: Motion carried. Who's going to draft
 01:57:58 **10** the letter?
 01:57:59 **11** COMMISSIONER STERLING: Her.
 01:58:02 **12** MS. OANA: I will draft it for them. So I imagine
 01:58:05 **13** writing, On November 21st, 2019, at the fire commission's
 01:58:09 **14** regular meeting the department of fire and public safety gave
 01:58:13 **15** a presentation to the commission on the department's proposed
 01:58:15 **16** FY 2021. The commission recommends that the mayor approve the
 01:58:21 **17** department's proposed budget as submitted.
 01:58:24 **18** CHAIR MISAKI: So I just want to know what the
 01:58:25 **19** process is because I'm on Molokai and I've gotta sign the
 01:58:28 **20** letter; right?
 01:58:29 **21** MS. OANA: With consensus, do you all approve him
 01:58:35 **22** signing by electronic signature and then it shall be sent out.
 01:58:37 **23** COMMISSIONER LUNDBERG: Do you need a motion for
 01:58:39 **24** that?
 01:58:39 **25** MS. OANA: Sure.

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01:58:40 **1** COMMISSIONER LUNDBERG: I make a motion to allow the
 01:58:43 **2** chair to sign electronically the final letter going to the
 01:58:43 **3** mayor's office.
 01:58:44 **4** COMMISSIONER BURNS: Second.
 01:58:47 **5** COMMISSIONER STERLING: Second.
 01:58:48 **6** CHAIR MISAKI: All those in favor?
 01:58:49 **7** (Response.)
 01:58:49 **8** CHAIR MISAKI: Any opposed?
 01:58:49 **9** (No response.)
 01:58:50 **10** CHAIR MISAKI: Motion carried. Thank you.
 01:58:55 **11** COMMISSIONER LUNDBERG: Brad, excellent job.
 01:58:59 **12** COMMISSIONERS: Yeah.
 01:58:59 **13** CHAIR MISAKI: Yes. Thank you. Thank you very
 01:59:01 **14** much.
 01:59:01 **15** Would anybody like to adjourn the meeting?
 01:59:03 **16** COMMISSIONER LUNDBERG: I'll make a motion to
 01:59:04 **17** adjourn.
 01:59:06 **18** CHAIR MISAKI: All those in favor?
 01:59:06 **19** (Response.)
 01:59:08 **20** CHAIR MISAKI: Thank you.
 00:21:16 **21** (The proceedings were adjourned at 12:02 p.m.)
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