

COUNCIL OF THE COUNTY OF MAUI
COMMITTEE OF THE WHOLE

April 1, 2005

**Committee
Report No.**

05-55

Honorable Chair and Members
of the County Council
County of Maui
Wailuku, Maui, Hawaii

Chair and Members:

Your Committee of the Whole, having met on March 15, 2005, makes reference to County Communication No. 05-27, from the Managing Director, requesting the opportunity to provide a presentation regarding the Maui County Integrated Infrastructure Management Strategy, a newly developed strategy to manage infrastructure projects.

At its meeting, your Committee met with the Managing Director, the First Assistant to the Managing Director, and the First Deputy Corporation Counsel.

There was no public testimony.

Your Committee received a computer-generated slide presentation from the First Assistant to the Managing Director, entitled "Maui County Integrated Infrastructure Management Strategy". The slideshow was also presented in hard copy format.

Your Committee briefly discussed the need for a comprehensive management plan for infrastructure projects, how the current six-year capital improvement project (CIP) plan would fit into the proposed Integrated Infrastructure Management Strategy, and the need to include the community plans in the development of this strategy.

Your Committee discussed how the various departments would work together to develop and adhere to the strategy and how civil service concerns may affect the strategy.

Your Committee discussed the "cradle to grave" approach to project management. The First Assistant to the Managing Director indicated that in his past experience in the Department of Public Works and Environmental Management, the "cradle to grave" or start to finish approach to project management saved the County tremendous amounts of money. He said that when a project floats from one manager to another during its development, different managers tend to institute changes to the project in areas where they may not be in agreement with the planning or design of the project. According to the First Assistant Managing Director, this results in costly change orders. He said that

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where one person is responsible for a project from the start to the finish, the project tends to run more smoothly with fewer change orders.

Your Committee discussed the ambitious nature of the plan as well as the need for the departments to demonstrate that they can actually accomplish the projects they budget for annually before attempting to integrate all departments under one management plan.

The First Assistant Managing Director indicated that a draft strategy should be submitted to the Council in early 2006.

Your Committee voted to file the communication.

Your Committee of the Whole RECOMMENDS that County Communication No. 05-27 be FILED.

Adoption of this report is respectfully requested.

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