1	FIRE AND PUBLIC SAFETY COMMISSION
2	COUNTY OF MAUI
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7	TRANSCRIPT OF PROCEEDINGS
8	REGULAR MEETING
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13	Held at Maui Fire Department Prevention Bureau via
14	BlueJeans video conferencing, commencing at 10:02 a.m. on
15	November 19, 2020.
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20	REPORTED BY: SANDRA J. GRAN, RPR/CSR #424
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1	ATTENDANCE
2	COMMISSION MEMBERS PRESENT:
3	Kyle Ginoza, Chair
4	Lisa Vares, Vice Chair
5	Jack Freitas, Member
6	Travis Tancayo, Member
7	Gregg Lundberg, Member
8	Dwight Burns, Member
9	Donna Sterling, Member
10	Punahele Alcon, Member
11	Max Kincaid, Jr., Member
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13	STAFF:
14	David Thyne, Fire Chief
15	Bradford Ventura, Deputy Fire Chief
16	Michael Werner, Battalion Chief
17	Richard Kawasaki, Assistant Fire Chief
18	Gary Murai, Deputy Corporation Counsel
19	Keola Whittaker, Deputy Corporation Counsel
20	Richelle Wakamatsu, Commission Secretary
21	Herman Andaya, Maui Emergency Management Agency
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1	(November 19, 2020, 10:02 a.m.)
2	* * *
3	CHAIR GINOZA: Good morning, everyone. It's just
4	after 10:00, 10:02, and I'm Kyle Ginoza and I'd like to call
5	the fire and public safety commission meeting to order. The
6	first welcome, everybody. The first thing is roll call, so
7	do we have Lisa.
8	COMMISSIONER VARES: Here.
9	CHAIR GINOZA: Jack.
10	(No response.)
11	CHAIR GINOZA: No Jack.
12	Travis.
13	COMMISSIONER TANCAYO: Here.
14	CHAIR GINOZA: Gregg.
15	COMMISSIONER LUNDBERG: Here.
16	CHAIR GINOZA: Dwight.
17	(No response.)
18	CHAIR GINOZA: No Dwight.
19	Donna.
20	COMMISSIONER STERLING: Here, Chair.
21	CHAIR GINOZA: Thank you.
22	Punahele.
23	COMMISSIONER ALCON: Here.
24	CHAIR GINOZA: Okay. And Max.
25	(No response.)

1	CHAIR GINOZA: No Max. Looks like we have as well
2	as resources Gary and Keola.
3	MR. MURAI: Good morning, Mr. Chair.
4	CHAIR GINOZA: And good morning.
5	And Herman from the emergency management agency.
6	Good morning, Herman.
7	MEMA OFFICER ANDAYA: Good morning, Chair.
8	CHAIR GINOZA: And, Chief, you want to introduce who
9	you have as fire resources, please.
10	CHIEF THYNE: Certainly, Chair. Thanks. We have
11	Richelle, who's off camera here, and then Chief Ventura across
12	the table from me, Chief Kawasaki to the back right here or to
13	your left, and then Chief Werner adjacent to me right here, it
14	would be your back right, and then myself.
15	CHAIR GINOZA: Awesome. Anybody else we missed that
16	would like to be recognized?
17	(No response.)
18	CHAIR GINOZA: Perfect. So I don't know if people
19	got their packets and were able to review the minutes from the
20	last meeting on October 15th. Does anybody need time to
21	review the minutes or can we go forward with approving the
22	minutes?
23	COMMISSIONER STERLING: I'm good, Chair.
24	CHAIR GINOZA: Would somebody oh. Would somebody
25	like to make a motion to accept the minutes?

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                COMMISSIONER TANCAYO: I'll make a motion to accept
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      the minutes.
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                CHAIR GINOZA: Thank you, Travis.
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                COMMISSIONER VARES: (Gesturing.)
                CHAIR GINOZA: As second, Lisa. All in favor, raise
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      your hand.
 7
                (Response.)
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                CHAIR GINOZA: Aye. Okay. Gregg, you okay with it,
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      the minutes?
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                COMMISSIONER LUNDBERG: (No audible response.)
                CHAIR GINOZA: I quess so. Okay. The minutes are
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12
      approved.
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                Do we have anybody wanting to testify from the
      public? Richelle, anybody signed up or anybody on the call
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15
      who wants to testify?
                MS. WAKAMATSU: No, I don't have anybody.
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                CHIEF THYNE: Did you get that, Chair? That was
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      from Richelle. She doesn't have anybody.
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                CHAIR GINOZA: Sure. Okay. Thanks. So if there's
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      no objection, I'll close public testimony.
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                (No response.)
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                CHAIR GINOZA: Okay. Great. And next we'll move to
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      Herman and MEMA's report, please. Herman.
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                MEMA OFFICER ANDAYA: Thank you, Mr. Chair, Members
25
      of the Commission. You have my report before you. And we're
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still -- we're still activated, partially activated for
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      COVID-19. We've been working on the -- our vaccination plan
      and we expect the vaccine to be available in the next several
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      months now, so we're preparing for that, working with HiEMA
      and the department of health.
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                We continue to do surge testing and so for the past
 7
      five -- three days now, we've been at the airport conducting
 8
      surge testing there. And these are tests that's provided to
      us by the department -- U.S. Department of Health and Human
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      Services. It is totally free, so we're not asking for
      insurance cards or anything like that. Unlike other tests,
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      this is absolutely free. We also conducted a similar test on
13
      Lanai as well and, again, the test is totally, absolutely
      free.
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                So that's -- that's what I have. There's more in my
16
      report, but do you have any questions? I'm open to any
      questions that you may have.
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18
                (No response.)
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                COMMISSIONER VARES: Kyle, you were muted.
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                CHAIR GINOZA: Sorry, I just realized that.
                                                              So I
21
      see we have Max, so welcome, Max.
22
                And does any commissioner have any comments on
23
      MEMA's report for Herman?
2.4
                (No response.)
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                CHAIR GINOZA: Seeing none, let's move on to the
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next one with the fire department. Chief Thyne, do you want take it?

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CHIEF THYNE: Hi, I don't -- as you can see, I don't have any updates in the highlights in the packet that -- if you did receive your packet, and that's because I was on a couple of fire assignments. During the last meeting I was on a fire assignment in Eureka, California, to the August Complex, which is one of the largest -- well, is the largest fire in California this year, so that was quite a daunting task for our national team that I -- I respond with. And then the second incident I went to was actually now the largest fire in Colorado history, the Cameron Peak fire. And we also had a zone of the East Troublesome fire, which was in the Estes Park area.

So I appreciate the department, the county, the mayor, and the fire commission, I've been with the national team since 2013 and so the continued support allowing me to go out and support the national fire program is appreciated not only by me personally, but also we do take some firefighters from time to time and we've also taken folks from DOFAW as well as other county agencies as trainees to some of these fire incidents that I get the privilege of serving on. And so we just -- I just want to take the time just to thank you folks for the continued support.

And just an FYI is my salary is a hundred percent

paid for by the federal government when I go on these fire

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assignments, it doesn't cost the county anything, and so that should be noted. It's been questioned from time to time because, you know, obviously, in the chief officer position that I've been in over the, you know, ten or 12 years, there's a question of, you know, why is our chief officer off serving in another jurisdiction, and certainly there's merit to that discussion, but I've always asked them to understand that the fire program has also served our department in the big picture by allowing our folks to go and train with the best in the nation at fighting fires and incident management systems and different processes like that. And so it's benefited our county a great deal over the course of the ten or 12 years I've been -- we've been associated with the program. So that's why I don't have the highlights, so I will (inaudible) to, you know, listen to Chief Ventura's update on the budget. We've worked together on that. of course, available by phone and talked to the chief, Chief Ventura as he prepared the budget with our other chiefs through the course of the past month or so that I was away on fires. So I look forward to his presentation as well. And I'll just stop there unless there's questions. CHAIR GINOZA: Okay. Great. Thank you, Chief. Any commissioners have any questions? (No response.)

CHAIR GINOZA: Okay. I see we also have Jack joined our call as well, so I'd like to recognize Jack Freitas is on as well.

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Chief Ventura, would you like to do the next report?

DEPUTY CHIEF VENTURA: Certainly. Good morning,
everybody. The report for this month, my general notes to you
folks is pretty short. We had -- did have one promotion
recently. It was an expansion position in our prevention
bureau, a much needed position that we've been trying to seek
for several years, and it was a lieutenant position. That
lieutenant assists in our plans review so that the county
planning process can continue to move smoothly. So that
person is gonna be responsible a lot for reviewing plans as
they come into the fire department. That would make us have
the three now that we have in prevention bureau, so that
promotion was great to have.

Improvement stuff with the department, we have been -- we've been working with the prevention bureau also for our open burning. So open burning can be challenging with lots of different rural areas of our community, people burn rubbish, they're not supposed to. They can work with the DOH and they can get --

Somebody's sharing their -- I'm not sure who's sharing their screen.

Can you all still hear me?

CHAIR GINOZA: Yes.

COMMISSIONER STERLING: Yes.

DEPUTY CHIEF VENTURA: Okay. I'll continue.

Hopefully -- it resolved. Okay. So we're trying to improve our standard operating guidelines so that our captains have better and clearer direction when they go to people's house and they're in the backyard burning rubbish, claiming to have a cooking fire, but its affecting the neighbors negatively.

So we're trying to add language in to the code to make it a little bit more clear and then give our captains a little bit more direction on how they can enforce open burning and cooking fires in people's backyards.

We've been working with our wellness cadre. So firefighter wellness is -- there's a lot that goes into it, not only physical fitness, but also mental well being, social well being, and all that stuff. So we've been working with our wellness cadre to try to increase some of the access to the people that can volunteer and help with that. We've also just received a \$3,000 grant to support that cadre as well, so we'll discuss with them how they'd like to spend that money, if it's more on the fitness side or more on the support side for peer support. There's a variety of things we can do to support our ocean safety officers and firefighters with that.

Union interactions, we did meet with our Hawaii
Firefighters Association to do a safety committee meeting and

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most recently we met with them and discussed a variety of things. Of course, the big topic is COVID right now, so we're working on, you know, making sure everybody's safe, has the right PPE, we have procedures in place to keep everybody safe. And then we recently instituted a decontamination procedure at structure fires while on scene, so that kind of came out of that committee discussion. And then just our, you know, effort to make turnouts and brush gear more readily available. You'll see some of that stuff in the budget conversation I have for you.

With HGEA, that's with the ocean -- ocean safety quards. There's a lot of things that have been done in the past, but nothing's in writing, so we're trying to formalize that process as much as we can. And instead of like just turning over a big 250-page document and saying, This is the way we want to do it, we're trying to work on them in sections so that the union has the time to consult, to talk to the members, make tweaks to the policy, and then get back to us. So the two that we're working on this month are the seniority policy -- and it seems pretty simple that the seniority policy would be like, Who's been in the department longest, but with our ocean safety quards, there's all sorts of levels of seniority because some of them were hired into the parks department before they became lifeguards, some of them were hired on to the beach, some of them were hired into fire, and

then there's also seniority in rank. So somebody may have much longer years in the department, but just got promoted to captain or lieutenant, who should be more senior? Should it be the person with the most department time or the most position time? So those things are in writing for HFFA and like our fire union, but they're not in writing for HGEA, so we're trying to clean it up so everybody is on the same page.

And then the second policy we're working with them is just a simple mileage policy to reimburse them for mileage that they drive their personal vehicle while on duty for certain things. So, again, a very simple policy, but we want it to be black and white so they know when they get mileage and when they don't get mileage.

And then transmittals from the public this month have been pretty quiet, if not none. So sometimes hearing nothing is good, but at the same time, you know, we're always -- what we're doing this month is preparing for our strategic plan, so although we haven't gotten the results yet, we did put out four surveys and this would be -- this would include a survey to the public. So we put out a survey that the public can fill out with a specific set of questions, we put out a survey to the firefighters that's a separate set of questions, ocean safety officers, which is a third set, and then also to our HGEA administrative employees because they're not going to be concerned about firefighter bunk or gear or

1	stuff, so they have a whole separate set of questions. So we
2	are receiving a lot of surveys, so that's good, people are
3	going to give us their input, and then that'll guide our
4	strategic plan process, which will come up in early 2021.
5	So that concludes my report for the month. Any
6	particular questions?
7	COMMISSIONER FREITAS: Can you guys hear me?
8	COMMISSIONER LUNDBERG: Yeah.
9	CHIEF THYNE: Yes, sir.
10	COMMISSIONER LUNDBERG: Yeah, I hear you.
11	CHAIR GINOZA: Yes.
12	Okay. And so does anybody have any questions for
13	the Chief.
14	I'd also like to recognize Dwight has joined the
15	call as well, so we have everybody.
16	COMMISSIONER FREITAS: Yeah, I'm in, but I can't see
17	you guys. This is Jack Freitas.
18	CHAIR GINOZA: Yeah. We cannot see you, Jack.
19	COMMISSIONER VARES: Yeah, Jack.
20	COMMISSIONER FREITAS: Okay. Good. That's just
21	so long as
22	CHAIR GINOZA: We can hear you, but we cannot see
23	you.
24	COMMISSIONER FREITAS: That's fair enough, that's
25	all I need to meet, you know. Go for it, guys.

(Laughter.) 1 2 CHAIR GINOZA: Yeah. 3 COMMISSIONER LUNDBERG: Hey, Kyle, this is Gregg. 4 I've got a guestion for the chief. CHAIR GINOZA: Okay. Go ahead. 5 6 COMMISSIONER LUNDBERG: Chief, how are you 7 incorporating the new cleanliness standards for COVID-19 in your stations and what are you doing to make sure that they're 8 sanitized to certain standards that the fire department 9 10 requires? So we have set policies since 11 DEPUTY CHIEF VENTURA: 12 kind of late March and improved on it as more information has 13 become available. You know, using DOH and CDC as our guidance, we have put in policy and given the equipment to all 14 15 the stations to do three-times-a-day cleaning, to do temperature checks and symptom checks daily, and then we've 16 also acquired, with the county's support, the -- some 17 electrostatic sprayers and we're just getting the chemicals 18 19 for those sprayers here shortly and then those will be able to 20 go out to each and every station as well. 21 COMMISSIONER LUNDBERG: Chief, have you had any 22 positive results on any of your firefighters yet to -- yet? 23 CHIEF THYNE: So it's interesting, but one of our 24 early consultations was with the fire -- the only firefighter

to date that ended up with COVID and it was travel related.

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He went and visited some family on the mainland. Ironically, his brother-in-law is one of the lead COVID advisors for the University of California system. I don't want to reveal too much personal information, but we relied on him very heavily to help with our policies and procedures because his brother-in-law was so versed in COVID and there were so many unknowns at the time. The irony of it all is that particular captain on a travel to the mainland ended up with getting diagnosed positive.

with the crew members and the isolation and cleaning procedures we have in place and, of course, masks and things of that nature, policies that we have, it did not spread even to his immediate crew members. They were multiple tested, they were all monitored by the department of health, we followed all the procedures and it stayed within that particular individual. And, unfortunately, it was also his family, but that's the only case to date and we'll knock on wood for that one, because we're trying our best to make sure that we keep our -- our department healthy and virus free, obviously. So only one so far, to answer your question.

COMMISSIONER LUNDBERG: Great. That's great, Chief. Chief, can you reassure us that you have all the PPE and any equipment you need? Are you wanting for anything in this regard?

CHIEF THYNE: You know, Commissioner Lundberg, thank
you for that and and there was points in time when we were
frustrated, primarily because as everybody else started to get
ahold of it, we, of course, being frontline responders, as the
term is now, we were already thinking what our firefighters
and our responders were (inaudible) to. You know, our union,
our other folks we work with, we all had these concerns
because the bottom line is, everybody else may come in contact
with the public or potentially an infected individual, but
we're the ones that get the 911 call and are standing on
somebody's doorstep at two o'clock in the morning, you know,
us and the paramedics and folks like that. And so it was very
high on our radar and we had established relationships with
vendors, meaning PPE suppliers, gloves, masks, all those types
of things, and people started trying to put these blocks on us
and saying that we can't order certain through certain
avenues, maybe Amazon or something like that, it had to go
through, you know, other channels within the county and/or
within the state. And it was very frustrating for us because
we already had these relationships, we already had
inventories, we just wanted to enhance our inventories in
preparation for what now became this pandemic.
So all of that aside, the good news is, is that
we're able to able to build up our cache and we were also able

to work through those difficult relationships that were early

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on with people having an idea of how things should work. And
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      so Chief Werner is -- we jokingly call him our COVID chief,
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      because he's been all over it, he's been on top of it. He's
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      had a focus with our health and safety bureau to make sure
      that our inventory is up to par and that we have the
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      relationships with the county and folks like Herman and
 7
      emergency management to back us up whatever inventories we
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      need as well. So we're good. We're good.
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                COMMISSIONER LUNDBERG: Okay. And I would just ask
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      that if you get in the -- behind or out of supplies that you
      can't get, you let us know.
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                CHIEF THYNE: We appreciate it. We will do that.
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                COMMISSIONER LUNDBERG: That's all, Chief.
                                                            Thank
14
      you.
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                COMMISSIONER TANCAYO: I have a question.
                CHAIR GINOZA: Really?
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                (Laughter.)
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                CHAIR GINOZA: Go ahead.
                                          Sorry.
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                COMMISSIONER TANCAYO: Chiefs, as far as networking
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      with the other counties across the states and department, has
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      any of that been -- been happening or is there trouble to
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      communicating? What has that dialogue been like so far and
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      give us a quick view on that from your guys' perspective.
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                CHIEF THYNE: So as far as -- I'll just touch on it
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      real briefly. I mean, we still have our state fire council
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with -- Chief Travis, as you know, the county fire chiefs, we collectively meet every quarter and, of course, it's been meetings like this over Zoom and we touch bases. We have shared policy, they've shared policy with us. We don't necessarily like exchange PPE or anything, but we've been offered by Honolulu -- they had very large cache that was -unfortunately, they found out later on (inaudible) fire, but earlier on that was offered to us as well. We were good, like I just mentioned to Commissioner Lundberg, we have had an inventory and we've been able to really keep our inventory in check, so -- but there is a fairly regular communication back and forth between the chief officers and the other counties, but we haven't had to rely on any sort of responder help or anything outside of normal like policy sharing or question and answers over the phone kind of stuff, so -- but we still have that open line of communication, though.

COMMISSIONER TANCAYO: Thank you.

CHAIR GINOZA: Any other questions from commissioners?

(No response.)

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CHAIR GINOZA: I have a question. Perhaps it's a little bit early, but, you know, in light of the vaccine seeming to be quite successful, has the county or even the department figured out how -- protocols to have the line employees vaccinated if they want?

CHIEF THYNE: So, ironically, we just talked about that because we're getting asked to participate in some working groups and we were asked -- as you may recall, the -- our former department medical director, who was the medical director for many, many years, is now the state health director, Dr. Libby Char. So we have a great relationship with her, she's an awesome doc and she's helped on our protocols from the fire department side and all of that. So when they develop the pilot or draft plan that was later released publicly, she included us in that conversation.

And, of course, it's gonna be a personal decision, you know, for our firefighters and responders. I feel -- you know, some people feel very -- for instance, very strongly about the flu shot, other people don't ever get a flu shot. So it's gonna be a similar conversation, I think, it's gonna be a personal decision. We certainly don't advocate for forcing our firefighters to take any sort of (inaudible) because they are responders. However, what we want to do is next week send out a -- kind of a questionnaire kind of thing to our folks and find out what those numbers are, what are the guys feeling or the responders feeling like about this vaccination, so we have an idea if we're asked to give a ballpark figure, what does that look like. You know, because our department's about 400 members strong when you count ocean safety, so if 50 percent want to take the vaccination versus

25 percent versus 75 percent the other way, that's a big swing in numbers. So we want to just kind of informally ask our personnel, Where are you guys at? And we're good either way, it's your decision, but we're gonna ask Chief Werner to run that down and then we're gonna have that number when we start working with the working group. So it's still early, like you said, but we're trying to get a number so we can have that conversation.

CHAIR GINOZA: Excellent.

Okay. If no other questions, Chief Kawasaki.

ASSISTANT CHIEF KAWASAKI: Okay. Good morning, everybody. So as you can see for our significant incidents, our brush fires have kind of tapered off from about mid-October and we have kind of slowly transitioned to more calls -- our call volume has been slowly going up with the travel opening. We did -- recently had some of the calls that we haven't seen in a while tourist related where, you know, some mountain rescues and ocean rescues in areas that are -- generally are tourist -- heavy, heavy tourist calls just from being up in the mountain when we have rains and stuff. So, yeah, so for the most part our fires have -- fire season is, hopefully, done for this year.

And we are kind of struggling for trucks right now. We have a bunch of trucks that are not working, some damaged throughout the fire season. So for our next set of trucks

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coming up, upcoming, we do have a replacement for our battalion chief on the Battalion 1 vehicle, they'll be getting a new truck. We do have a truck for Paia Station that is currently the -- it's been posted for bid. We also have a utility truck for Station 4, Kaunakakai, Travis would know about that one. And we did get awarded a mini, a mini pumper for Hana Station, which is about to be posted for bid. And we're still waiting on hearing for grant money for an engine, fire engine for the Hana Station. We should hear about that in the next month or so.

Our training has still been scaled down as far as, you know, we're not operating fully. We have to do a bunch of extra trainings to satisfy the COVID, you know, just so that we don't have too many people out together at the same time. We do have -- our Recruit Class 36 will be graduating next month on the 18th, so they're in their last month of training before they graduate and get out on the line. I'm sure they're waiting to get out there and tired of being in that, you know, training environment just want to get out and do it for real.

And, yeah, like Chief Brad said, ocean safety is very busy with policy development, it's been a big undertaking for Chief Giesea.

Other than that, I don't have anything else unless anybody has any questions.

1	CHAIR GINOZA: Does any commissioner have any
2	questions?
3	(No response.)
4	CHAIR GINOZA: I have a question. So out of for
5	the recruit class, how many people had dropped out? Anybody?
6	ASSISTANT CHIEF KAWASAKI: We started with 20, I
7	think 15 from Maui Fire Department and five from state crash
8	rescue. We did lose one from crash rescue so far, so the
9	class is down to 19 from from the 20.
10	CHAIR GINOZA: Very good. Any commissioners have
11	any questions?
12	COMMISSIONER FREITAS: I I have a question. I
13	have a question.
14	CHAIR GINOZA: Yes, Jack. Go ahead.
15	COMMISSIONER FREITAS: The training facility, when
16	is that coming back online?
17	ASSISTANT CHIEF KAWASAKI: From what I understand,
18	they're almost done. I believe next month is their target.
19	What it's been moved a couple of times, but by next month
20	sometime they should be back open.
21	COMMISSIONER FREITAS: Thank you.
22	CHAIR GINOZA: Okay. If no other questions, Chief
23	Werner, please go ahead.
24	ASSISTANT CHIEF WERNER: Good morning, everyone. So
25	as far as fire prevention, one of the highlights was we did

finally interview and select the new lieutenant position, so Captain Hawkins and Captain Otsubo have been working with him to get him trained on doing plans reviews. So that should help big time with getting our numbers down in the number of plans that are waiting to be reviewed.

Moving on to the health and safety, we now have 13 of the handheld electrostatic sprayers and three large rolling ones that we're hoping to send out to the stations by the end of the week or early next week. We're just waiting on the chemical that we're gonna use with that, which is a hydrogen peroxide solution. But in order to get the concentration correct, we have to have a proportioner, we're just waiting on that, which proportions the hydrogen peroxide with the water so that we have the correct solution. So that — that should be here by the end of the week or early next week and then we're going to putting that at — each station will have one.

And just real quick, these electrostatic sprayers are supposed to be really good because -- just the way that they make contact with the surfaces of all of the areas is much better than just using spray bottles, so we're really excited to have them.

Moving on to the budget section, we've been working very hard to get our FY '22 budget prepared. And Chief Ventura is going to go over that with you, so I will just wrap this up and talk about grants, which you guys remember

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      Hurricane Lane, I think it was in August of '17, that big --
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      we were preparing for that hurricane that turned into that
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      huge brush fire. We had a -- an FMAG that we applied for, a
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      grant for reimbursement, and we received a check for $147,000
      that's reimbursement for all the efforts that we put into
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      that.
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                So that's -- those are the highlights that I have
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      for you.
                I'm happy to answer any questions.
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                CHAIR GINOZA: Anybody have --
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                COMMISSIONER LUNDBERG: Chief, I have a question.
                CHAIR GINOZA: -- any questions? Go ahead, Gregg.
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                COMMISSIONER LUNDBERG: Chief, where did -- what
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      budget did all of this equipment come from? Is this an
      emergency fund, is this something the county funded, or did
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      you have to eat the cost within your operational budget?
                ASSISTANT CHIEF WERNER: For the sprayers?
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                COMMISSIONER LUNDBERG: Well, those sprayers are
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      expensive. Not just to mention the sprayers, but any of the
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19
      equipment that you bought for this COVID-19, where did the
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      budget come from?
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                ASSISTANT CHIEF WERNER: So the -- the county early
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      on recognized that this was going to be an issue and we
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      started with the -- what is that -- that cash, the -- national
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      stockpiled cash, a lot of it came from that in the beginning,
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      some did come out of our budget, we also got a lot out of the
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      CARES Act funding, and then the county decided to put it in
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      the hands of MEMA and all PPE requests now go through MEMA.
      And they have a stockpile, we're working closely with them.
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      So the electrostatic sprayers and all of the chemicals are not
      coming directly out of our budget.
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                COMMISSIONER LUNDBERG: Okay, all right. Thank you.
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                CHAIR GINOZA: Any other commissioner have any
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      questions.
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                (No response.)
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                CHAIR GINOZA: Okay. Excellent. Thank you, Chief
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      Werner.
                So, Chief Ventura, would you like to go over the
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      budget, please.
                DEPUTY CHIEF VENTURA: Certainly. I will share a
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      screen so that I can share the PowerPoint. Hopefully,
      everybody received at least an electronic copy this morning.
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                Does your screen now show the FY '22 Budget
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      Proposal?
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                CHAIR GINOZA: Yes, it does.
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                COMMISSIONER VARES: Yes.
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                DEPUTY CHIEF VENTURA: Okay, great. That's good.
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                So there's tons to say and tons to talk about, but I
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      do want you guys to be able to ask your questions. So every
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      time I flip to another page, I'll pause and give an
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      opportunity to ask a question. The first third of the
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PowerPoint is kind of an overview of the department and then we really get into the budget stuff in the back side of it.

So one thing we all recognize here working together on this year's budget is that we have COVID, which is, you know, gonna have a massive economic impact on the state of Hawaii, if not the nation, and so we are -- we did limit a lot of our requests compared to past budgets; however, we still know that we have 14 fire stations, ten lifeguard towers, three administrative buildings, training, and a service to provide to the public and we can't stop any of that from -- from progressing or, you know, continuing on. So although we -- we understand there's gonna be some -- probably some cuts like there were last year, we still have to ask for what we think is important to run our department.

So going through here, just -- some of this was in last year's PowerPoint, but there are some new people here, so I just want to make sure we cover it all. You know, our mission here as the department is to provide for public safety all the way around and, you know, the dedication to protect and preserve life, environment, and property can be explained in a whole thesis statement, but for the most part, that's the foundation and fundamental reason how we make decisions.

Looking at our overview slide here of our -- they call it EPs or our equivalent personnel. This actually went down from last year because Makena was unfunded by the state.

Not everybody understands how that works, but, basically, the 1 2 County of Maui enters an MOU with the state and DLNR is who we work with and they provide funding for the salaries of the 3 4 quards on that beach. So when March came and the state knew they were going to be economically impacted, you know, they 5 6 immediately canceled that MOU and we were -- we had to pull 7 everybody off the beach in April because that wasn't being 8 funded anymore. And there is no restart time for that grant 9 or that funding to come back, so, you know, we'll just take it 10 kind of six months at time and keep asking when we have interaction with them, but for now, Makena has gone away. 11 12 that is a -- on this slide here, the reflection is we were up 13 to about 400, now we're down a few, 392 this coming year. 14 COMMISSIONER LUNDBERG: Hey, Chief. 15 DEPUTY CHIEF VENTURA: Yes. Go ahead. COMMISSIONER LUNDBERG: That slide previously that 16 outlined the number of bodies, is that head count or FTEs? 17 DEPUTY CHIEF VENTURA: That is -- so in our -- we 18 19 only have two half-time positions in our department, so 20 it's -- a head count would be a full EP and a halftime would 21 be a 0.5 EP. Does that answer your question? 22 COMMISSIONER LUNDBERG: Yes, it does. Thank you. 23 DEPUTY CHIEF VENTURA: So going over the slides, 24 it's -- the next several are of our -- our org. chart. It's 25 really hard, I mean, you'd need a 10 x 20 foot wall to really

draw our whole org. chart up, so it's -- in the next seven or eight slides, it's kind of piecemealed together.

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This is kind of the layout of our office from fire chief to deputy, our support staff, administrative staff, and then the two assistant chiefs that sit here behind me. On this particular slide, it only shows what falls under Chief Werner, which is those five bureaus and programs. And then we can't even fit on this slide what falls under Chief Kawasaki 'cause it's all of the fire stations and ocean guards, so that'll kind of come later.

This is our -- a quick glance at our mechanic shop. We have a lead mechanic with four mechanics under him and one clerical staff there.

Admin. services covers a variety of things. In here we have our fire service officer, which is like a CIP project coordinator, as well as our PIO as well as our station everyday garage door, refrigerator, microwave, type of responsibilities. So the fire service officer with the building maintenance and repair under him. And our info communication person is one part. And then on the right side you see our business administrator that oversees our HR and our fiscal section. So we've grown that in the last couple of years to kind of give more support to those needed parts of our department.

So this would be an example of what falls under

assistant chief of operations, but the two battalions that the fire department is divided into. The first battalion is basically anything touching Haleakala, the second battalion is anything West Maui, Lanai, and Molokai, that's the easiest way to kind of define that.

Then in each station you can have a different layout, so this next slide shows three different types of breakdowns. Platoon A would be a small, single-company station like Paia, Kihei, Kula. Platoon B would be Lahaina or Wailea, they have an engine and a ladder, they have two companies in there, twice as many firefighters. And then Platoon C on the right would be Kahului Fire Station where we have the three crews working, we have hazmat, a rescue, and an engine company.

These numbers of people have definitely made us a little concerned during COVID, so that ladder company under Platoon B has been moved to a facility off site to create more social distancing within the station. And then if you look at Platoon C, that hazmat company has also been moved off of Kahului Fire Station property to create more physical distancing for our firefighters during -- during COVID as well.

Our training program, we're really trying to merge both ocean safety and fire together more and more. We don't want a -- kind of a redundant effort or a duplication of

effort as much as possible, so we're trying to get ocean safety EMR and CPR training in with firefighters when we can so that we can offer more consistent training as well as, hopefully, in the future less classes when COVID kind of lifts.

And then on the right we have our health and safety bureau, which falls under Chief Werner. The health and safety bureau, we've covered them before, they've talked, I know, at a commission meeting. They're a captain, two firefighters, and our SCBA technician which we acquired this year to work — to do work on our respiratory protection plan.

Fire prevention is run by one captain and two lieutenants fall under that captain. We do have some support office staff in there to deal with the permits and fees that they collect for certain things. They also do firework permits during the 4th of July and New Year's. And then under the lieutenants, we have our inspectors. So that's the way our fire prevention bureau is set up. And what's not on this slide, 'cause he was just hired a month ago, was the third Firefighter 4, that's our lieutenant position.

This is an overview of our ocean safety program.

What would normally be on the right side of this page is our fifth district, which would be Makena, and then I think that's actually in the paper PowerPoint that you guys are gonna receive in the mail once it gets delivered. But the one that

you have electronically today may look like this one and not have Makena on there. So broken down into four districts right now and that's how we serve the community based on the beaches that are protected with lifeguards.

Okay. So now we're gonna get into like what our requests are for this coming year. The budget, the county budget, for those of you that don't know, is kind of -- is broken down into four parts, A, which is --

CHAIR GINOZA: Wait, Chief. Chief.

DEPUTY CHIEF VENTURA: Yes.

CHAIR GINOZA: I have a question.

DEPUTY CHIEF VENTURA: Certainly.

CHAIR GINOZA: So did you get any direction from the mayor's office or the budget office as far as what impacts because of COVID on the revenues, how you would have to adjust your budget, whether it's a 10 percent decrease or some number or -- I know you mentioned you were -- you balanced funding to -- to have for all stations, but I wondered if you had any overarching directive?

DEPUTY CHIEF VENTURA: Yeah. So this year when the direction came out from the budget office and the mayor, their request, which I think we feel is all optimistic and we support, is that to keep our budget as flat as possible, not make a reduction in it at this point. I think a lot of that is based on what we learned that the county budget is based

1 off of property taxes received in the county and at that point 2 several months ago, we -- it sounds like we have received a good portion of property taxes locally in our community. If 3 4 they had received a whole lot less, they might've told us to do a reduction in budget right off the start, but because they 5 6 had a pretty well-paid property tax rate back in August, they 7 felt kind of confident that we could sustain a level budget. 8 CHAIR GINOZA: Okay. Thank you. I quess even though there's no gas, Gregg can still pay his property tax. 9 10 (Laughter.) COMMISSIONER LUNDBERG: Yeah. 11 Yes, we can. 12 DEPUTY CHIEF VENTURA: Yeah. 13 So going back to the different accounts, just to kind of generalize them, A account is our salary and premium 14 15 pay. Premium pay includes overtime, which is for a variety of things that we can have a whole different discussion on, as 16 well as like our bureau incentive pay, our pay to TA somebody 17 up or TR somebody or give -- like ocean safety officers will 18 19 get temporary pay for being on the jet ski for the day, but 20 that's all in premium pay. The B account stuff is items under a thousand 21 22 dollars or any type of service or repair can be over a 23 thousand dollars. So that would be B account items and that's 24 per item. So if we wanted to buy five items that were \$500

each, even though it's gonna to come out to over a thousand,

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that would fall in B account.

And then C account items would be our items over a thousand dollars. And every year it seems that the list of items that goes into C account grows because it's hard to get things under a thousand dollars these days, but that's where all of our, you know, fire trucks, obviously, a lot of our firefighting gear, jet skis for ocean safety, even equipment, external defibrillators for our medical response both in ocean safety and fire, all of that is gonna be in the C account.

And then our capital improvement projects are managed by our fire service officer and he manages the projects based on station inspections, input from firefighters and ocean safety guards, and our building maintenance repair who goes out to do repair projects throughout our facilities. He brings back, you know, things that are identified, but outside his scope, they would go into like our CIP projects.

The CIP has specific locations. Like I mentioned to you folks, this year we have certain projects that we're working on, but it also includes an overarching fund called countywide fire facilities and so they -- we might say we need to repair, you know, one thing at every station and it's small, it's between, you know, 5,000 and \$10,000, so we would put that on the list of things to repair and then they would put all that money into one fund called countywide fire facilities. And a lot of times we may ask for \$500,000, but

they'll only give us \$200,000 for this particular year, so now we have to prioritize things and kind of triage what we can do with that money as far as countywide fire facilities goes to use that money.

Any questions about the breakdown?

(No response.)

measures are a tool that we use to identify how we're performing. We have five programs in our department. Today I'm only going to go over two of the programs' performance measures and I'm only gonna briefly go over them. They can be very long. We actually have 51 performance measures to guide our department and to kind of do, you know, analytics of how we're doing in every program of the department. So I'm going to go over two today, the first one being health and safety, you know, the -- we set goals and then we set, you know, measures on why we want to meet these goals and how we're gonna meet these goals.

So Goal 1: To ensure compliance in Occupational Safety and Health Administration with our respiratory protection standard. So, you know, that was part of us getting an SCBA tech, our self-contained breathing apparatus person, so that we could make sure that that was up to par and we're, you know, meeting all the OSHA requirements and HIOSH requirements and then providing, obviously, you know, good

equipment for our ocean safety officers and our firefighters.

Goal 2: To enhance the overall health and wellness of all department staff. You know, that's why we're pushing forward this wellness fitness program as best as we can, you know, what we can afford to do, we want to definitely do.

COVID has added a different spectrum of stress to everybody's life and frontline responders, you know, health care workers at the hospital, they are more worried than they've ever been. So whatever we can do to support and (inaudible) wellness and health of our firefighters and ocean safety officers, we would like to do.

Number 3: To reduce the incidence and likelihood of occupational injuries due to poor fitness while performing physically demanding jobs. So this kind of goes hand in hand with that previous one. We want to create programs that they can use to exercise as well as make sure they have the equipment. And sometimes the equipment is something simple and we can go get it right now and sometimes the equipment is more complex, you know, like a really good commercial treadmill that's gonna cost several thousands of dollars.

We -- our department, basically, has about 19 gyms that we have in our department to make sure that every station can work out as well as ocean safety officers have workout spots at the beaches that they can do physical fitness every day.

And so upkeep of those things, some of that equipment will

last 20 years, but some of that equipment has a shelf life and does expire. So that's one of -- you know, some of the goals of our health and safety.

Any questions related to that?

(No response.)

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DEPUTY CHIEF VENTURA: Okay. So some of the items proposed this year for -- to kind of align with health and safety are: We have a medical director on here. So as Chief Thyne mentioned, Dr. Libby Char has been our guidance for the last several years, she's -- we've been so fortunate. done it actually pro bono on a volunteer basis. Because she was also overseeing several other agencies and departments in the county, she just kind of lumped us into her direction. But she was very accessible to our -- you know, our cadre and gave them guidance. And when it came to procuring new AEDs, she had to be involved in programming how they work, when they shock, how big the shock -- you know, there's a lot of stuff that we need direction on that goes into this. So since she is now the, you know, state director of health; therefore, she's unable to provide service for us.

So we've been -- Chief Werner has been working hard on identifying a doctor here locally with some emergency background who can guide us in our program moving forward.

The numbers that we get for this are anywhere between \$10,000 a year to \$300,000 a year, it just depends what we're

requiring of this doctor. So we're trying to identify that so that it's fair to a doctor who would bid, you know, to do this job, so we're working to try to get that established.

PPE maintenance: So the next two items here are connected, you know, directly with firefighter health and safety. We have conclusive evidence that firefighters are more (inaudible) to cancer, there's legislation supporting cancer presumption and so whatever we can do to align ourselves with those types of things is gonna be beneficial to the long life after, you know, serving your community. So PPE maintenance is, basically, we need to send our turnouts, which you see there on the right side of the screen, to an inspector annually for deep cleaning and a certified inspection and any type of repair that needs to be done to it.

We don't qualify. We did attempt to become what's called an ISI and become a service provider of that, but it would just take too much time, cost too much, and we need so much more additional trained manpower and equipment, that it was just gonna be more cost effective to contract that out. So what this would do is this would get -- if every firefighter has one set of turnouts, we would able to send it to get cleaning at least once a year and, potentially, twice, depending on the level of repairs we'd have to do.

And then if you look at the next line, the second set of turnouts, if we're able to provide a second set of

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turnouts to every firefighter, then that would cover the cleaning of all of those turnouts just once a year with no repairs, so we'd have to come up with some repair money. second set of turnouts that we're asking for there, like, again, this has to do with just simply our -- our goal to provide firefighters with clean turnouts. Once they go to a fire and they do a full-on scene decon of their turnouts and they're wet, they're really no longer available for the next fire until they're dry. We are putting extractors in as many stations as we can as well so that they can be cleaned at the station and then put back in service as quickly as possible, but having a second set of turnouts would reduce the time that companies are out of service while we deliver them a second set while their turnouts are being cleaned. Right now the program is our health and safety bureau does have a large assortment of turnouts on the shelf, so if we do need to wash or clean something right now, they would deliver or the battalion chief would deliver the best size possible to match the firefighters needs.

Looking at the next two items, again, this is the same item, but it's in B and C account. So apparatus equipment can be broken into both accounts because things like hoses and small nozzles and hand tools and those sorts of things, medical equipment supplies, fall into the B account. But things like extrication equipment, large nozzles,

stabilization tools, those all fall into C account, so we have it broken down into two accounts.

Our warehouse management software, we're waiting for a number before we submit this budget. We're pretty close. Basically, our warehouse here, who -- which falls under our health and safety bureau, is like a mini Costco. They take -- and this is -- this software is gonna help them hopefully track from requests to approval to the order to it arriving at the warehouse to being delivered to a fire station or ocean safety tower or guard, we'll be able to track that whole process. Right now it's fragmented, you know. And this kind of software costs a lot of money and so we don't -- we do everything basically via email and paper and clipboards and whatnot, so the goal would be to get something that kind of brings the whole process together on (inaudible).

Any questions about that slide?
(No response.)

DEPUTY CHIEF VENTURA: Okay. Moving on. To continue on with the health and safety, the first thing that you see there is oxygen cylinders and medical bags.

Basically, if -- we've been operating with the same type of equipment for the last several decades and this would be an update of our equipment. If you look at all the equipment that's used by, you know, medics and EMTs, they have everything in like a backpack form that is totally decon-able

in case we get, you know, bloodborne pathogens or, you know, COVID, it's fully decon-able. So we're looking at converting from a bag and a tackle box into a, you know, modern medical bag.

The AEDs, last year we procured several of them to outfit. These expire. They're good for about ten years and then the manufacturer doesn't support them anymore. So this would outfit the rest of our complement of expiring AEDs.

Small gym equipment, like I mentioned to you earlier, we have about 18 or so gyms that we manage in our department, so, you know, things break, things need to be replaced, and we want to support, you know, the health of our firefighters and ocean safety officers as best as we can with good fitness equipment.

Last one there, medical PPE and supplies, this kind of answers what Commissioner Lundberg was kind of asking about a budget for this. So with the increase of both use and cost of medical equipment, we're estimating an additional \$65,000 of cost to our department next year based on our current burn rates. Our health and safety bureau does watch the burn rates based on the pandemic levels and we -- some equipment we are using at a ten times rate and some equipment is costing three times as much than as it did back in 2019. So this was a cost analysis that was done by our health and safety bureau to make sure we have the right funding and equipment available if this

pandemic continues another year.

Any questions about that slide?

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CHAIR GINOZA: I have a question. So it looks like a lot of -- I presume a lot of -- all of these items are not currently in the 2020 budget, so where -- or 2021 budget, so where is the money coming from? Are you sacrificing other portions of the program or maybe not buying a CI -- a vehicle or doing a CIP project? How are you keeping the budget balanced or flat?

DEPUTY CHIEF VENTURA: So if we're required to do that, then that's what we would do, is determine what we have to sacrifice. Right now, you know, we got that initial direction from the mayor's office that I had mentioned to you earlier, we have had conversations via phone calls with them. I guess that we're maybe in a fortunate situation that we're emergency response to the community, that they are going to, you know, allow us to ask for things, but if they require us to cut things, then we're gonna cut them. But, yeah, you're right, Commissioner Ginoza, if -- some of this stuff is in this current budget and we -- there are certain things that we did take out of this year's budget to replace with items like these.

CHIEF THYNE: So, Chair, if I can just (inaudible) --

CHAIR GINOZA: I just wanted to make sure you didn't

sacrifice --

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2 CHIEF THYNE: -- (inaudible) director previously -- 3 can you hear me, Chair?

CHAIR GINOZA: Yeah.

Okay. I didn't -- I thought you were CHIEF THYNE: talking too. I just wanted to add that every year we have anywhere between -- I'll just throw out number -- 70 to 130 requests that we have in our average budget, this year included. So that being said, as you recall from the past fiscal years, we've gotten four to five trucks, right, that Chief Kawasaki talked to you about. Any one of those trucks can be anywhere from a half a million dollars to over a million dollars. So not having one fire truck request or -in this case we have two that chief talked about, Chief Kawasaki talked about, one getting picked up by CDBG is potentially a million dollars in other priorities that we can address. So you're right in the sense that the priorities change and are not maybe the same that we had in this past budget, but other things end up not being requested and/or, you know, prioritized differently. So that's kind of how it works. It just is a -- it's kind of a running list and then we prioritize it based on our needs and then that's how these requests come up. So as -- as the mayor cuts, then the council cuts, we wind up with what, in essence, will be our budget, so...

CHAIR GINOZA: Yes. Okay. Thank you.

CHIEF THYNE: Does that help at all?

CHAIR GINOZA: Yeah.

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CHIEF THYNE: Okay.

DEPUTY CHIEF VENTURA: Okay. The second set of performance measures is based on operations. So Goal 1: manage and track -- manage the tracking system effectively and efficiently to provide accurate data on department calls for services and response to emergencies. So some of you are familiar that we use the program RMS, records management system, it's where we do our fire reports. And this year in our current operating budget, we were -- we've allocated funds towards ocean safety to provide ocean safety with their own tracking software as well. We're hoping that's kicked off by early 2021 so that we can track their calls. Right now ocean safety still does everything on paper when they go to do reports, so we want to be able to create a system where they can draw reports out of their data that they're inputting into an electronic system.

Number 2: Reduce the risk and vulnerability of the community and first responders. So whether it's station inspection, safety committee, PPE inspections, those are all different ways that we would, you know, reduce the risk to our first responders, the community. Our prevention bureau works on, you know, community risk reduction. We have our smoke

alarm program to install small alarms in community areas that do not have smoke alarms installed.

Goal 3 would be to provide the department with safe and operating vehicles and equipment. So apparatus are, obviously, the biggest thing we see, but, you know, equipment goes all the way down to a bed that they've gotta sleep in every night and if the bed is -- needs replacing, then we definitely should be, you know, incorporating that into all the equipment needs we have for the station.

So going into our operations budget, so a lot of things drive what we request in our budget. Health and safety of everybody is paramount, compliance is what we go by for sure. Number one, health and safety and then equipment needs to provide the service and then, you know, the things that are -- go from must needs to like to have. This year, like Chief Thyne was saying, we requested -- we get requests for 130 or so items, I think our list this long that we're submitting this year is 37, so we've -- we've had to, unfortunately, cut a lot of the nice-to-haves off, but we'll -- you know, we're still going to request things that are must-haves.

So the helicopter contract is something that we just -- is gonna expire in June. It incrementally goes up every year based on the cost of, you know, running the helicopter and the cost of fuel and maintenance and all that

sort of thing. So this is what we increase every year based

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on the cost of the contract. What we'll have to do this year is create a new spec and get a new contract drawn up for the next five years and one thing we did have a meeting with the mayor recently and he is supporting it and then we're gonna, obviously, have to go work getting support of our council, but we want to increase the quality of our air system. And what that is supported by is in 2018 there was an audit done of our department and it was -- it was identified that we should have a twin-engine aircraft, a bigger aircraft, a safer aircraft program. And so in listening to that and talking to people, working with industry leaders who do, you know, both like power line work, air-conditioning installations, emergency response and all of that, any time we're talking about having an external human cargo, which is what our rescuers are under an aircraft, we would love to push for a twin-engine aircraft. So the mayor has supported the initiative and so when we do our next contract, we're gonna try to contract out for a more robust aircraft. So brush fire assistance, you know, we've all recognized the -- the uptick in brush fires over the last

So brush fire assistance, you know, we've all recognized the -- the uptick in brush fires over the last couple of years. Last year we were awarded \$200,000 for this. When the budget comes to us from the mayor's office, they choose what to take off and leave on. They took off the money that we got last year and so based on some actuals that we're

going through this year, our business administrator Cindy said this is kind of what our burn rate is and we should request \$300,000. This will pay for, you know, additional helicopters, bulldozers, water tankers to assist us with brush fires.

The mobile data terminals or mobile data computers, basically, that's a project that's been worked on for probably close to ten years and we're getting closer and closer to this. We're working heavily with IT, we meet with them regularly. We talk to them a couple times a month, we meet with them once a month, and they have procured computers for all of the fire trucks on the frontline starting with Maui Island and then slowly they'll branch out to the rest of the county. Each of those computers is gonna need like a cellphone plan, a data plan, and -- to support it. So we have 18 fire trucks plus we have utilities and minis that it's gonna go on, so that's what the data plan is.

Ocean safety medical reimbursement: Basically here, we just want to provide thorough health exams for our ocean safety officers. Currently in our bargaining agreement with HFFA, the firefighters are required to get a PUC physical from the doctor and so that's a fairly thorough physical which looks over all of your blood work, gives you, you know, a physical examination. And in ocean safety, they don't have that. So Councilmember Paltin pushed for this last year and

we definitely support it, but because it's not in their collective bargaining agreement, we can't force them to go do it, but we want to have reimbursement funds available, should they go do it, that we can support them and reimburse them for an extended physical, you know, a physical that's greater than what their normal doctor would provide them.

So the next four are apparatus. The Tanker 13 is an expansion apparatus and that's a -- this year we know is a big ask. It is, however, we feel justifiable because of all the wild fires that we've been having and we -- we rent tankers every time we have a big fire, sometimes up to eight or nine tankers come into a fire. So, you know, this would just be another arrow in our quiver of tools to make sure we can provide coverage throughout the island. Tanker 13, you know, that's Kula and Makawao does get brush fires and we all know Kahikinui gets brush fires, the closest tanker to that right now is Kahului Station, so you're looking at 45 minutes to get to Kahikinui. So that's the push for that.

The next two apparatus, these apparatus are already 13 and 11 years old. By the time we actually take possession of these asks, Engine 7, Engine 13, and Mini 2, some of them may be as old as 16 years old and that is gonna really put us in quite a predicament because they're gonna go from kind of frontline kind of maybe even to the grave rather than going to a relief fleet, which would give us a couple of years of

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service. We're gonna -- we're gonna potentially lose that if we wait too long on these apparatus. So Engine 7, which we asked for last year, which was removed from our budget on cuts, we're asking for again this year because, like I said, it's 13 years old and by the time we actually take possession of this apparatus through the budget and bidding process, we're looking at 15-16 years old.

To support all of our apparatus purchases, that 2018 audit that was done by a third party hired by the council, the county council, says that in order for us to keep -- upkeep our fleet of vehicles, which is about 210 pieces of equipment now, we should be investing about \$2.4 million a year into our fleet. And last year we were well under that because we had to cut the one engine.

Any questions to that particular slide?

COMMISSIONER ALCON: I have a question. Can you hear me?

DEPUTY CHIEF VENTURA: Yes.

COMMISSIONER ALCON: So you talked about the helicopter contract costing 50 grand and then brush fire assistance, which includes, I think you said, helicopter help with brush fire assistance. If I got correct, what does that helicopter contract pay for as opposed to the helicopter expense that might fall under brush fire assistance?

DEPUTY CHIEF VENTURA: Perfect. Good question.

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Thank you. So the helicopter contract that we have currently with Windward Aviation, the helicopter contract is actually \$72,000 a month and that's -- that's in our budget. It's a million dollars a year, is what it comes out to, but every year that contract goes up about 30 or so thousand dollars, plus the hourly rate of Air 1 goes up about 20 or \$30 per hour. So that \$50,000 would cover the increase in the contract and the increase in hourly cost for Air 1. When we have a big fire, we have Air 2, Air 3, Air 4 flying. When we have a big search, we do the same thing. And so that brush fire assistance would cover Air 2, Air 3, Air 4, bulldozers, water tankers for that. And then we also have some agreements with some of the other local helicopter companies that if they're able to provide service, we can -- we can use that brush fire assistance money to pay those private contractors as well.

COMMISSIONER ALCON: Got it. Thank you.

DEPUTY CHIEF VENTURA: All right. Seeing no additional questions on that slide, we'll continue on with operations. Some of these, again, are apparatus-type items, part of our fleet. If you look at the first one, our rescue watercraft program in ocean safety, it's been identified that we need about 15 skis to both service the community and then have a training cache of equipment. Additionally, skis go down for service, so we have to have backup skis available to

go out on the beach while the ski is being -- you know, getting its preventative maintenance service or whatnot. So 15 skis is the number of skis that our ocean safety bureau needs to provide service, to train, to service the equipment to the community. And if they're good for about five years based on the amount of hours we currently use them, that means every year we should be asking for three so we can keep that -- that pace of 15, you know, serviceable skis.

Currently, the skis that we're asking for to be replaced are ten years old, seven years old, and seven years old. So this equipment -- we have softened our standards a little bit. When we talked to other jurisdictions, some of them use them for three years and then they replace them.

We're happy with five, but, like I said, we're currently operating with seven-year-old skis at one of the beaches, so we'd like to get that, obviously, replaced.

The next one is the UTVs, so for anybody that has a quad or utility vehicle, they know that they can last ten or 15 years. The challenge we have is we drive them through salt every single day. So after about two to three years, the engine may still want to run, but the frame is totally decayed. And our ocean safety bureau has done, you know, thorough research and work on how to preserve the frame, you know, coat it, grease it, fill it with oil, etc., etc., and there's still very, very, very little way to extend the life

of that type of vehicle that drives in the sand and the salt every single day. So we're requesting those to be replaced. Generally we get two to three really good years out of it and then it just depends which beach it's on, you know, if there's sidewalks on that beach or if there's -- you know, they only have to drive it 50 yards versus a quarter mile every day, that determines, you know, how fast a UTV would degrade. So the ones that we want to replace are already five years old, so by the time we would get these, we're looking at those being six years old and they're pretty well Band-Aided together at that point.

The next three items are utility vehicles. The vehicles we're replacing are over ten years old, one is 13 years old. And then one in the fire prevention is for a newly -- that new lieutenant position. So we're currently repurposing a vehicle to him that has, I think, about 160,000 miles on it, but eventually that's gonna have to be replaced and so our goal is to get that replaced next year.

The battalion chief vehicle, that's our second battalion chief, that thing currently has 170,000 miles on it. It drives to and from Lahaina at least once a day, if not twice, and so that vehicle is definitely up to be replaced. Like I said, by the time we actually get that vehicle replaced, this thing will have probably 200,000 miles on it.

Engine 8 will be the last apparatus we're asking for

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and we kind of covered last month, for those of you that were here, the decision-making, you know, process we use to replace apparatus. It's not just based on miles, 'cause some fire trucks have small districts; it's not just based on years, because something can sit and drive a lot less and be in a better environment and last longer; we use a point system and we analyze a whole lot of factors including how often is it in the shop, what are the costs of the repairs that we're doing. So Engine 8 would be the one that qualified for replacement based on that criteria.

And then the last three items are basically to support our CPR program. You know, it's just technology changes, we need to change along with it. We have -- there are CPR manikins nowadays that give you feedback to actually tell you if you are providing good CPR or if you're just going through the motions. And so we want to be able to provide our EMR cadre and our CPR cadre equipment so that they know we're getting good training done and good -- you know, it's getting through to the firefighters. One of the features of the AEDs that we've been purchasing, our external defibrillators that we have on all the fire trucks, is that it'll actually record the CPR and tell you if your compressions are adequate or not. It'll also verbalize that to you while you're doing CPR. So while you're doing compressions on somebody, it could tell you, you know, go -- push harder or faster, because you're

1 inadequately providing CPR. So this was just in line with 2 those tools to kind of modernize our program. 3 Any questions about that slide? 4 COMMISSIONER TANCAYO: Chief, I have a question. DEPUTY CHIEF VENTURA: Chief Travis. 5 6 COMMISSIONER TANCAYO: Can you guys hear me? 7 DEPUTY CHIEF VENTURA: Yes, sir. COMMISSIONER TANCAYO: Chief, just a question on 8 the -- the pumper trucks, the 17.165 million, does that 9 10 include equipment or is that -- is that just for the truck itself? 11 12 DEPUTY CHIEF VENTURA: Yeah. Good question. So 13 you're right, it does include equipment. So we follow the quidance of our budget director and that's the quidance that 14 15 we've been given most recently, is to include the apparatus and the equipment. And equipment, you know, can easily top 16 \$200,000 if we want to outfit every item on the truck. So the 17 truck, we're looking at about 850 or so and equipment, about, 18 19 you know, 250 or so and that's how we got that number. COMMISSIONER TANCAYO: Thank you. 20 21 CHAIR GINOZA: I have a question. What -- was this 22 Engine 8 one of the vehicles that you were gonna pursue CDBG 23 funding for and have you heard anything about whether or not 2.4 you guys were granted CDBG projects? 25 DEPUTY CHIEF VENTURA: Yes. So we have had success

with that in the past. This year's CDBG, we were awarded the mini apparatus for Hana and we're kind of on deck, depending on how the other awardees perform for CDBG funds. If they perform well and they take the money, then that'll be the end of our CDBG award this year, but if any of them falter or are unable to spend their funds, then we may get support for Engine 7, which is what we put in for last year, that's the Hana apparatus. We still will apply for CDBG every year and if they support it, then we take it out of our budget. So because we don't know what next year brings, we're gonna put these in our budget. We're gonna go apply for CDBG funds. If we get CDBG funds, we will notify whomever is in that point in the process of the budget. So if we're dealing with the mayor still, we can tell him, Hey, you can remove that.

CHAIR GINOZA: Oh, okay.

DEPUTY CHIEF VENTURA: We got that funding. If we're further down the road and we're into council, then we can tell them and then they can, you know, remove it.

CHAIR GINOZA: Okay. Thank you.

DEPUTY CHIEF VENTURA: And then one more thing, just to add to CDBG, they're constantly looking at who -- what districts qualify and what districts don't qualify, and Hana does still qualify as of last year, Lanai has fallen out of qualification for that grant.

CHAIR GINOZA: Okay. Thank you.

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DEPUTY CHIEF VENTURA: All right. No other
questions for that slide. We'll move into some of our capital
improvement items. So these are things that just are
between our battalion chiefs, our health and safety officers,
and our fire service officers, they're the ones that go out to
do inspections at the station and deem, you know, if there are
safety issues, if there's any construction needs at the
station. So these are the things that we kind of whittled it
down to this year. Lockers are always you know, we live in
them, it's like their mini house, so they always need to be
replaced at various stations. Last year we replaced several
stations and then this year we're replacing different
stations' lockers, so that's the reason for the lockers. It
could be a locker on the apparatus floor that they put their
personal protective equipment in or it could be a locker in
their dorm room where they put their bedding and their clothes
and all that kind of stuff. It's it's their house, they
live there, and to fit everything for your house into two
lockers can be quite challenging, so we want to make sure the
lockers are somewhat large enough and, you know, robust and
able to support.
Nin applikionoma khia maa khia maa saasaatal

Air conditioners, this was -- this was requested last year. We're just constantly putting repairs into this one and we're able -- we have repair money and we're able to repair it, but, you know, it's just like your car, once you

start replacing 80 percent of the parts, you should think about maybe replacing it. So this air conditioning for Classroom 1 is back on the agenda this year.

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And then security lighting in Lanai Station, it's two-fold, it's security lighting, but it's also just safety lighting for when they have to come back at night and clean their equipment, clean their apparatus, clean their hoses, they're not out there working in the dark where somebody can slip, trip, and fall.

To kind of continue along this capital project, ocean safety towers. So we have two types of towers: Most of our beaches are fiberglass, which is a prefabricated one, and then we have wood, which was built. No matter which route we go, we're required to fund them and get permits and get special management area permits because they're in the floodplain and they're right on the beaches, so these prices that we have on this particular slide, we just actually recently got this week for these two towers to be replaced by prefabricated towers. We all believe they can be built out of wood for cheaper, it's just a matter of getting the manpower and getting a contractor actually bid the small job. worked with a vendor to get these prices for towers that come basically shipped in two pieces and then we'd have to pay a small contractor to transport them and then put them together at the beach location. And, of course, this comes after we

get all the necessary permits to replace them. So these two towers that we're looking at replacing are 11 years old and ten years old and, you know, that is the general life -- well, nine or ten years -- of these fiberglass units that sit in the sun all day long.

Continuing on with countywide projects, this was in last year's budget, it was cut, but basically in the apparatus bays of our fire stations, there's just degradation of the floors which, you know, causes water to pool and it can become a slip hazard, so we want to make sure that we can get these redone. This process is pretty big. It's a contractor comes in and he basically removes everything on the concrete and then epoxies the floor. So they're pretty big jobs, they take several days of several -- you know, a big crew and they put down an epoxy flooring that's, you know, resistant to everything that we can spill on it and tire marks and whatnot. So usually it costs about a hundred to \$200,000 per station, depending on how many bays they have.

Kaunakakai Fire Station, they have a big retaining wall in front of their station and, basically, rain and lack of soil being held up there against the wall, it's kind of starting to erode. And it's been brought to attention a year or so ago and we've tried to get some remedy done and some grass glowing, but it wasn't very successful. So we want to contract out somebody to plant what's called vetiver grass,

which is a deep-rooted kind of a clump grass which will help with erosion on that hill and then we can put some soil back on top of it. The risk, of course, is if this ten foot or so retaining wall falls over, then that would start impacting the station, which is only a few feet behind the wall.

Facility assessment survey, you know, we are a fire department and we don't have engineers or contractors who work for our department, yet we have 18 or 19 different buildings and facilities. So we would like to contract out somebody to look at at least our older stations to let us know what needs to be repaired and what kind of timeline we're looking at. We don't -- we don't like to just provide surprise repairs to the budget director or to our budget, so if we're able to project that this roof needs to be replaced in three to five years, the electrical system on this building is very old and needs to be updated, the slab is cracking in the apparatus bay and it should be, you know, repaired. If, you know, an engineer can identify those things, then we can plan for it in our budget rather than having to do emergency POs to do repairs.

The last one there is our Haiku property. Both council members and the mayor have supported activity towards moving and then putting up a fire station out there. So we're doing a lot of work doing assessments of the Haiku area and the call volume out there and what it would cost to build a station, but at the same time, we have this vacant, large

piece of property in Haiku that is continuously getting squatters on it. And, you know, we don't want to become a detriment to the community out there, so this year -- the structures are definitely unlivable, we would like -- we're requesting \$60,000 to demolish the structures that are on the property. Every time we go there and clean it up and we either do it with ourselves or we pay a contractor to do it, it's just a matter of days, if not weeks that people are just dumping trash on it, moving back in to the buildings and we have to take the police over there and chase them away again. So if we are gonna build on that property in the location that the house and the old warehouse are currently located, they're gonna have to be taken down anyway, so this would just be kind of getting a jump on that project and then removing a problem that we deal with regularly.

Any questions on those three slides?
(No response.)

DEPUTY CHIEF VENTURA: Okay. So looking -- big CIP projects can go, you know, three to 15 years, so it's things that we stay on pace with, but the target sometimes moves based on things like COVID. We might have to suspend or postpone things. So looking at Haiku Fire Station, we're gonna get the assessment from the consultants hopefully by January, end of December, and then we'll talk to the council as well as the mayor and see if this is something they want to

pursue. If this is something they want to pursue, then we'll support it and we'll move into the design phase for that.

Makawao Fire Station, basically, we postponed any large improvements on that due to COVID and budget cuts.

Hoolehua Fire Station, we have approval from

Department of Hawaiian Home Lands already, the drawings are

complete for that project, and we will be working with our

consultant to submit that project to go out to bid soon.

The Waikapu Fire Station, you know, we really need a training center and our admin. building here, we're busting at the seams. Ocean safety is kind of crammed into several small, small offices in our old Wailuku Fire Station. That's a project we need, but, you know, we understand the situation of COVID affecting the budgets of everybody, so we're postponing that project as well as the West Maui Fire Station. The need is there, but we understand that we have to, you know, take things off of our plate, take things -- you know, costs out of the budget, so we're postponing those items.

Lanai Fire Station and Kahului Fire Station have been really, really active projects that we've been working on over six months. The Lanai Fire Station, this is what we're proposing to be built behind that station. It's two apparatus bays with two storage rooms on the side of it. We recently have gotten the job out to bid and we're -- we're doing this project kind of a la carte. So we want the contractors to bid

just the apparatus bay and then bid the storage units on the side of it. We don't really know exactly what the cost is gonna come in at and we only have a certain amount of budget. We do want to do the project, so if the bay is all we can afford with our budget, we'll stop there. If we can afford the bay and one storage room, we'll add that single item on as an a la carte item, an amendment, and then we'll able to do both of them. But we didn't want to do just bid the whole project and come in \$500,000 over budget and then the thing is just dead. So we're trying to be as creative as we can to hope to have success on these projects. So that project is actually currently out to bid and we'll be opening that bid at the end of this month, hopefully.

Then the other one was Kahului fire apparatus shelter, that's in the same -- we've been working on this thing for a year. It's already been designed and it is currently out to bid. It's basically a big carport, 3,000-square-foot carport with open sides and it'll sit between the two buildings, the warehouse and the fire station, pushed up against the old Harley-Davidson property so we can get all of our things in the shelter. Right now between our trailers and our trucks, our relief vehicles, they're all parked out in the sun and the rain and the weather just gets to them and just shortens the life of everything that we have. So same thing here, we have an allocated budget for this, we really wish to

accomplish this within that budget, so we created this spec in a way that it informed the bidders of what the budget is and that, you know, to work to keep it within that budget, so I'm hoping this comes in on budget as well.

These two projects, Lanai and Kahului, this money has to go under contract by December. This money is fiscal year -- is CIP fiscal year money, so it was good for 18 months, that's why there's this extra six months, and this money expires on December 31st. So just stay tuned and we'll let you know how those two projects bid out this week, next week.

Any questions about CIP?

That kind of wraps up the budget presentation part of today.

COMMISSIONER TANCAYO: Chief, I have a question.

Anything -- is anything gone on with the Pukoo Station on

Molokai or is that just on hold? I know we had trouble with
the location. There's nothing moving forward on that at all
at this time?

DEPUTY CHIEF VENTURA: So I recently talked with Councilmember Rawlins about that and she did kind of put it on the back burner after getting quite a bit of resistance from the community. And like a lot of projects, there was a lot of support for it, for building a new station in Pukoo. The resistance was: Where is the best site for it? And it wasn't

1	like it's better down this road or up this road, it was just:
2	Where can we put a fire station that the environment hasn't
3	been affected you know, already has been affected by
4	development and, you know, bulldozers and that? So she does
5	kind of want to restart that project. She feels, you know,
6	being that she's going into, you know, her second year of
7	work, she's had conversations with her constituents and
8	believes she can come to some sort of agreement, not a hundred
9	percent, but some kind of agreement as to kind of move that
10	project forward.
11	We as department totally support that. Pukoo Fire
12	Station is, by far, one of our most degraded fire stations and
13	because it's on state property that we lease on a month-to-
14	month lease, we can't go do improvements to the building.
15	COMMISSIONER TANCAYO: I understand, Chief. Thank
16	you. I just wanted to know if anything was going on. Thank
17	you. I understand.
18	DEPUTY CHIEF VENTURA: Any other general budget
19	questions?
20	COMMISSIONER LUNDBERG: Yeah, Chief. This is Gregg.
21	I've got a question back on the overall staffing, back on this
22	first slide or two.
23	DEPUTY CHIEF VENTURA: Mm-hmm.
24	COMMISSIONER LUNDBERG: It showed that we were short
25	or we reduced our staffing count by four, five, six bodies.

1	What positions did we lose and how come we lost them?
2	DEPUTY CHIEF VENTURA: So that was in regards to
3	Makena lifeguards. The we staffed with that grant, we
4	actually staffed ten and a half personnel and so when that
5	funding was removed, we were very fortunate that we had
6	expansion positions in the lifeguard program that we were able
7	to move those employees into, so nobody lost their job, but
8	our total number of EPs went down because we had to give up
9	Makena.
10	COMMISSIONER LUNDBERG: And that represented, what,
11	eight or nine bodies? 'Cause I think you said you were close
12	to 400 before this.
13	DEPUTY CHIEF VENTURA: Yeah. It was actually
14	there was a halftime position in there, so Makena was about
15	ten and a half positions, but we converted one, so we lost,
16	yeah, about we lost about seven, I think, from last year's
17	number. I think last year was 399.
18	COMMISSIONER LUNDBERG: Okay. Thank you.
19	CHAIR GINOZA: Anybody else have any questions?
20	(No response.)
21	CHAIR GINOZA: So, Chief, are you done with your
22	presentation?
23	DEPUTY CHIEF VENTURA: Yeah. That concludes
24	everything for the budget presentation.
25	CHAIR GINOZA: Okay. I do you know if we we

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      vote to approve it? I don't know if Gary's still on. I
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      believe we -- we vote to --
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                COMMISSIONER LUNDBERG: I believe we have the
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      authority, right, to approve it?
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                CHAIR GINOZA: Yes. So unless anybody has any other
      questions or wants to see it in more detail, can I have a
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 7
      motion to approve the proposed budget by the -- what Chief
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      just went over?
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                COMMISSIONER FREITAS: So moved. I move to approve
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      the budget.
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                CHAIR GINOZA: Thank you, Jack.
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                Do we have a second?
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                COMMISSIONER TANCAYO: I second.
                CHAIR GINOZA: Travis seconds.
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                COMMISSIONER STERLING: I second.
                COMMISSIONER BURNS: I second.
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                CHAIR GINOZA: Okay. Any more discussion?
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18
                (No response.)
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                CHAIR GINOZA: Okay. It's hard to see because the
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      screen is still alight. I cannot see all of the members, but
      can -- can I have a raise the hands of commissioners who
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      approve the budget?
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                COMMISSIONER FREITAS: You got to voice vote from
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      me.
           I approve.
25
                               Okay.
                                      Yeah. It looks like it's
                CHAIR GINOZA:
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      unanimous, that all commissioners approve the fire and public
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      safety budget to be presented to the mayor and subsequently to
      the council.
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                So thank you very much, Chiefs, for all your
      attention to this matter and for the very extensive
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 6
      discussion. It was very informative.
 7
                Okay. I don't know if anybody else has anything
      else to -- they want to speak on, otherwise the next meeting
 8
      date and time are Thursday, December 17th, at 10:00 a.m. and,
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      again, it will be via BlueJeans.
                COMMISSIONER LUNDBERG: Mr. Chair.
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12
                CHAIR GINOZA: Oh. Go ahead.
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                COMMISSIONER LUNDBERG: Mr. Chair, am I missing
      something or we were without corp. counsel this good morning?
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                MR. MURAI: Nope. I was here.
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                CHAIR GINOZA: Gary's here.
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                MR. MURAI: I was here. I was just slow on my
      button --
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19
                COMMISSIONER LUNDBERG: Ahh, okay.
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                MR. MURAI: -- unmuting myself.
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                (Laughter.)
22
                CHAIR GINOZA: Yeah.
                                      So he was here.
                                                       So anybody
23
      have any other questions or any announcements or anything?
2.4
                (No response.)
25
                CHAIR GINOZA:
                               Seeing none. Thank you very much for
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1
      your attention and your time this morning and we'll see you
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      next week -- or, sorry, next month, December 17th. Thank you
      very much. Meeting is adjourned.
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              (The proceedings were adjourned at 11:40 a.m.)
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1	<u>CERTIFICATE</u>
2	STATE OF HAWAII)
3) SS. COUNTY OF MAUI)
4	
5	I, Sandra J. Gran, Certified Shorthand Reporter for
6	the State of Hawaii, hereby certify that on November 19, 2020,
7	at 10:02 a.m., the proceedings was taken down by me in machine
8	shorthand and was thereafter reduced to typewritten form under
9	my supervision; that the foregoing represents, to the best of
10	my ability, a true and correct transcript of the proceedings
11	had in the foregoing matter.
12	
13	I further certify that I am not an attorney for any
14	of the parties hereto, nor in any way concerned with the
15	cause.
16	
17	DATED this 2nd day of December, 2020, in Maui,
18	Hawaii.
19	
20	
21	
22	Janara D. Ora
23	Sandra J. Gran, RPR Hawaii CSR 424
24	
25	